



Financial and Operating Results
Supplementary Financial Information - [SHELL](#)

Sun Life Financial Inc. (unaudited)
For the period ended March 31, 2026

SUPPLEMENTARY FINANCIAL INFORMATION

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Basis of Presentation

All amounts in this document are presented in millions of Canadian dollars unless otherwise indicated. Sun Life Financial Inc., together with its subsidiaries and joint ventures, are collectively referred to as "the Company", "Sun Life", "we", "our" and "us". We prepare our unaudited Interim Consolidated Financial Statements using International Financial Reporting Standards ("IFRS"), the accounting requirements of the Office of the Superintendent of Financial Institutions ("OSFI") and in accordance with the International Accounting Standards ("IAS") 34 Interim Financial Reporting as issued and adopted by the International Accounting Standards Board ("IASB"). Reported net income (loss) refers to common shareholders' net income (loss) determined in accordance with IFRS.

This document and the Management's Discussion and Analysis ("MD&A") for the period ended March 31, 2026 ("Q1'26 MD&A") contain certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Examples include:

(1) Within the DOE: i) Net investment result and Other expenses of the Asset Management operating segment are combined with Fee Income to report the net contribution to earnings; ii) Income for fee-based businesses is reported net of the associated expenses; iii) Carried interest in SLC Management excludes the carried interest that Sun Life does not participate in economically, and nets the non-controlling interest ("NCI") against fee income and expenses of consolidated funds; iv) Net investment results include assets returns net of the crediting rate for investment contract liabilities and the unwinding of and changes in the discount rate for insurance contract liabilities; v) Earnings on surplus reflects net spread earned from investment strategies; and vi) Earnings attributable to the participating account are excluded.

(2) Within the CSM Movement Analysis: i) The impacts of insurance contracts issued is presented net of reinsurance; ii) Impact of new business is presented net of acquisition expense gain/loss; and iii) Certain methodology changes are presented as an impact of change in assumptions, whereas the Consolidated Financial Statement presentation is a contract modification.

For more information on the DOE and CSM Movement Analysis, refer to the Non-IFRS Financial Measures section on the subsequent page of this document or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A. For the reconciliations of the Statements of Operations to the DOE, refer to the DOE Reconciliations section in the appendix of this document.

Constant Currency Measures

Constant currency measures are calculated using the average currency and period end rates, as appropriate, in effect in the comparable period. Constant currency measures are non-IFRS financial measures. See section N - Non-IFRS Financial Measures, 3. Additional Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

Rounding

Amounts in this document may be impacted by rounding.

Adjustments

Acquisition, Integration and Restructuring

In Q4'25 amounts include DentaQuest acquisition, integration, and restructuring costs of \$30 million post-tax and the unwinding of the discount for Other financial liabilities of \$15 million post-tax for BentallGreenOak ("BGO"), the Crescent Capital Group LP ("Crescent") and Advisors Asset Management Inc. ("AAM") (collectively, "SLC Management's affiliates"⁽¹⁾). Amounts also include the changes in estimated future payments for options to purchase remaining ownership interests of SLC Management affiliates in the amount of \$4 million post-tax.

In Q3'25 amounts include DentaQuest acquisition, integration, and restructuring costs of \$13 million post-tax and the unwinding of the discount for Other financial liabilities of \$12 million post-tax for SLC Management's affiliates. Amounts also include a gain from increased ownership interest in Bowtie Life Insurance Company Limited ("Bowtie") of \$176 million post-tax. As a result of the transaction, our ownership interest in Bowtie, excluding dilution, increased by approximately 11%, to 55.8%.

In Q2'25 amounts include DentaQuest acquisition, integration, and restructuring costs of \$19 million post-tax and the unwinding of the discount for Other financial liabilities of \$15 million post-tax for SLC Management's affiliates.

⁽¹⁾ For the periods Q3'24 and prior, includes InfraRed Capital Partners ("InfraRed").

Adjustments Continued

Acquisition, Integration and Restructuring

In Q1'25 amounts include DentaQuest acquisition, integration, and restructuring costs of \$23 million post-tax and the unwinding of the discount for Other financial liabilities of \$14 million post-tax for SLC Management's affiliates.

In Q4'24 amounts include DentaQuest integration costs of \$11 million post-tax and the unwinding of the discount for Other financial liabilities of \$13 million post-tax for SLC Management's affiliates.

In Q3'24 amounts include DentaQuest integration costs of \$11 million post-tax and the unwinding of the discount for Other financial liabilities of \$19 million post-tax for SLC Management's affiliates. Amounts also include the changes in estimated future payments for options to purchase remaining ownership interests of SLC Management affiliates in the amount of \$334 million post-tax.

In Q2'24 amounts include DentaQuest integration costs of \$28 million post-tax and the unwinding of the discount for Other financial liabilities of \$22 million post-tax for SLC Management's affiliates. Amounts also include a restructuring charge of \$108 million reflecting actions taken to improve productivity and drive earnings growth at the higher-end of our Medium-Term Financial Objectives. We expect these actions to result in annual savings of approximately \$200 million (pre-tax) by 2026.

In Q1'24 amounts include DentaQuest integration costs of \$29 million post-tax and the unwinding of the discount for Other financial liabilities of \$22 million post-tax for SLC Management's affiliates. Amounts also include a gain from the partial sale of our ownership interest in Aditya Birla Sun Life AMC Limited ("ABSLAMC") of \$84 million post-tax. As a result of the transaction, our ownership interest in ABSLAMC was reduced from 36.5% to 30.2%.

Other

Q4'25: Amounts include lower than expected tax-exempt investment income of \$49 million primarily in Corporate and a tax impact from changes to U.S. tax legislation in MFS⁽¹⁾.

Q4'24: Amounts include lower tax exempt investment income of \$234 million in Corporate and a non-recurring provision in U.S. Dental.

Q2'24: Amounts include a tax adjustment related to Pillar Two legislation of \$15 million.

Q1'24: Amounts include a gain relating to the early termination of a distribution agreement in Sun Life Asset Management.

⁽¹⁾ MFS Investment Management ("MFS").

Non-IFRS Financial Measures

Sun Life prepares annual and interim financial statements using IFRS. We report certain financial information that are not based on IFRS ("non-IFRS financial measures"), as we believe that these measures provide information that is useful to investors in understanding our performance and facilitate a comparison of our quarterly and full year results from period to period. These non-IFRS financial measures do not have any standardized meaning and may not be comparable with similar measures used by other companies. For certain non-IFRS financial measures, there are no directly comparable amounts under IFRS. These non-IFRS financial measures should not be viewed in isolation from or as alternatives to measures of financial performance determined in accordance with IFRS. Additional information concerning non-IFRS financial measures and, if applicable, reconciliations to the closest IFRS measures are available in the Company's annual and interim MD&A and the Supplementary Financial Information packages on www.sunlife.com under Investors – Financial results and reports.

Underlying Net Income

Underlying net income is a non-IFRS financial measure that assists in understanding Sun Life's business performance by making certain adjustments to IFRS income. Underlying net income, along with common shareholders' net income ("Reported net income"), is used as a basis for management planning, and is also a key measure in our employee incentive compensation programs. This measure reflects management's view of the underlying business performance of the Company and long-term earnings potential. For example, due to the longer term nature of our individual protection businesses, market movements related to interest rates, equity markets and investment properties can have a significant impact on Reported net income in the reporting period. However, these impacts are not necessarily realized, and may never be realized, if markets move in the opposite direction in subsequent periods or, in the case of interest rates, the fixed income investment is held to maturity.

Underlying net income removes the impact of the following items from reported net income:

- Market-related impacts reflecting the after-tax difference in actual versus expected market movements, including:
 - i. Net interest impact from risk-free rate, credit spread, swap spread movements, and other impacts, reflecting accounting mismatches between assets and liabilities:
 - a. Differences arising from fair value changes⁽¹⁾ of fixed income assets (including derivatives) measured at Fair value through profit or loss ("FVTPL") supporting insurance contracts, compared to fair value changes of the liabilities⁽²⁾;
 - b. Fair value changes of fixed income assets (including derivatives) measured at FVTPL supporting our investment contract liability and surplus portfolios⁽³⁾; and
 - c. Tax-exempt investment income⁽⁴⁾ above or below expected long-term tax savings relating to our Canadian multi-national insurance operations.
 - ii. Non-fixed income investments, where the weighted average expected return is approximately 2% per quarter, including:
 - a. Equity investments (including derivatives) supporting insurance contracts and surplus portfolios; and
 - b. Investment properties supporting insurance contracts and surplus portfolios.
- Assumption changes and management actions ("ACMA") – captures the impact of method and assumption changes, and management actions on insurance and reinsurance contracts.
- Other adjustments:
 - i. MFS shares owned by management – this adjustment removes the change in fair value and other activity related to MFS common shares owned by management;
 - ii. Acquisition, integration, and restructuring - expenses and income related to the acquisition or disposal of a business, including restructuring activities, and integration-related management equity plan expenses in SLC Management;
 - iii. Intangible asset amortization - removes the amortization expense associated with finite life intangible assets arising from acquisitions or business combinations excluding amortization of software and distribution agreements; and
 - iv. Other – represents items that are unusual or exceptional in nature which management believes are not representative of the long-term performance of the Company.

Refer to Net Income Reconciliations - Pre-Tax and Post-Tax in the appendix of this document for the non-underlying adjustments from underlying net income to reported net income, as well as section N - Non-IFRS Financial Measures, 2. Underlying Net Income and Underlying EPS and 4. Reconciliations of Select Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽¹⁾ For fixed income assets, Underlying net income includes credit experience from rating changes on assets measured at FVTPL, and the Expected credit loss ("ECL") impact for assets measured at Fair value through other comprehensive income ("FVOCI").

⁽²⁾ Underlying net income is based on observable discount curves and exchange rates at the beginning of the period.

⁽³⁾ Underlying net income for earnings on surplus includes realized gains (losses) on fixed income assets classified as FVOCI.

⁽⁴⁾ Q4'25 and Q4'24 balances are isolated in Other within Other adjustments.

Non-IFRS Financial Measures Continued

Underlying Diluted Earnings per Share ("EPS")

This measure is used in comparing the profitability across multiple periods and is calculated by dividing Underlying net income by weighted average common shares outstanding for diluted EPS, excluding the dilutive impact of convertible instruments. For additional information about the Underlying net income, see above. For additional information about the composition of the EPS, please refer to Note 13 of our Q1'26 Consolidated Financial Statements. For additional information about the Sun Life Exchangeable Capital Securities ("SLEECs"), please refer to Note 12 of our 2025 Annual Consolidated Financial Statements.

Drivers of Earnings ("DOE")

The DOE analysis provides additional detail on the sources of earnings, primarily for protection and health businesses, and explains the actual results compared to the longer term expectations. The DOE is presented on a reported and underlying common shareholders' basis. Within the net insurance service result, the underlying DOE provides detail on expected insurance earnings, impact of new insurance business and experience gains (losses). Within the net investment result, the underlying DOE provides detail on expected investment earnings, credit experience, earnings on surplus, and joint ventures & other. For more information on the DOE, see the "Understanding DOE" document available in the Investor Relations section of our website at: <https://www.sunlife.com/en/investors/investor-briefcase/investor-education/> and section N - Non-IFRS Financial Measures, 3. Additional Non-IFRS Financial Measures under the heading Driver of Earnings of the Company's Q1'26 MD&A. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements, and the reconciliations of the Statements of Operations to the DOE in the DOE Reconciliations section in the appendix of this document.

Contractual Service Margin ("CSM")

CSM represents a source of stored value for future insurance profits and qualifies as available capital for LICAT⁽¹⁾ purposes. CSM is a component of insurance contract liabilities. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements.

- Organic CSM Movement is comprised of the Impact of new insurance business, Expected movements from asset returns & locked-in rates, Insurance experience gains/losses, and CSM recognized for services provided.
- Impact of new insurance business on CSM, also referred to as "new business CSM", represents growth from sales activity in the period, including individual protection sales (excluding joint ventures), and defined benefit solutions and segregated fund wealth sales in Canada. New business CSM is presented net of acquisition expense gain/loss.
- Expected movements from asset returns & locked-in rates applies to variable fee approach ("VFA") and general measurement approach ("GMA") contracts. For VFA contracts, this component of the CSM movement analysis is comprised of two factors: (i) the expected return on underlying assets and (ii) the measurement of financial guarantees. The difference between actual and expected results are reported as the impact of markets. For GMA contracts, this component of the CSM includes the accretion of the CSM balance at locked-in rates, which refer to the term structure associated with locked-in discount rates, set when the insurance contract was sold or on transition to IFRS 17. Average locked-in rates increase with the passage of time on in-force business and new business added at current rates.
- Impact of markets & other includes the difference between actual and expected movement for VFA contracts for: (i) the return on underlying assets and (ii) the measurement of financial guarantees. Also includes other amounts excluded from Organic CSM Movement.
- Insurance experience gains/losses represents the current period impacts of insurance experience, resulting in a change in future cash flows that adjust CSM.
- Impact of change in assumptions represents the future period impacts of changes in fulfilment cash flows that adjust CSM.

⁽¹⁾ Life Insurance Capital Adequacy Test ("LICAT") ratio. Our LICAT ratios are calculated in accordance with the OSFI-mandated guideline, Life Insurance Capital Adequacy Test.

FINANCIAL HIGHLIGHTS

(C\$ millions, unless otherwise noted)

RESULTS
Underlying Net Income by Segment ⁽¹⁾

		At and For the Quarter Ended						At and For the Year Ended				
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Sun Life Asset Management	1	—	424	387	347	390	403	381	347	328	1,548	1,459
Canada	2	—	376	397	347	346	335	350	371	277	1,466	1,333
U.S.	3	—	210	147	195	218	161	219	204	189	770	773
Asia	4	—	191	211	188	185	158	153	165	159	775	635
Corporate	5	—	(107)	(95)	(62)	(94)	(92)	(87)	(87)	(78)	(358)	(344)
Total underlying net income ⁽¹⁾	6	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856

Reported Net Income - Common Shareholders by Segment

Sun Life Asset Management	7	—	341	363	297	369	326	642	289	386	1,370	1,643
Canada	8	—	297	378	302	317	266	395	288	284	1,294	1,233
U.S.	9	—	133	98	103	186	(7)	339	127	97	520	556
Asia	10	—	115	359	80	154	(7)	16	135	134	708	278
Corporate	11	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(420)	(661)
Total reported net income - Common shareholders	12	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049

Underlying Net Income by Business Type ⁽¹⁾⁽²⁾

Asset management & wealth	13	—	534	500	456	486	486	475	455	408	1,976	1,824
Group - Health & Protection	14	—	308	284	326	330	266	345	305	280	1,248	1,196
Individual - Protection	15	—	359	358	295	323	305	283	327	265	1,335	1,180
Corporate expenses & other	16	—	(107)	(95)	(62)	(94)	(92)	(87)	(87)	(78)	(358)	(344)
Total underlying net income ⁽¹⁾	17	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856

Profitability Measures

Basic earnings per common share ("EPS")												
Reported	18	—	1.30	1.97	1.27	1.62	0.41	2.33	1.11	1.40	6.17	5.27
Diluted EPS												
Underlying ⁽¹⁾	19	—	1.96	1.86	1.79	1.82	1.68	1.76	1.72	1.50	7.45	6.66
Reported	20	—	1.29	1.97	1.26	1.62	0.41	2.33	1.11	1.40	6.15	5.26
Return on equity ("ROE") - underlying ⁽¹⁾	21	0.0%	19.1%	18.3%	17.6%	17.7%	16.5%	17.9%	18.1%	16.0%	18.2%	17.2%
ROE - reported ⁽¹⁾	22	0.0%	12.6%	19.3%	12.4%	15.7%	4.0%	23.8%	11.7%	15.0%	15.1%	13.6%
Dividend per common share (\$)	23	—	0.92	0.88	0.88	0.84	0.84	0.81	0.81	0.78	3.52	3.24
Dividend payout ratio ⁽¹⁾												
Underlying ⁽¹⁾	24	—%	47%	47%	49%	46%	50%	46%	47%	52%	47%	49%
Reported ⁽³⁾	25	—%	71%	45%	70%	52%	nm	35%	73%	56%	57%	62%
Dividend yield ⁽¹⁾	26	—%	4.4%	4.3%	4.1%	4.1%	4.1%	4.5%	4.7%	4.4%	4.2%	4.4%

Valuation Data

Book value per common share	27	0.00	40.25	40.86	39.57	40.84	40.63	39.88	37.70	37.41	40.25	40.63
Tangible book value per common share ⁽¹⁾	28	0.00	18.71	19.20	18.72	19.13	19.11	18.81	16.80	16.68	18.71	19.11
Price-to-book value (times)	29	0.00	2.13	2.05	2.29	2.02	2.10	1.97	1.78	1.98	2.13	2.10
Total market capitalization (TSX in \$ billions)	30	0.0	47.4	46.7	51.0	46.7	49.0	45.2	38.8	43.1	47.4	49.0

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ For more information about business types in Sun Life's business groups, see the General Information section of this document.

⁽³⁾ Reported dividend payout ratio in Q4'24 is "nm" that is defined as not meaningful.

FINANCIAL HIGHLIGHTS CONTINUED

(C\$ millions, unless otherwise noted)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Common Share Information (SLF on TSX)												
High (intraday)	1	—	87.91	90.59	91.11	86.05	88.54	78.85	73.89	74.94	91.11	88.54
Low (intraday)	2	—	79.99	77.38	74.56	76.12	76.80	64.38	64.60	67.29	74.56	64.38
Close (end of period)	3	—	85.68	83.57	90.61	82.36	85.35	78.45	67.08	73.91	85.68	85.35
Financial Strength												
SLF LICAT ratio ⁽¹⁾	4	—%	157%	154%	151%	149%	152%	152%	150%	148%	157%	152%
SLA LICAT ratio ⁽¹⁾	5	—%	140%	138%	141%	141%	146%	147%	142%	142%	140%	146%
Financial leverage ratio ⁽²⁾	6	—%	23.5%	21.6%	20.4%	20.1%	20.1%	20.4%	22.6%	21.1%	23.5%	20.1%
Sales, Gross Flows and Net Flows ⁽²⁾												
Asset management gross flows & wealth sales	7	—	60,673	62,950	52,712	62,221	60,999	41,915	46,262	46,898	238,556	196,074
Asset management net flows & net wealth sales ⁽³⁾	8	—	(19,163)	3,043	(14,914)	(6,154)	(13,481)	(17,131)	(19,594)	(9,995)	(37,188)	(60,201)
Individual insurance sales	9	—	1,027	987	863	874	743	730	753	757	3,751	2,983
Group insurance sales	10	—	1,803	498	535	580	1,270	445	494	528	3,416	2,737
Number of Common Shares Outstanding (in millions) ⁽⁴⁾												
At beginning of period	11	553.8	558.4	563.2	567.6	573.9	576.5	578.4	582.5	584.6	573.9	584.6
Common shares issued	12	—	0.1	—	0.4	0.1	0.4	0.1	—	0.3	0.6	0.8
Common shares purchased and cancelled	13	—	(4.7)	(4.8)	(4.8)	(6.4)	(3.0)	(2.0)	(4.1)	(2.4)	(20.7)	(11.5)
At end of period	14	—	553.8	558.4	563.2	567.6	573.9	576.5	578.4	582.5	553.8	573.9
Weighted average shares outstanding - basic	15	—	556	561	565	572	575	578	581	584	563	579
Weighted average shares outstanding - diluted ⁽⁵⁾	16	—	560	564	569	575	579	581	584	587	566	582

⁽¹⁾ Life Insurance Capital Adequacy Test ("LICAT") ratio. Our LICAT ratios are calculated in accordance with OSFI-mandated guideline, Life Insurance Capital Adequacy Test. Sun Life Assurance Company of Canada ("SLA" or "Sun Life Assurance") is SLF Inc.'s principal operating life insurance subsidiary.

⁽²⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽³⁾ Prior period amounts have been updated.

⁽⁴⁾ Certain numbers have been rounded in order to arrive at the number of common shares outstanding at end of period.

⁽⁵⁾ The number of diluted shares outstanding reflect the impact of dilution from SLEECs under IFRS. Where the calculation of diluted EPS has resulted in anti-dilution, the dilutive impact of the SLEECs has been excluded in the number of weighted average number of shares outstanding.

FINANCIAL HIGHLIGHTS CONTINUED

(C\$ millions, unless otherwise noted)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Assets Under Management and Administration ("AUMA") ⁽¹⁾												
General funds	1	—	231,889	230,034	220,671	223,310	221,935	216,180	207,545	204,986	231,889	221,935
Segregated funds	2	—	166,566	164,895	155,616	149,650	148,786	145,072	136,971	135,541	166,566	148,786
Third-party and other assets under management												
Retail	3	—	666,852	679,905	647,193	645,183	648,515	633,767	607,727	606,320	666,852	648,515
Institutional and managed & other	4	—	621,663	631,165	567,290	579,587	568,437	562,565	553,798	563,773	621,663	568,437
Total third-party and other assets under management	5	—	1,288,515	1,311,070	1,214,483	1,224,770	1,216,952	1,196,332	1,161,525	1,170,093	1,288,515	1,216,952
Consolidation adjustments ⁽²⁾	6	—	(82,106)	(82,536)	(49,564)	(46,092)	(45,057)	(42,381)	(40,660)	(40,148)	(82,106)	(45,057)
Total assets under management ("AUM") ⁽²⁾	7	—	1,604,864	1,623,463	1,541,206	1,551,638	1,542,616	1,515,203	1,465,381	1,470,472	1,604,864	1,542,616
Total assets under administration ("AUA") ⁽³⁾	8	—	84,877	82,627	77,045	73,296	73,698	71,001	66,584	64,696	84,877	73,698
Total AUMA ⁽²⁾	9	—	1,689,741	1,706,090	1,618,251	1,624,934	1,616,314	1,586,204	1,531,965	1,535,168	1,689,741	1,616,314
Select Constant Currency Measures ⁽¹⁾												
Underlying net income	10	—				1,045						
Reported net income	11	—				928						
Asset management gross flows & wealth sales	12	—				62,221						
Asset management net flows & net wealth sales ⁽²⁾	13	—				(6,154)						
AUM ⁽²⁾	14	—				1,551,638						
Individual insurance sales	15	—				874						
Group insurance sales	16	—				580						
Underlying EPS - diluted	17	—				1.82						
Reported EPS - diluted	18	—				1.62						

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Prior period amounts have been updated.

⁽³⁾ Q4'25 includes \$4.2 billion of consolidation adjustments.

CONSOLIDATED STATEMENTS OF OPERATIONS

(C\$ millions)

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Insurance service result												
Insurance revenue	1	—	6,006	6,001	5,957	6,018	5,879	5,651	5,567	5,540	23,982	22,637
Insurance service expenses	2	—	(5,045)	(5,144)	(5,130)	(5,095)	(5,056)	(4,998)	(4,737)	(4,840)	(20,414)	(19,631)
Reinsurance contract held net income (expenses)	3	—	(57)	(22)	(2)	(13)	1	47	(24)	61	(94)	85
Net insurance service result	4	—	904	835	825	910	824	700	806	761	3,474	3,091
Investment result												
Investment result excluding result for account of segregated fund holders:												
Net investment income (loss)	5	—	498	4,161	1,107	3,093	(720)	7,540	1,272	(677)	8,859	7,415
Insurance finance income (expenses) from insurance contracts issued	6	—	(142)	(3,408)	(658)	(2,579)	1,049	(6,778)	(786)	1,376	(6,787)	(5,139)
Insurance finance income (expenses) from reinsurance contracts held	7	—	8	(5)	10	56	(66)	122	(14)	9	69	51
Decrease (increase) in investment contract liabilities	8	—	(72)	(80)	(85)	(86)	(92)	(100)	(102)	(99)	(323)	(393)
Net investment result excluding result for account of segregated fund holders	9	—	292	668	374	484	171	784	370	609	1,818	1,934
Investment result for insurance contracts for account of segregated fund holders:												
Investment income (loss) on investments for account of segregated fund holders	10	—	370	889	643	(1)	(27)	1,213	74	1,056	1,901	2,316
Insurance finance income (expenses)	11	—	(370)	(889)	(643)	1	27	(1,213)	(74)	(1,056)	(1,901)	(2,316)
Net investment result for insurance contracts for account of segregated fund holders	12	—	—	—	—	—	—	—	—	—	—	—
Net investment result	13	—	292	668	374	484	171	784	370	609	1,818	1,934
Fee income	14	—	2,425	2,259	2,135	2,240	2,350	2,142	2,077	2,012	9,059	8,581
Other expenses (income)												
Other income ⁽¹⁾	15	—	—	—	—	—	(2)	—	—	(161)	—	(163)
Operating expenses and commissions	16	—	2,362	2,184	2,229	2,252	2,576	1,798	2,205	2,187	9,027	8,766
Interest expenses	17	—	133	131	129	133	182	185	138	159	526	664
Total other expenses (income)	18	—	2,495	2,315	2,358	2,385	2,756	1,983	2,343	2,185	9,553	9,267
Income before income taxes	19	—	1,126	1,447	976	1,249	589	1,643	910	1,197	4,798	4,339
Less: Income tax expense (benefit)	20	—	316	260	198	242	372	215	192	261	1,016	1,040
Total net income	21	—	810	1,187	778	1,007	217	1,428	718	936	3,782	3,299
Less: Net income (loss) allocated to the participating account	22	—	51	47	43	53	(115)	54	48	55	194	42
Less: Net income (loss) attributable to non-controlling interest ("NCI")	23	—	17	14	—	6	75	6	4	43	37	128
Net income - Shareholders	24	—	742	1,126	735	948	257	1,368	666	838	3,551	3,129
Less: Preferred shareholders' dividends and distributions on other equity instruments	25	—	20	20	19	20	20	20	20	20	79	80
Reported net income - Common shareholders	26	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049
Underlying net income ⁽²⁾	27	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856

⁽¹⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

COMMON SHAREHOLDERS' DRIVERS OF EARNINGS ("DOE") - Total Company ⁽¹⁾

(C\$ millions)

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Risk adjustment release	1	—	101	103	107	109	104	101	104	101	420	410
Contractual Service Margin ("CSM") recognized for services provided	2	—	260	258	252	243	235	236	226	224	1,013	921
Expected earnings on short-term (group) insurance business	3	—	457	445	438	445	440	421	419	417	1,785	1,697
Expected insurance earnings	4	—	818	806	797	797	779	758	749	742	3,218	3,028
Impact of new insurance business	5	—	(14)	(19)	(12)	(10)	(21)	(23)	(13)	(14)	(55)	(71)
Experience gains (losses)	6	—	55	10	(25)	50	(23)	67	11	(16)	90	39
Net insurance service result - Underlying	7	—	859	797	760	837	735	802	747	712	3,253	2,996
Expected investment earnings	8	—	263	261	263	252	243	245	243	224	1,039	955
Credit experience	9	—	(19)	(51)	(32)	(28)	(48)	(80)	(14)	(27)	(130)	(169)
Earnings on surplus	10	—	135	123	148	128	129	161	159	160	534	609
Joint ventures & other	11	—	50	85	67	70	78	81	61	62	272	282
Net investment results - Underlying	12	—	429	418	446	422	402	407	449	419	1,715	1,677
Asset management - underlying	13	—	527	480	416	483	505	457	417	383	1,906	1,762
Other fee income	14	—	114	126	102	80	91	98	84	48	422	321
Expenses - other ⁽²⁾	15	—	(485)	(483)	(440)	(494)	(513)	(482)	(451)	(479)	(1,902)	(1,925)
Income before taxes - Underlying	16	—	1,444	1,338	1,284	1,328	1,220	1,282	1,246	1,083	5,394	4,831
Income tax (expense) or recovery	17	—	(307)	(259)	(237)	(248)	(212)	(232)	(215)	(175)	(1,051)	(834)
Dividends, distributions, NCI ⁽³⁾	18	—	(43)	(32)	(32)	(35)	(43)	(34)	(31)	(33)	(142)	(141)
Underlying net income ⁽¹⁾	19	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
<i>Market-related impacts</i>	20	—	(179)	(14)	(166)	(22)	(179)	29	(153)	(70)	(381)	(373)
<i>Assumption changes and management actions ("ACMA")</i>	21	—	(31)	(13)	3	(4)	11	36	16	(7)	(45)	56
<i>Other adjustments:</i>												
<i>MFS shares owned by management</i>	22	—	1	(3)	(1)	5	—	(10)	—	(12)	2	(22)
<i>Acquisition, integration and restructuring</i> ⁽⁴⁾	23	—	(63)	128	(38)	(54)	(30)	312	(164)	22	(27)	140
<i>Intangible asset amortization</i> ⁽⁵⁾⁽⁶⁾	24	—	(40)	(39)	(97)	(39)	(223)	(35)	(38)	(36)	(215)	(332)
<i>Other</i> ⁽⁴⁾	25	—	(60)	—	—	(3)	(307)	—	(15)	46	(63)	(276)
Reported net income - Common shareholders	26	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049
EXCHANGE RATES - Average for the period												
U.S. Dollar	27	—	1.39	1.38	1.38	1.43	1.40	1.36	1.37	1.35	1.40	1.37

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including MFS shares owned by management, Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Dividends on preferred shares, distributions on other equity instruments, and non-controlling interests ("Dividends, distributions, NCI").

⁽⁴⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽⁵⁾ Q4'24 amounts include an impairment charge of \$186 million on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors.

⁽⁶⁾ Q2'25 amounts include an impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S group dental contract.

COMMON SHAREHOLDERS' DOE - Total Company ⁽¹⁾

(\$ millions)

		For the Quarter Ended - Q1 2026						U.S. Dollars	
		Canadian dollars					Total Company	Sun Life Asset	U.S.
		Sun Life Asset Management	Canada	U.S.	Asia	Corporate		Management	
Risk adjustment release	1	—	—	—	—	—	—	—	—
CSM recognized for services provided	2	—	—	—	—	—	—	—	—
Expected earnings on short-term (group) insurance business	3	—	—	—	—	—	—	—	—
Expected insurance earnings	4	—	—	—	—	—	—	—	—
Impact of new insurance business	5	—	—	—	—	—	—	—	—
Experience gains (losses)	6	—	—	—	—	—	—	—	—
Net insurance service result - Underlying	7	—	—	—	—	—	—	—	—
Expected investment earnings	8	—	—	—	—	—	—	—	—
Credit experience	9	—	—	—	—	—	—	—	—
Earnings on surplus	10	—	—	—	—	—	—	—	—
Joint ventures & other	11	—	—	—	—	—	—	—	—
Net investment results - Underlying	12	—	—	—	—	—	—	—	—
Asset management - underlying	13	—	—	—	—	—	—	—	—
Other fee income	14	—	—	—	—	—	—	—	—
Expenses - other ⁽²⁾	15	—	—	—	—	—	—	—	—
Income before taxes - Underlying	16	—	—	—	—	—	—	—	—
Income tax (expense) or recovery	17	—	—	—	—	—	—	—	—
Dividends, distributions, NCI	18	—	—	—	—	—	—	—	—
Underlying net income ⁽¹⁾	19	—	—	—	—	—	—	—	—
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):									
<i>Market-related impacts</i>	20	—	—	—	—	—	—	—	—
<i>ACMA</i>	21	—	—	—	—	—	—	—	—
<i>Other adjustments:</i>									
<i>MFS shares owned by management</i>	22	—	—	—	—	—	—	—	—
<i>Acquisition, integration and restructuring</i> ⁽³⁾	23	—	—	—	—	—	—	—	—
<i>Intangible asset amortization</i>	24	—	—	—	—	—	—	—	—
<i>Other</i> ⁽³⁾	25	—	—	—	—	—	—	—	—
Reported net income - Common shareholders	26	—	—	—	—	—	—	—	—

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including MFS shares owned by management, Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

COMMON SHAREHOLDERS' DOE - Total Company ⁽¹⁾ Continued
(\$ millions)

		For the Quarter Ended - Q1 2025						U.S. Dollars	
		Canadian dollars					Total Company	Sun Life Asset	U.S.
		Sun Life Asset Management	Canada	U.S.	Asia	Corporate		Management	
Risk adjustment release	1	14	40	8	47	—	109	10	5
CSM recognized for services provided	2	12	83	16	132	—	243	8	11
Expected earnings on short-term (group) insurance business	3	—	170	276	(1)	—	445	—	193
Expected insurance earnings	4	26	293	300	178	—	797	18	209
Impact of new insurance business	5	—	(5)	—	(5)	—	(10)	—	—
Experience gains (losses)	6	4	52	4	(10)	—	50	3	1
Net insurance service result - Underlying	7	30	340	304	163	—	837	21	210
Expected investment earnings	8	8	173	47	24	—	252	5	33
Credit experience	9	(1)	(20)	(4)	(3)	—	(28)	(1)	(3)
Earnings on surplus	10	3	43	42	28	12	128	2	30
Joint ventures & other	11	12	(2)	9	48	3	70	9	8
Net investment results - Underlying	12	22	194	94	97	15	422	15	68
Asset management - underlying	13	483	—	—	—	—	483	337	—
Other fee income	14	—	55	11	14	—	80	—	7
Expenses - other ⁽²⁾	15	(8)	(132)	(138)	(80)	(136)	(494)	(5)	(97)
Income before taxes - Underlying	16	527	457	271	194	(121)	1,328	368	188
Income tax (expense) or recovery	17	(122)	(111)	(53)	(9)	47	(248)	(84)	(37)
Dividends, distributions, NCI	18	(15)	—	—	—	(20)	(35)	(11)	—
Underlying net income ⁽¹⁾	19	390	346	218	185	(94)	1,045	273	151
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):									
<i>Market-related impacts</i>	20	4	(18)	14	(18)	(4)	(22)	2	10
<i>ACMA</i>	21	(7)	6	—	(3)	—	(4)	(5)	—
<i>Other adjustments:</i>									
<i>MFS shares owned by management</i>	22	5	—	—	—	—	5	4	—
<i>Acquisition, integration and restructuring ⁽³⁾</i>	23	(16)	(11)	(23)	(4)	—	(54)	(11)	(16)
<i>Intangible asset amortization</i>	24	(7)	(6)	(23)	(3)	—	(39)	(5)	(16)
<i>Other ⁽³⁾</i>	25	—	—	—	(3)	—	(3)	—	—
Reported net income - Common shareholders	26	369	317	186	154	(98)	928	258	129

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including MFS shares owned by management, Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

STATEMENTS OF FINANCIAL POSITION

(C\$ millions)

		At the Quarter Ended								At the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Assets												
Cash, cash equivalents and short-term securities	1	—	14,841	12,911	11,202	11,506	13,873	11,765	11,477	11,265	14,841	13,873
Debt securities	2	—	85,618	85,358	83,142	84,630	81,955	81,832	76,174	75,887	85,618	81,955
Equity securities	3	—	12,250	12,104	10,603	9,656	9,974	9,398	8,420	7,750	12,250	9,974
Mortgages and loans	4	—	59,433	59,859	57,810	58,749	57,619	57,151	55,647	54,798	59,433	57,619
Derivative assets	5	—	1,534	1,588	2,049	1,839	1,971	1,724	1,691	1,504	1,534	1,971
Other financial invested assets	6	—	14,374	14,542	13,273	13,546	13,306	11,560	11,909	10,943	14,374	13,306
Financial invested assets	7	—	188,050	186,362	178,079	179,926	178,698	173,430	165,318	162,147	188,050	178,698
Investment properties	8	—	9,432	9,250	9,230	9,335	9,290	9,333	9,474	9,555	9,432	9,290
Other non-financial invested assets	9	—	1,693	1,726	1,882	1,784	1,829	1,769	1,697	1,713	1,693	1,829
Invested assets	10	—	199,175	197,338	189,191	191,045	189,817	184,532	176,489	173,415	199,175	189,817
Other assets	11	—	7,753	7,208	6,838	6,657	7,021	6,981	6,922	7,475	7,753	7,021
Reinsurance contract held assets	12	—	6,138	6,301	6,153	6,426	6,318	5,978	5,707	5,745	6,138	6,318
Insurance contract assets	13	—	335	281	285	285	355	411	203	180	335	355
Deferred tax assets	14	—	3,803	4,005	3,908	3,922	3,910	4,099	3,957	3,939	3,803	3,910
Intangible assets	15	—	5,155	5,281	5,155	5,507	5,058	5,071	5,116	5,142	5,155	5,058
Goodwill	16	—	9,530	9,620	9,141	9,468	9,456	9,108	9,151	9,090	9,530	9,456
Total general fund assets	17	—	231,889	230,034	220,671	223,310	221,935	216,180	207,545	204,986	231,889	221,935
Investments for account of segregated fund holders	18	—	166,566	164,895	155,616	149,650	148,786	145,072	136,971	135,541	166,566	148,786
Total assets	19	—	398,455	394,929	376,287	372,960	370,721	361,252	344,516	340,527	398,455	370,721
Liabilities and equity												
Liabilities												
Insurance contract liabilities excluding those for account of segregated fund holders	20	—	155,910	154,088	148,236	150,100	147,269	144,300	136,540	134,909	155,910	147,269
Reinsurance contract held liabilities	21	—	2,049	2,119	2,073	1,827	1,825	1,690	1,480	1,536	2,049	1,825
Investment contract liabilities	22	—	11,796	11,841	12,106	11,998	11,678	11,769	11,755	11,757	11,796	11,678
Derivative liabilities	23	—	2,065	2,018	1,857	1,886	2,077	1,567	1,774	1,703	2,065	2,077
Deferred tax liabilities	24	—	301	300	283	287	286	285	277	278	301	286
Other liabilities	25	—	25,905	26,303	24,552	24,794	26,292	24,264	23,892	23,779	25,905	26,292
Senior debentures - innovative capital instruments	26	—	200	200	200	200	200	200	200	200	200	200
Subordinated debt	27	—	8,171	7,176	6,180	6,179	6,179	6,177	6,926	6,179	8,171	6,179
Total general fund liabilities	28	—	206,397	204,045	195,487	197,271	195,806	190,252	182,844	180,341	206,397	195,806
Insurance contract liabilities for account of segregated fund holders	29	—	20,108	20,287	19,756	19,769	20,097	20,192	19,202	19,654	20,108	20,097
Investment contract liabilities for account of segregated fund holders	30	—	146,458	144,608	135,860	129,881	128,689	124,880	117,769	115,887	146,458	128,689
Total liabilities	31	—	372,963	368,940	351,103	346,921	344,592	335,324	319,815	315,882	372,963	344,592
Equity												
Issued share capital and contributed surplus	32	—	10,220	10,295	10,368	10,432	10,526	10,550	10,572	10,643	10,220	10,526
Shareholders' retained earnings and accumulated other comprehensive income ("OCI")	33	—	14,312	14,761	14,155	14,986	15,031	14,678	13,470	13,386	14,312	15,031
Total shareholders' equity	34	—	24,532	25,056	24,523	25,418	25,557	25,228	24,042	24,029	24,532	25,557
Equity in the participating account	35	—	696	644	600	547	496	621	567	510	696	496
NCI equity	36	—	264	289	61	74	76	79	92	106	264	76
Total equity	37	—	25,492	25,989	25,184	26,039	26,129	25,928	24,701	24,645	25,492	26,129
Total liabilities and equity	38	—	398,455	394,929	376,287	372,960	370,721	361,252	344,516	340,527	398,455	370,721
EXCHANGE RATES - Period end rates												
U.S. Dollar	39	—	1.37	1.39	1.36	1.44	1.44	1.35	1.37	1.35	1.37	1.44

STATEMENTS OF TOTAL SHAREHOLDERS' EQUITY

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Preferred shares and other equity instruments	1	—	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239
Common shares												
Balance, beginning of period	2	7,900	7,973	8,045	8,094	8,192	8,215	8,239	8,305	8,327	8,192	8,327
Stock options exercised	3	—	6	4	27	5	26	9	—	12	42	47
Common shares purchased for cancellation	4	—	(79)	(76)	(76)	(103)	(49)	(33)	(66)	(34)	(334)	(182)
Balance, end of period	5	—	7,900	7,973	8,045	8,094	8,192	8,215	8,239	8,305	7,900	8,192
Contributed surplus												
Balance, beginning of period	6	81	83	84	99	95	96	94	99	94	95	94
Share-based payments	7	—	(6)	—	(7)	4	1	3	(5)	6	(9)	5
Stock options exercised	8	—	4	(1)	(8)	—	(2)	(1)	—	(1)	(5)	(4)
Balance, end of period	9	—	81	83	84	99	95	96	94	99	81	95
Retained earnings												
Balance, beginning of period ⁽¹⁾	10	12,927	12,999	12,750	12,706	12,817	13,321	12,482	12,478	12,370	12,817	12,370
Adjustment for changes in accounting policies	11	—	—	—	—	—	—	—	—	—	—	—
Balance, beginning of period, after change in accounting policy	12	—	12,999	12,750	12,706	12,817	13,321	12,482	12,478	12,370	12,817	12,370
Net Income (loss) ⁽²⁾	13	—	742	1,126	735	948	257	1,368	666	838	3,551	3,129
Dividends on common shares	14	—	(510)	(489)	(496)	(480)	(484)	(464)	(471)	(456)	(1,975)	(1,875)
Dividends on preferred shares and distributions on other equity instruments ⁽²⁾	15	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Common shares purchased for cancellation	16	—	(284)	(354)	(176)	(559)	(257)	(45)	(171)	(254)	(1,373)	(727)
Transfer from accumulated other comprehensive income (loss)	17	—	—	—	—	—	—	—	—	—	—	—
Change attributable to acquisition	18	—	—	(14)	—	—	—	—	—	—	(14)	—
Balance, end of period	19	—	12,927	12,999	12,750	12,706	12,817	13,321	12,482	12,478	12,927	12,817
Accumulated other comprehensive income (loss), net of taxes												
Balance, beginning of period ⁽¹⁾	20	1,385	1,762	1,405	2,280	2,214	1,357	988	908	552	2,214	552
Adjustment for changes in accounting policies	21	—	—	—	—	—	—	—	—	—	—	—
Balance, beginning of period, after change in accounting policy	22	—	1,762	1,405	2,280	2,214	1,357	988	908	552	2,214	552
Other comprehensive income (loss) for the period :												
Unrealized foreign currency translation gains/(losses), net of hedging activities	23	—	(307)	375	(1,000)	27	994	(17)	76	286	(905)	1,339
Unrealized gains (losses) on FVOCI assets	24	—	14	91	30	120	(160)	309	—	(45)	255	104
Unrealized gains (losses) on cash flow hedges	25	—	1	(5)	(1)	2	(2)	11	(6)	2	(3)	5
Share of other comprehensive income (loss) in joint ventures and associates	26	—	(97)	(109)	73	(70)	5	77	4	115	(203)	201
Items that will not be reclassified subsequently to income	27	—	12	5	23	(13)	20	(11)	6	(2)	27	13
Balance at the end of the period	28	—	(377)	357	(875)	66	857	369	80	356	(829)	1,662
Transfer to retained earnings	29	—	—	—	—	—	—	—	—	—	—	—
Composition of shareholders' accumulated OCI balance:												
Unrealized foreign currency translation gains (losses), net of hedging activities	30	—	1,777	2,084	1,709	2,709	2,682	1,688	1,705	1,629	1,777	2,682
Unrealized gains (losses) on FVOCI assets	31	—	5	(9)	(100)	(130)	(250)	(90)	(399)	(399)	5	(250)
Unrealized gains (losses) on cash flow hedges	32	—	1	—	5	6	4	6	(5)	1	1	4
Share of other comprehensive income (loss) in joint ventures and associates ⁽¹⁾	33	—	(366)	(269)	(160)	(233)	(163)	(168)	(245)	(249)	(366)	(163)
Items that will not be reclassified subsequently to income	34	—	(32)	(44)	(49)	(72)	(59)	(79)	(68)	(74)	(32)	(59)
Balance, end of period	35	—	1,385	1,762	1,405	2,280	2,214	1,357	988	908	1,385	2,214
Total Shareholders' equity, end of period	36	—	24,532	25,056	24,523	25,418	25,557	25,228	24,042	24,029	24,532	25,557

⁽¹⁾ Balances have been restated for the periods Q1'24 to Q4'24. For additional details refer to the Consolidated Statements of Changes in Equity and Note 2. Changes in Accounting Policies of the Company's 2025 Annual Consolidated Financial Statements and Notes.

⁽²⁾ Common shareholders' net income ("reported net income") is equal to Total shareholder net income (loss) less Dividends on preferred shares and distributions on other equity instruments.

LICAT RATIO - SUN LIFE FINANCIAL INC.

(C\$ millions)

		At the Quarter Ended								
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024
CAPITAL RESOURCES										
Tier 1 capital										
Adjusted retained earnings and contributed surplus (includes contractual service margin) ⁽¹⁾	1	—	28,007	27,921	26,906	26,751	26,377	26,458	25,215	24,776
Adjusted accumulated other comprehensive income ⁽¹⁾	2	—	1,394	1,770	1,416	2,281	2,217	1,370	1,001	912
Common & preferred shares and other equity instruments	3	—	10,139	10,212	10,284	10,333	10,431	10,454	10,478	10,544
Innovative instruments	4	—	200	200	200	200	200	200	200	200
Other	5	—	216	223	—	—	—	—	—	—
Less:										
Goodwill	6	—	4,953	5,049	4,660	4,787	4,788	4,663	4,680	4,661
Tier 1 deductions	7	—	15,604	16,239	16,026	16,473	15,764	15,753	14,683	14,845
Net Tier 1 capital	8	—	19,399	19,038	18,120	18,305	18,673	18,066	17,531	16,926
Tier 2 capital										
Preferred shares and subordinated debt	9	—	8,081	7,086	6,090	6,119	6,118	6,117	6,866	6,149
Other Tier 2	10	—	4,609	4,733	4,862	4,519	4,481	4,442	3,813	4,052
Less:										
Tier 2 deductions	11	—	—	—	—	—	—	—	—	—
Net Tier 2 capital	12	—	12,690	11,819	10,952	10,638	10,599	10,559	10,679	10,201
Surplus allowance and eligible deposits	13	—	6,943	7,013	6,903	7,169	6,838	6,791	6,129	6,072
Total capital resources	14	—	39,032	37,870	35,975	36,112	36,110	35,416	34,339	33,199
CAPITAL REQUIREMENTS										
Credit risk	15	—	4,162	4,251	4,176	4,351	4,351	4,447	4,309	4,182
Market risk	16	—	4,608	4,599	4,591	4,504	4,459	4,419	4,371	4,298
Insurance risk	17	—	11,832	11,796	11,570	11,919	11,257	11,015	11,186	11,051
Total non-participating product risk (before other credits and diversification)	18	—	20,602	20,646	20,337	20,774	20,067	19,881	19,866	19,531
Total participating product risk including par credits (before other credits and diversification)	19	—	6,896	6,739	6,280	6,145	6,129	5,758	5,421	5,309
Less:										
Credits and diversification benefits	20	—	6,128	6,181	6,044	6,122	5,497	5,346	5,339	5,251
Total non-participating and participating product risk	21	—	21,370	21,204	20,573	20,797	20,699	20,293	19,948	19,589
Segregated fund guarantee risk	22	—	889	944	893	989	706	702	711	709
Operational risk	23	—	2,566	2,505	2,403	2,386	2,332	2,276	2,239	2,195
Base solvency buffer	24	—	24,825	24,653	23,869	24,172	23,737	23,271	22,898	22,493
LICAT ratio	25	—%	157%	154%	151%	149%	152%	152%	150%	148%
LICAT core ratio	26	—%	98%	97%	96%	96%	99%	98%	95%	94%

⁽¹⁾ Balances have been restated for the periods Q1'24 to Q4'24. For additional details refer to the Consolidated Statements of Changes in Equity and Note 2, Changes in Accounting Policies of the Company's 2025 Annual Consolidated Financial Statements and Notes.

LICAT RATIO - SUN LIFE FINANCIAL INC. Continued

(C\$ millions)

CAPITAL

		At the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Subordinated debt	1	—	8,171	7,176	6,180	6,179	6,179	6,177	6,926	6,179	8,171	6,179
Innovative capital instruments ⁽¹⁾	2	—	200	200	200	200	200	200	200	200	200	200
Equity:												
Preferred shareholders' equity and other equity instruments	3	—	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239
Common shareholders' equity ⁽²⁾	4	—	22,293	22,817	22,284	23,179	23,318	22,989	21,803	21,790	22,293	23,318
Equity in the participating account	5	—	696	644	600	547	496	621	567	510	696	496
NCI equity	6	—	264	289	61	74	76	79	92	106	264	76
CSM	7	—	14,492	14,406	13,675	13,619	13,366	12,836	12,512	12,141	14,492	13,366
Total capital	8	—	48,355	47,771	45,239	46,037	45,874	45,141	44,339	43,165	48,355	45,874

⁽¹⁾ Innovative capital instruments, which represent SLEECs issued by Sun Life Capital Trust, are presented net of associated transaction costs. SLEEC securities qualify as capital for Canadian Regulatory purposes.

⁽²⁾ Common shareholders' equity is equal to Total shareholders' equity less Preferred shares and other equity instruments.

CSM MOVEMENT ANALYSIS ⁽¹⁾

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
CSM at beginning of period	1	14,492	14,406	13,675	13,619	13,366	12,836	12,512	12,141	11,786	13,366	11,786
Impact of new insurance business	2	—	440	446	435	406	306	383	437	347	1,727	1,473
Expected movements from asset returns & locked-in rates	3	—	206	192	185	191	191	185	166	161	774	703
Insurance experience gains/losses	4	—	(68)	(10)	(30)	20	(14)	(63)	(21)	21	(88)	(77)
CSM recognized for services provided	5	—	(327)	(320)	(313)	(303)	(308)	(286)	(272)	(269)	(1,263)	(1,135)
Organic CSM movement	6	—	251	308	277	314	175	219	310	260	1,150	964
Impact of markets & other	7	—	26	139	184	(74)	(127)	191	45	15	275	124
Impact of change in assumptions	8	—	(70)	139	(14)	(6)	141	(95)	7	(23)	49	30
Currency impact	9	—	(121)	145	(391)	19	341	9	9	103	(348)	462
Disposition	10	—	—	—	—	—	—	—	—	—	—	—
Total CSM movement	11	—	86	731	56	253	530	324	371	355	1,126	1,580
CSM at end of period	12	—	14,492	14,406	13,675	13,619	13,366	12,836	12,512	12,141	14,492	13,366

⁽¹⁾ Certain measures in the CSM Movement Analysis are non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements.

SUN LIFE ASSET MANAGEMENT

(US\$ millions, unless otherwise noted)

BUSINESS UNIT FINANCIAL SUMMARY
Underlying net income ⁽¹⁾

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
MFS	1	—	224	215	184	186	216	218	194	189	809	817
SLC Management	2	—	42	39	33	59	42	35	31	21	173	129
Solutions & Other	3	—	38	27	34	28	31	27	29	34	127	121
Total underlying net income	4	—	304	281	251	273	289	280	254	244	1,109	1,067

Reported net income (loss) - Common shareholders

MFS	5	—	216	213	183	190	216	210	194	180	802	800
SLC Management	6	—	11	17	—	38	18	262	7	31	66	318
Solutions & Other	7	—	16	34	31	30	—	(2)	11	76	111	85
Total reported net income	8	—	243	264	214	258	234	470	212	287	979	1,203

Underlying net income

	9	—	304	281	251	273	289	280	254	244	1,109	1,067
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Non-underlying net income adjustments⁽¹⁾ (post-tax)

<i>Market-related impacts</i>	10	—	(34)	(1)	(19)	2	(15)	(39)	(22)	(19)	(52)	(95)
<i>ACMA</i>	11	—	—	7	—	(5)	(26)	6	2	—	2	(18)
<i>Other adjustments:</i>												
<i>MFS shares owned by management</i>	12	—	—	(2)	(1)	4	—	(8)	—	(9)	1	(17)
<i>Acquisition, integration and restructuring ⁽²⁾</i>	13	—	(13)	(15)	(12)	(11)	(10)	236	(17)	42	(51)	251
<i>Intangible asset amortization</i>	14	—	(6)	(6)	(5)	(5)	(4)	(5)	(5)	(5)	(22)	(19)
<i>Other ⁽²⁾</i>	15	—	(8)	—	—	—	—	—	—	34	(8)	34
Reported net income - Common shareholders	16	—	243	264	214	258	234	470	212	287	979	1,203

Gross flows ⁽¹⁾

MFS	17	—	28,464	34,073	26,803	31,860	26,581	22,931	24,186	26,073	121,200	99,771
SLC Management	18	—	7,683	6,503	6,093	4,740	11,951	3,644	4,237	4,135	25,019	23,967
Solutions & Other	19	—	2,505	1,549	1,216	1,758	1,149	852	1,944	1,151	7,028	5,096
Total Gross Flows	20	—	38,652	42,125	34,112	38,358	39,681	27,427	30,367	31,359	153,247	128,834

Net flows ⁽¹⁾

MFS	21	—	(18,246)	(871)	(14,325)	(8,083)	(20,369)	(13,982)	(14,792)	(8,644)	(41,525)	(57,787)
SLC Management	22	—	4,240	3,810	2,990	2,033	10,026	1,239	(526)	1,116	13,073	11,855
Solutions & Other	23	—	988	(25)	(74)	782	348	(20)	893	11	1,671	1,232
Total Net Flows	24	—	(13,018)	2,914	(11,409)	(5,268)	(9,995)	(12,763)	(14,425)	(7,517)	(26,781)	(44,700)

AUMA ⁽¹⁾

MFS ⁽³⁾	25	—	651,447	658,680	635,449	603,803	605,855	645,285	618,067	629,631	651,447	605,855
SLC Management ⁽⁴⁾	26	—	189,413	186,001	183,398	177,215	173,897	170,351	165,803	167,181	189,413	173,897
Solutions & Other	27	—	59,910	58,610	37,189	35,363	34,937	35,931	33,183	31,811	59,910	34,937
Total AUM	28	—	900,770	903,291	856,036	816,381	814,689	851,567	817,053	828,623	900,770	814,689
Assets under administration	29	—	13,449	12,921	11,727	10,981	11,057	11,293	8,426	8,289	13,449	11,057
Total AUMA	30	—	914,219	916,212	867,763	827,362	825,746	862,860	825,479	836,912	914,219	825,746

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽³⁾ Includes retail and institutional assets. Retail consists of domestic and international retail funds as well as other retail and trust accounts. Institutional consists of institutional accounts, pension business and insurance products.

⁽⁴⁾ Represents institutional assets. Excludes assets managed on behalf of the Insurance businesses and General Fund.

SUN LIFE ASSET MANAGEMENT

(US\$ millions, unless otherwise noted)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
ASSETS UNDER MANAGEMENT												
Sun Life Asset Management managed assets ⁽¹⁾	1	—	1,019,167	1,018,592	963,078	917,515	914,702	956,280	917,363	929,138	1,019,167	914,702
Add: Sun Life wealth and other AUM ⁽¹⁾	2	—	150,217	147,689	169,579	160,984	158,050	164,100	154,056	157,109	150,217	158,050
Total Sun Life Financial assets under management ⁽¹⁾	3	—	1,169,384	1,166,281	1,132,657	1,078,499	1,072,752	1,120,380	1,071,419	1,086,247	1,169,384	1,072,752
Sun Life Asset Management AUM ⁽¹⁾	4	—	900,770	903,291	856,036	816,381	814,689	851,567	817,053	828,623	900,770	814,689
Sun Life Asset Management AUM by Business Unit ⁽¹⁾												
MFS	5	—	651,447	658,680	635,449	603,803	605,855	645,285	618,067	629,631	651,447	605,855
SLC Management	6	—	189,413	186,001	183,398	177,215	173,897	170,351	165,803	167,181	189,413	173,897
Solutions & Other	7	—	59,910	58,610	37,189	35,363	34,937	35,931	33,183	31,811	59,910	34,937
Sun Life Asset Management AUM	8	—	900,770	903,291	856,036	816,381	814,689	851,567	817,053	828,623	900,770	814,689
Sun Life Asset Management AUM by Asset Class ⁽¹⁾												
Public Fixed Income	9	—	172,051	167,975	149,488	145,687	143,243	141,896	133,752	132,488	172,051	143,243
Private Fixed Income	10	—	51,420	49,852	48,607	46,152	45,952	43,924	43,104	43,013	51,420	45,952
Equity	11	—	550,707	559,780	534,075	504,708	508,985	546,656	524,163	535,046	550,707	508,985
Real Estate	12	—	73,136	72,509	71,519	68,633	65,975	66,638	65,327	64,398	73,136	65,975
Infrastructure	13	—	13,017	12,781	13,175	12,890	12,634	12,969	12,328	12,411	13,017	12,634
Other	14	—	40,439	40,394	39,172	38,311	37,900	39,484	38,379	41,267	40,439	37,900
Sun Life Asset Management AUM	15	—	900,770	903,291	856,036	816,381	814,689	851,567	817,053	828,623	900,770	814,689

⁽¹⁾Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

MFS (US\$ millions, unless otherwise noted)	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
BUSINESS UNIT FINANCIAL SUMMARY - UNDERLYING BASIS ⁽¹⁾												
Revenue												
Net investment result	1	—	17	17	18	16	18	24	19	29	68	90
Fee income	2	—	846	835	783	785	817	813	792	788	3,249	3,210
Total revenue	3	—	863	852	801	801	835	837	811	817	3,317	3,300
Expenses												
Expenses	4	—	555	557	556	548	539	542	553	556	2,216	2,190
Compensation-related equity plan expenses ⁽²⁾	5	—	9	10	2	6	9	11	2	11	27	33
Total Expenses	6	—	564	567	558	554	548	553	555	567	2,243	2,223
Income before income taxes	7	—	299	285	243	247	287	284	256	250	1,074	1,077
Less: Income tax expense (benefit)	8	—	75	70	59	61	71	66	62	61	265	260
Underlying net income ⁽¹⁾	9	—	224	215	184	186	216	218	194	189	809	817
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
MFS shares owned by management	10	—	—	(2)	(1)	4	—	(8)	—	(9)	1	(17)
Other ⁽¹⁾	11	—	(8)	—	—	—	—	—	—	—	(8)	—
Reported net income - Common shareholders	12	—	216	213	183	190	216	210	194	180	802	800
RETAIL - CHANGES IN AUM ⁽¹⁾⁽³⁾												
Opening AUM	13	457,157	460,379	447,475	422,821	426,202	442,914	420,073	422,585	401,264	426,202	401,264
Inflows	14	—	21,824	21,143	20,206	22,170	20,733	18,562	18,486	19,433	85,343	77,214
Outflows	15	—	(31,604)	(25,796)	(26,089)	(28,344)	(25,796)	(22,572)	(24,077)	(25,165)	(111,833)	(97,610)
Market movement	16	—	6,558	17,557	30,537	2,793	(11,649)	26,851	3,079	27,053	57,445	45,334
Closing AUM	17	—	457,157	460,379	447,475	422,821	426,202	442,914	420,073	422,585	457,157	426,202
INSTITUTIONAL - CHANGES IN AUM ⁽¹⁾⁽³⁾												
Opening AUM	18	194,290	198,301	187,974	180,982	179,653	202,371	197,994	207,046	197,297	179,653	197,297
Inflows	19	—	6,640	12,930	6,597	9,690	5,848	4,369	5,700	6,640	35,857	22,557
Outflows	20	—	(15,106)	(9,148)	(15,039)	(11,599)	(21,154)	(14,341)	(14,901)	(9,552)	(50,892)	(59,948)
Market movement	21	—	4,455	6,545	15,434	3,238	(7,412)	14,349	149	12,661	29,672	19,747
Closing AUM	22	—	194,290	198,301	187,974	180,982	179,653	202,371	197,994	207,046	194,290	179,653

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A. Further, revenues and expenses have been adjusted to remove NCI, and Expenses on an underlying basis exclude MFS shares owned by management; refer to the MFS Reconciliations section in the appendix of this document for additional details.

⁽²⁾ Includes stock settled incentive compensation.

⁽³⁾ Monthly information on AUM is provided by MFS in its Corporate Fact Sheet, which can be found at www.mfs.com/CorpFact. The Corporate Fact Sheet also provides MFS' U.S. GAAP assets and liabilities as at December 31, 2025.

MFS CONTINUED

(US\$ millions, unless otherwise noted)

BUSINESS UNIT FINANCIAL SUMMARY - UNDERLYING BASIS ⁽¹⁾**SUPPLEMENTAL INFORMATION ⁽¹⁾⁽²⁾**

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Total AUM	1	—	651,447	658,680	635,449	603,803	605,855	645,285	618,067	629,631	651,447	605,855
Average net assets	2	—	652,911	642,617	607,465	615,888	630,455	626,242	620,224	609,312	629,857	621,596
Total gross flows	3	—	28,464	34,073	26,803	31,860	26,581	22,931	24,186	26,073	121,200	99,771
Total net flows	4	—	(18,246)	(871)	(14,325)	(8,083)	(20,369)	(13,982)	(14,792)	(8,644)	(41,525)	(57,787)
Retail net flows ⁽³⁾	5	—	(9,780)	(4,653)	(5,883)	(6,174)	(5,063)	(4,010)	(5,591)	(5,732)	(26,490)	(20,396)
Institutional net flows ⁽³⁾	6	—	(8,466)	3,782	(8,442)	(1,909)	(15,306)	(9,972)	(9,201)	(2,912)	(15,035)	(37,391)
Pre-tax net operating margin ⁽¹⁾	7	—%	40.0%	39.2%	35.1%	35.4%	40.5%	40.5%	36.5%	37.2%	37.5%	38.7%
Pre-tax gross operating margin ⁽¹⁾	8	—%	36.2%	35.4%	31.7%	32.0%	36.5%	36.5%	32.7%	33.3%	33.9%	34.8%
AUM BY ASSET CLASS ⁽¹⁾⁽²⁾												
U.S. Equity	9	—	277,744	289,416	283,872	270,804	283,686	294,566	282,322	283,739	277,744	283,686
Non-U.S. Equity	10	—	259,372	257,252	243,588	228,042	219,221	245,504	235,734	245,869	259,372	219,221
Fixed Income	11	—	90,955	87,981	84,411	81,766	79,705	80,143	75,590	74,389	90,955	79,705
Balanced	12	—	23,376	24,031	23,578	23,191	23,243	25,072	24,421	25,634	23,376	23,243
Total AUM	13	—	651,447	658,680	635,449	603,803	605,855	645,285	618,067	629,631	651,447	605,855

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Monthly information on AUM is provided by MFS in its Corporate Fact Sheet, which can be found at www.mfs.com/CorpFact. The Corporate Fact Sheet also provides MFS' U.S GAAP assets and liabilities as at December 31, 2025.

⁽³⁾ Retail consists of domestic and international retail funds as well as other retail, trust accounts and ETFs. Institutional consists of institutional accounts, pension business and insurance products.

SLC MANAGEMENT

(US\$ millions, unless otherwise noted)

BUSINESS UNIT FINANCIAL SUMMARY

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
1	Underlying net income ⁽¹⁾	—	42	39	33	59	42	35	31	21	173	129
2	Reported net income (loss) - Common shareholders	—	11	17	—	38	18	262	7	31	66	318

SUPPLEMENTARY INCOME STATEMENT ⁽²⁾

Fee-related revenue												
3	Management fees	—	201	200	195	225	201	198	192	192	821	783
4	Distribution fees	—	9	7	8	9	8	7	8	17	33	40
5	Property management, transaction, advisory and other fees	—	29	25	22	19	26	19	18	15	95	78
6	Total fee-related revenue	—	239	232	225	253	235	224	218	224	949	901
Fee-related expenses												
7	Compensation - fee-related	—	120	130	116	142	130	127	126	128	508	511
8	Other operating expenses	—	48	46	46	42	50	45	45	45	182	185
9	Total fee-related expenses	—	168	176	162	184	180	172	171	173	690	696
10	Total fee-related earnings	—	71	56	63	69	55	52	47	51	259	205
11	Investment income (loss) and performance fees	—	91	25	12	36	42	17	18	4	164	81
12	Interest and other	—	(81)	(14)	(16)	(13)	(24)	(18)	(16)	(21)	(124)	(79)
13	Operating income	—	81	67	59	92	73	51	49	34	299	207
14	Placement fees - other	—	(2)	(2)	(2)	(2)	1	—	—	—	(8)	1
15	Income (loss) before income taxes	—	79	65	57	90	74	51	49	34	291	208
16	Less: Income tax expense (benefit)	—	(21)	(17)	(15)	(20)	(16)	(6)	(10)	(3)	(73)	(35)
17	Less: NCI and SLC MEP expenses ⁽³⁾	—	(16)	(9)	(9)	(11)	(16)	(10)	(8)	(10)	(45)	(44)
18	Underlying net income ⁽¹⁾	—	42	39	33	59	42	35	31	21	173	129
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
19	Market-related impacts	—	(12)	(1)	(16)	(5)	(10)	(4)	—	1	(34)	(13)
20	Acquisition, integration and restructuring ⁽²⁾	—	(13)	(15)	(12)	(11)	(10)	236	(19)	(20)	(51)	187
21	Intangible asset amortization	—	(6)	(6)	(5)	(5)	(4)	(5)	(5)	(5)	(22)	(19)
22	Other ⁽²⁾	—	—	—	—	—	—	—	—	34	—	34
23	Reported net income - Common shareholders	—	11	17	—	38	18	262	7	31	66	318
24	Pre-tax fee-related earnings margin ⁽¹⁾	—%	27.3%	25.7%	25.5%	24.0%	22.8%	24.1%	24.1%	24.1%	27.3%	22.8%
25	Pre-tax net operating margin ⁽¹⁾	—%	26.9%	27.5%	26.3%	25.4%	21.1%	21.8%	21.7%	21.9%	26.9%	21.1%

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A. Further, certain measures of this Supplementary Income Statement are non-IFRS financial measures; refer to the SLC Management Reported Net Income Reconciliation section in the appendix of this document for additional details.

⁽²⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽³⁾ SLC Management - Management Equity Plan ("SLC MEP").

SLC MANAGEMENT CONTINUED
(US\$ millions, unless otherwise noted)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
AUM ⁽¹⁾	1	—	189,413	186,001	183,398	177,215	173,897	170,351	165,803	167,181	189,413	173,897
CHANGES IN AUM ⁽¹⁾												
Opening AUM	2	189,413	186,001	183,398	177,215	173,897	170,351	165,803	167,181	168,452	173,897	168,452
Inflows	3	—	7,683	6,503	6,093	4,740	11,951	3,644	4,237	4,135	25,019	23,967
Outflows	4	—	(3,443)	(2,693)	(3,103)	(2,706)	(1,925)	(2,404)	(4,763)	(3,019)	(11,945)	(12,111)
Realizations and distributions ⁽²⁾	5	—	(1,603)	(1,438)	(1,147)	(1,255)	(2,000)	(1,271)	(1,177)	(1,085)	(5,443)	(5,533)
Market movement and other ⁽³⁾	6	—	775	231	4,340	2,539	(4,480)	4,579	325	(1,302)	7,885	(878)
Closing AUM	7	—	189,413	186,001	183,398	177,215	173,897	170,351	165,803	167,181	189,413	173,897
CHANGES IN FEE-EARNING AUM ⁽¹⁾												
Opening fee-earning AUM	8	145,505	143,301	142,512	139,692	134,030	134,961	130,053	131,896	133,532	134,030	133,532
Inflows	9	—	7,601	5,651	5,702	9,115	6,079	4,747	5,360	5,176	28,069	21,362
Outflows	10	—	(2,729)	(2,094)	(2,525)	(2,282)	(1,504)	(1,649)	(4,545)	(2,999)	(9,630)	(10,697)
Realizations and distributions ⁽²⁾	11	—	(2,468)	(2,120)	(2,503)	(2,524)	(1,667)	(2,258)	(2,556)	(1,985)	(9,615)	(8,466)
Market movement and other ⁽³⁾	12	—	(200)	(648)	2,146	1,353	(3,839)	4,068	(102)	(1,828)	2,651	(1,701)
Closing fee-earning AUM	13	—	145,505	143,301	142,512	139,692	134,030	134,961	130,053	131,896	145,505	134,030
SUPPLEMENTAL INFORMATION ⁽¹⁾												
Capital raising	14	—	4,555	4,057	4,376	3,044	7,272	5,227	2,208	2,626	16,032	17,333
Deployment	15	—	7,597	5,369	4,370	7,355	4,497	3,401	4,387	4,131	24,691	16,416
AUM not yet earning fees	16	—	21,400	20,812	20,182	18,071	21,006	14,109	15,094	15,801	21,400	21,006
AUA	17	—	13,449	12,921	11,727	10,981	11,057	11,293	8,426	8,289	13,449	11,057
AUM BY ASSET CLASS ⁽¹⁾												
Public Fixed Income	18	—	56,819	55,912	55,369	54,420	54,253	52,086	49,975	49,834	56,819	54,253
Private Fixed Income - Investment Grade	19	—	7,184	7,086	6,772	6,420	6,354	6,588	6,121	6,030	7,184	6,354
Private Fixed Income - Below Investment Grade	20	—	37,748	36,328	35,372	33,680	33,800	31,199	31,276	31,370	37,748	33,800
Real Estate Debt	21	—	9,781	9,333	8,945	7,934	7,784	8,035	7,696	7,580	9,781	7,784
Real Estate Equity	22	—	63,111	62,903	62,296	60,440	57,942	58,342	57,376	56,570	63,111	57,942
Infrastructure	23	—	12,922	12,691	13,089	12,811	12,559	12,898	12,260	12,344	12,922	12,559
Cash & Other	24	—	1,848	1,748	1,555	1,510	1,205	1,203	1,099	3,453	1,848	1,205
Total AUM	25	—	189,413	186,001	183,398	177,215	173,897	170,351	165,803	167,181	189,413	173,897

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Realizations represent proceeds from the disposition or other monetization of assets, with capital returned to investors or held in non-fee earning cash to be deployed in the regular course of a product life cycle. Distributions include regular course income from an investment product, including dividends, where payments are initiated by SLC Management.

⁽³⁾ Market movement and other consists of realized and unrealized gains (losses) on portfolio investments, the impact of foreign exchange rate fluctuations, working capital changes within investment products and the transfer in of acquired assets.

SOLUTIONS & OTHER

(US\$ millions, unless otherwise noted)

BUSINESS UNIT FINANCIAL SUMMARY
COMMON SHAREHOLDERS' DOE ⁽¹⁾

	At and For the Quarter Ended								At and For the Year Ended	
	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Risk adjustment release	1	9	10	10	9	10	9	9	39	37
CSM recognized for services provided	2	11	12	10	8	9	8	7	41	32
Expected earnings on short-term (group) insurance business	3	—	—	—	—	—	—	—	—	—
Expected insurance earnings	4	20	22	20	18	18	17	16	80	69
Impact of new insurance business	5	1	(2)	—	(1)	—	—	(1)	(1)	(2)
Experience gains (losses)	6	3	—	1	3	2	(1)	1	7	4
Net insurance service result - Underlying	7	24	20	21	21	19	17	16	86	71
Expected investment earnings	8	8	10	10	5	5	8	6	(1)	33
Credit experience	9	(1)	(9)	(2)	(1)	1	(2)	—	(13)	(1)
Earnings on surplus	10	2	2	2	2	1	2	4	2	8
Joint venture & other	11	10	9	11	9	13	10	6	21	39
Net investment results - Underlying	12	19	12	21	15	20	14	22	67	76
Asset management - Underlying	13	—	—	—	—	—	—	—	—	—
Other fee income	14	—	—	—	—	—	—	—	—	—
Expenses - other ⁽²⁾	15	1	(3)	(4)	(5)	(3)	(6)	(4)	(3)	(11)
Income before taxes - Underlying	16	44	29	38	31	36	31	29	35	142
Income tax (expense) or recovery	17	(6)	(2)	(4)	(3)	(5)	(4)	—	(1)	(15)
NCI	18	—	—	—	—	—	—	—	—	—
Underlying net income	19	38	27	34	28	31	27	34	127	121

Solutions & Other - CHANGES IN AUM ⁽³⁾

Opening AUM	20	58,610	37,189	35,363	34,937	35,931	33,183	31,811	35,280	34,937	35,280
Inflows	21	12,217	11,052	11,996	11,910	10,384	11,408	11,369	11,958	47,175	45,119
Outflows	22	(11,217)	(10,999)	(11,547)	(11,208)	(10,097)	(11,404)	(9,772)	(12,289)	(44,971)	(43,562)
Market movement and other	23	300	21,368	1,377	(276)	(1,281)	2,744	(225)	(3,138)	22,769	(1,900)
Closing AUM	24	59,910	58,610	37,189	35,363	34,937	35,931	33,183	31,811	59,910	34,937

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

SOLUTIONS & OTHER

(C\$ millions, unless otherwise noted)

BUSINESS UNIT FINANCIAL SUMMARY
COMMON SHAREHOLDERS' DOE ⁽¹⁾

	At and For the Quarter Ended								At and For the Year Ended	
	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Risk adjustment release	13	14	14	14	12	13	12	12	55	49
CSM recognized for services provided	15	16	13	12	12	12	11	10	56	45
Expected earnings on short-term (group) insurance business	—	—	—	—	—	—	—	—	—	—
Expected insurance earnings	28	30	27	26	24	25	23	22	111	94
Impact of new insurance business	2	(3)	—	—	(1)	—	—	(2)	(1)	(3)
Experience gains (losses)	4	—	2	4	3	(2)	3	2	10	6
Net insurance service result - Underlying	34	27	29	30	26	23	26	22	120	97
Expected investment earnings	12	14	13	8	7	11	8	(1)	47	25
Credit experience	(1)	(13)	(3)	(1)	2	(1)	(3)	—	(18)	(2)
Earnings on surplus	3	3	3	3	2	3	5	3	12	13
Joint venture & other	14	13	16	12	18	14	8	28	55	68
Net investment results - Underlying	28	17	29	22	29	27	18	30	96	104
Asset management - Underlying	—	—	—	—	—	—	—	—	—	—
Other fee income	—	—	—	—	—	—	—	—	—	—
Expenses - other ⁽²⁾	1	(4)	(6)	(8)	(5)	(8)	(5)	(4)	(17)	(22)
Income before taxes - Underlying	63	40	52	44	50	42	39	48	199	179
Income tax (expense) or recovery	(9)	(3)	(5)	(5)	(7)	(5)	1	(2)	(22)	(13)
NCI	—	—	—	—	—	—	—	—	—	—
Underlying net income ⁽¹⁾	54	37	47	39	43	37	40	46	177	166

Solutions & Other - CHANGES IN AUM ⁽³⁾

Opening AUM	81,585	50,603	50,876	50,239	48,594	45,384	43,062	46,728	50,239	46,728
Inflows	17,033	15,216	16,605	17,090	14,523	15,563	15,552	16,116	65,944	61,754
Outflows	(15,640)	(15,144)	(15,983)	(16,083)	(14,123)	(15,557)	(13,367)	(16,562)	(62,850)	(59,609)
Market movement and other	(758)	30,910	(895)	(370)	1,245	3,204	137	(3,220)	28,887	1,366
Closing AUM	82,220	81,585	50,603	50,876	50,239	48,594	45,384	43,062	82,220	50,239

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

SUN LIFE ASSET MANAGEMENT

(C\$ millions, unless otherwise noted)

BUSINESS UNIT FINANCIAL SUMMARY

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying net income ⁽¹⁾												
MFS	1	—	312	296	255	266	301	297	265	254	1,129	1,117
SLC Management	2	—	58	54	45	85	59	47	42	28	242	176
Solutions & Other	3	—	54	37	47	39	43	37	40	46	177	166
Total underlying net income	4	—	424	387	347	390	403	381	347	328	1,548	1,459
Reported net income (loss) - Common shareholders												
MFS	5	—	302	293	254	271	301	287	265	242	1,120	1,095
SLC Management	6	—	16	23	—	55	25	357	9	42	94	433
Solutions & Other	7	—	23	47	43	43	—	(2)	15	102	156	115
Total reported net income	8	—	341	363	297	369	326	642	289	386	1,370	1,643
Underlying net income	9	—	424	387	347	390	403	381	347	328	1,548	1,459
Non-underlying net income adjustments⁽¹⁾ (post-tax)												
<i>Market-related impacts</i>												
ACMA	10	—	(47)	(2)	(26)	4	(21)	(52)	(32)	(26)	(71)	(131)
Other adjustments:	11	—	—	10	—	(7)	(36)	7	3	—	3	(26)
MFS shares owned by management	12	—	1	(3)	(1)	5	—	(10)	—	(12)	2	(22)
Acquisition, integration and restructuring ⁽²⁾	13	—	(19)	(21)	(16)	(16)	(14)	322	(23)	56	(72)	341
Intangible asset amortization	14	—	(7)	(8)	(7)	(7)	(6)	(6)	(6)	(6)	(29)	(24)
Other ⁽²⁾	15	—	(11)	—	—	—	—	—	—	46	(11)	46
Reported net income (loss) - Common shareholders	16	—	341	363	297	369	326	642	289	386	1,370	1,643
Gross Flows ⁽¹⁾												
MFS	17	—	39,685	46,909	37,101	45,719	37,179	31,282	33,085	35,139	169,414	136,685
SLC Management	18	—	10,720	8,939	8,411	6,802	16,829	4,977	5,797	5,579	34,872	33,182
Solutions & Other	19	—	3,493	2,133	1,683	2,523	1,608	1,163	2,659	1,552	9,832	6,982
Total Gross Flows	20	—	53,898	57,981	47,195	55,044	55,616	37,422	41,541	42,270	214,118	176,849
Net Flows ⁽¹⁾												
MFS	21	—	(25,441)	(1,199)	(19,828)	(11,597)	(28,489)	(19,075)	(20,235)	(11,651)	(58,065)	(79,450)
SLC Management	22	—	5,928	5,231	4,125	2,917	14,140	1,695	(716)	1,513	18,201	16,632
Solutions & Other	23	—	1,378	(34)	(102)	1,123	488	(29)	1,222	15	2,365	1,696
Total Net Flows	24	—	(18,135)	3,998	(15,805)	(7,557)	(13,861)	(17,409)	(19,729)	(10,123)	(37,499)	(61,122)
AUMA ⁽¹⁾												
MFS ⁽³⁾	25	—	894,046	916,883	864,655	868,690	871,219	872,683	845,331	852,332	894,046	871,219
SLC Management ⁽⁴⁾	26	—	259,950	258,913	249,549	254,960	250,064	230,383	226,770	226,312	259,950	250,064
Solutions & Other	27	—	82,220	81,585	50,603	50,876	50,239	48,594	45,384	43,062	82,220	50,239
Total AUM	28	—	1,236,216	1,257,381	1,164,807	1,174,526	1,171,522	1,151,660	1,117,485	1,121,706	1,236,216	1,171,522
AUA	29	—	18,457	17,986	15,957	15,799	15,900	15,272	11,524	11,220	18,457	15,900
Total AUMA	30	—	1,254,673	1,275,367	1,180,764	1,190,325	1,187,422	1,166,932	1,129,009	1,132,926	1,254,673	1,187,422

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽³⁾ Includes retail and institutional assets. Retail consists of domestic and international retail funds as well as other retail and trust accounts. Institutional consists of institutional accounts, pension business and insurance products.

⁽⁴⁾ Represents institutional assets. Excludes assets managed on behalf of the Insurance businesses and General Fund.

CANADA

(C\$ millions)

	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
STATEMENTS OF OPERATIONS												
Insurance service result												
Insurance revenue	1	—	1,884	1,873	1,855	1,824	1,821	1,804	1,785	1,745	7,436	7,155
Insurance service expenses	2	—	(1,460)	(1,396)	(1,481)	(1,435)	(1,420)	(1,539)	(1,396)	(1,457)	(5,772)	(5,812)
Reinsurance contract held net income (expenses)	3	—	(24)	(67)	(39)	(19)	(11)	55	(36)	2	(149)	10
Net insurance service result	4	—	400	410	335	370	390	320	353	290	1,515	1,353
Investment result												
Net investment income (loss)	5	—	(237)	1,715	(225)	1,424	459	3,661	761	(770)	2,677	4,111
Insurance finance income (expenses) from insurance contracts issued	6	—	432	(1,419)	516	(1,150)	(253)	(3,111)	(519)	1,100	(1,621)	(2,783)
Insurance finance income (expenses) from reinsurance contracts held	7	—	(1)	(10)	(11)	10	5	(114)	(1)	31	(12)	(79)
Decrease (increase) in investment contract liabilities	8	—	(73)	(79)	(82)	(86)	(94)	(98)	(101)	(97)	(320)	(390)
Net investment result	9	—	121	207	198	198	117	338	140	264	724	859
Fee income	10	—	517	490	472	475	469	460	435	407	1,954	1,771
Other expenses (income)												
Other Income ⁽¹⁾	11	—	—	—	—	—	—	—	—	—	—	—
Operating expenses and commissions	12	—	553	516	515	547	513	503	484	483	2,131	1,983
Interest expenses	13	—	39	39	42	41	84	78	30	53	161	245
Total expenses (income)	14	—	592	555	557	588	597	581	514	536	2,292	2,228
Income before income taxes	15	—	446	552	448	455	379	537	414	425	1,901	1,755
Less: Income tax expense (benefit)	16	—	119	144	117	109	89	114	106	115	489	424
Less: Net income (loss) allocated to the participating account	17	—	30	30	29	29	24	28	20	26	118	98
Reported net income - Common shareholders	18	—	297	378	302	317	266	395	288	284	1,294	1,233
Underlying net income ⁽²⁾	19	—	376	397	347	346	335	350	371	277	1,466	1,333
ROE - underlying ⁽²⁾	20	—%	30.6%	30.7%	26.4%	25.8%	23.3%	23.4%	25.7%	19.1%	28.3%	22.9%
ROE - reported ⁽²⁾	21	—%	24.3%	29.1%	23.1%	23.6%	18.4%	26.3%	20.0%	19.7%	25.0%	21.1%
SUN LIFE HEALTH												
Net premiums ⁽²⁾	22	—	1,922	1,909	1,882	1,896	1,800	1,794	1,755	1,732	7,609	7,081
Fee income	23	—	138	128	134	133	131	138	126	111	533	506

⁽¹⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

CANADA CONTINUED

(C\$ millions)

WEALTH, HEALTH AND INSURANCE SALES ⁽¹⁾

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Individual insurance sales	1	—	133	130	136	139	142	112	167	130	538	551
Sun Life Health sales	2	—	95	98	201	375	88	124	143	311	769	666
Individual insurance and health sales	3	—	228	228	337	514	230	236	310	441	1,307	1,217
Individual Wealth	4	—	3,180	2,629	2,603	3,296	2,902	2,423	2,619	2,768	11,708	10,712
Group Wealth ⁽²⁾	5	—	2,581	1,381	1,998	2,942	1,500	1,143	1,235	1,049	8,902	4,927
Asset management gross flows & gross wealth sales - AUMA	6	—	5,761	4,010	4,601	6,238	4,402	3,566	3,854	3,817	20,610	15,639
Asset management net flows & net wealth sales - AUM ⁽³⁾	7	—	(1,285)	(1,232)	586	1,028	14	(71)	(171)	(170)	(903)	(398)
Asset management net flows & net wealth sales - AUMA	8	—	(466)	(809)	936	1,329	607	461	209	161	990	1,438

AUMA ⁽¹⁾

General funds	9	—	103,548	103,830	102,598	102,359	101,357	100,829	96,958	96,297	103,548	101,357
Segregated funds	10	—	159,020	157,245	147,979	141,832	140,900	137,092	129,573	127,812	159,020	140,900
Third-party and other AUM ⁽³⁾	11	—	13,305	13,463	12,892	12,409	12,353	12,006	11,441	11,404	13,305	12,353
Total AUM ⁽³⁾	12	—	275,873	274,538	263,469	256,600	254,610	249,927	237,972	235,513	275,873	254,610
AUA	13	—	66,825	64,039	59,670	55,998	56,017	53,401	49,695	48,351	66,825	56,017
Total AUMA ⁽³⁾	14	—	342,698	338,577	323,139	312,598	310,627	303,328	287,667	283,864	342,698	310,627
Asset management and wealth AUM ⁽³⁾⁽⁴⁾	15	—	194,415	193,076	183,494	177,048	176,544	172,066	163,784	162,254	194,415	176,544
AUA	16	—	66,825	64,039	59,670	55,998	56,017	53,401	49,695	48,351	66,825	56,017
Asset management and wealth AUMA	17	—	261,240	257,115	243,164	233,046	232,561	225,467	213,479	210,605	261,240	232,561

SLGI Asset Management Inc.

Gross flows ⁽¹⁾												
Retail	18	—	1,020	894	1,023	1,180	1,104	866	952	898	4,117	3,820
Institutional & other ⁽⁵⁾	19	—	602	498	559	838	486	454	508	525	2,497	1,973
Total gross flows	20	—	1,622	1,392	1,582	2,018	1,590	1,320	1,460	1,423	6,614	5,793
Net flows ⁽¹⁾	21	—	(681)	(506)	(358)	33	(261)	(80)	(689)	(433)	(1,512)	(1,463)
AUM ⁽¹⁾	22	—	44,473	44,370	42,298	41,136	40,954	40,314	38,272	38,277	44,473	40,954

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Effective Q1'26, the Group Retirement Services business unit was renamed to Group Wealth.

⁽³⁾ Prior period amounts have been updated.

⁽⁴⁾ Asset management and wealth AUM includes General fund assets, Segregated fund assets and Third-party and other AUM, excluding Third-party mutual funds assets.

⁽⁵⁾ Institutional & other consists primarily of Group Wealth Segregated fund deposits.

CANADA CONTINUED

(C\$ millions)

	For the Quarter Ended									For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
COMMON SHAREHOLDERS' DOE ⁽¹⁾												
Risk adjustment release	1	—	34	35	38	40	38	37	38	40	147	153
CSM recognized for services provided	2	—	86	85	82	83	83	82	81	82	336	328
Expected earnings on short-term (group) insurance business	3	—	186	180	170	170	175	163	165	158	706	661
Expected insurance earnings	4	—	306	300	290	293	296	282	284	280	1,189	1,142
Impact of new insurance business	5	—	(5)	(10)	(7)	(5)	(3)	(8)	(4)	(6)	(27)	(21)
Experience gains (losses)	6	—	60	100	18	52	46	80	34	(13)	230	147
Net insurance service result - Underlying	7	—	361	390	301	340	339	354	314	261	1,392	1,268
Expected investment earnings	8	—	169	172	175	173	174	171	183	167	689	695
Credit experience	9	—	(8)	(17)	(10)	(20)	(52)	(60)	(11)	(20)	(55)	(143)
Earnings on surplus	10	—	26	22	50	43	31	54	57	51	141	193
Other	11	—	(1)	6	3	(2)	9	1	5	—	6	15
Net investment results - Underlying	12	—	186	183	218	194	162	166	234	198	781	760
Other fee income	13	—	86	87	63	55	69	71	62	39	291	241
Expenses - other ⁽²⁾	14	—	(137)	(134)	(124)	(132)	(132)	(134)	(132)	(138)	(527)	(536)
Income before taxes - Underlying	15	—	496	526	458	457	438	457	478	360	1,937	1,733
Income tax (expense) or recovery	16	—	(120)	(129)	(111)	(111)	(103)	(107)	(107)	(83)	(471)	(400)
Underlying net income ⁽¹⁾	17	—	376	397	347	346	335	350	371	277	1,466	1,333
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
Market-related impacts	18	—	(61)	(9)	(40)	(18)	(98)	92	(79)	18	(128)	(67)
ACMA	19	—	(6)	(4)	1	6	35	(41)	3	(5)	(3)	(8)
Other adjustments:												
Acquisition, integration and restructuring ⁽³⁾	20	—	—	—	—	(11)	—	—	—	—	(11)	—
Intangible asset amortization	21	—	(7)	(6)	(6)	(6)	(6)	(6)	(7)	(6)	(25)	(25)
Other ⁽³⁾	22	—	(5)	—	—	—	—	—	—	—	(5)	—
Reported net income - Common shareholders	23	—	297	378	302	317	266	395	288	284	1,294	1,233

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

CANADA CONTINUED

CSM MOVEMENT ANALYSIS ⁽¹⁾

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
CSM at beginning of period	1	6,279	6,285	6,090	5,984	5,961	5,892	5,727	5,678	5,560	5,961	5,560
Impact of new insurance business	2	—	122	122	133	128	144	115	151	116	505	526
Expected movements from asset returns & locked-in rates	3	—	80	78	79	83	82	84	72	71	320	309
Insurance experience gains/losses	4	—	(15)	2	(15)	(23)	(16)	(36)	(15)	(7)	(51)	(74)
CSM recognized for services provided	5	—	(129)	(128)	(122)	(124)	(121)	(122)	(115)	(116)	(503)	(474)
Organic CSM movement	6	—	58	74	75	64	89	41	93	64	271	287
Impact of markets & other	7	—	(9)	106	32	(21)	(25)	119	(43)	54	108	105
Impact of change in assumptions	8	—	(55)	15	(1)	(20)	5	5	(1)	—	(61)	9
Total CSM movement	9	—	(6)	195	106	23	69	165	49	118	318	401
CSM at end of period	10	—	6,279	6,285	6,090	5,984	5,961	5,892	5,727	5,678	6,279	5,961

⁽¹⁾ Certain measures in the CSM Movement Analysis are non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

CANADA CONTINUED

(C\$ millions)

BUSINESS UNIT FINANCIAL SUMMARY

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying net income ⁽¹⁾												
Individual Insurance	1	—	120	105	101	119	112	102	120	87	445	421
Sun Life Health	2	—	155	197	153	145	153	172	152	114	650	591
Asset management and wealth ⁽²⁾	3	—	101	95	93	82	70	76	99	76	371	321
Total underlying net income	4	—	376	397	347	346	335	350	371	277	1,466	1,333
Reported net income (loss) - Common shareholders												
Individual Insurance	5	—	100	43	89	103	43	88	37	116	335	284
Sun Life Health	6	—	122	239	128	139	136	216	152	95	628	599
Asset management and wealth ⁽²⁾	7	—	75	96	85	75	87	91	99	73	331	350
Total reported net income	8	—	297	378	302	317	266	395	288	284	1,294	1,233
WEALTH, HEALTH AND INSURANCE SALES ⁽¹⁾												
Individual Insurance												
Participating	9	—	89	82	87	96	102	73	116	91	354	382
Non-Participating	10	—	44	48	49	43	40	39	51	39	184	169
Total Individual Insurance sales	11	—	133	130	136	139	142	112	167	130	538	551
Sun Life Health sales	12	—	95	98	201	375	88	124	143	311	769	666
Asset management and wealth												
Individual Wealth												
Fixed products	13	—	208	163	190	221	227	227	272	420	782	1,146
Mutual funds	14	—	2,707	2,238	2,222	2,838	2,462	1,974	2,130	2,136	10,005	8,702
Segregated funds	15	—	265	228	191	237	213	222	217	212	921	864
Total Individual Wealth sales	16	—	3,180	2,629	2,603	3,296	2,902	2,423	2,619	2,768	11,708	10,712
Group Wealth												
Defined Contribution sales	17	—	1,103	219	968	1,815	354	215	387	229	4,105	1,185
Asset consolidation and rollovers	18	—	1,478	1,162	1,030	1,127	1,146	928	848	820	4,797	3,742
Total Group Wealth sales	19	—	2,581	1,381	1,998	2,942	1,500	1,143	1,235	1,049	8,902	4,927
Total Asset management gross flows & gross wealth sales	20	—	5,761	4,010	4,601	6,238	4,402	3,566	3,854	3,817	20,610	15,639

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Asset management and wealth includes Individual Wealth and Group Wealth.

CANADA CONTINUED		At and For the Quarter Ended								At and For the Year Ended		
(C\$ millions)		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
AUMA ⁽¹⁾												
Individual Insurance												
General funds	1	—	62,669	62,400	61,219	60,946	59,785	59,828	56,688	56,330	62,669	59,785
Sun Life Health												
General funds	2	—	18,789	19,062	18,756	18,606	18,281	18,033	17,500	16,929	18,789	18,281
Asset management and wealth ⁽²⁾												
General funds	3	—	22,090	22,368	22,623	22,807	23,291	22,968	22,770	23,038	22,090	23,291
Segregated funds	4	—	159,020	157,245	147,979	141,832	140,900	137,092	129,573	127,812	159,020	140,900
Third-party and other AUM ⁽³⁾	5	—	13,305	13,463	12,892	12,409	12,353	12,006	11,441	11,404	13,305	12,353
Total AUM ⁽³⁾	6	—	194,415	193,076	183,494	177,048	176,544	172,066	163,784	162,254	194,415	176,544
AUA	7	—	66,825	64,039	59,670	55,998	56,017	53,401	49,695	48,351	66,825	56,017
Total Asset management and wealth AUMA	8	—	261,240	257,115	243,164	233,046	232,561	225,467	213,479	210,605	261,240	232,561
Asset management net flows & net wealth sales - AUMA	9	—	(466)	(809)	936	1,329	607	461	209	161	990	1,438

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Asset management and wealth includes Individual Wealth and Group Wealth.

⁽³⁾ Prior period amounts have been updated.

U.S. (C\$ millions)		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
STATEMENTS OF OPERATIONS												
Insurance service result												
Insurance revenue	1	—	3,162	3,200	3,228	3,346	3,170	3,091	2,981	3,054	12,936	12,296
Insurance service expenses	2	—	(2,893)	(3,053)	(3,020)	(3,054)	(2,972)	(2,807)	(2,733)	(2,833)	(12,020)	(11,345)
Reinsurance contract held net income (expenses)	3	—	(14)	55	53	21	22	28	26	69	115	145
Net insurance service result	4	—	255	202	261	313	220	312	274	290	1,031	1,096
Investment result												
Net investment income (loss)	5	—	165	589	283	605	(763)	1,161	20	(102)	1,642	316
Insurance finance income (expenses) from insurance contracts issued	6	—	(104)	(530)	(220)	(545)	860	(1,113)	40	150	(1,399)	(63)
Insurance finance income (expenses) from reinsurance contracts held	7	—	14	19	23	49	(75)	232	(11)	(25)	105	121
Net investment result	8	—	75	78	86	109	22	280	49	23	348	374
Fee income	9	—	135	139	126	134	133	123	117	116	534	489
Other expenses												
Operating expenses and commissions	10	—	260	257	316	290	354	250	248	275	1,123	1,127
Interest expenses	11	—	33	34	31	31	30	29	30	27	129	116
Total other expenses	12	—	293	291	347	321	384	279	278	302	1,252	1,243
Income before income taxes	13	—	172	128	126	235	(9)	436	162	127	661	716
Less: Income tax expense (benefit)	14	—	32	26	16	42	(7)	88	27	25	116	133
Less: Net income (loss) allocated to the participating account	15	—	7	4	7	7	5	9	8	5	25	27
Reported net income (loss) - Common shareholders	16	—	133	98	103	186	(7)	339	127	97	520	556
Underlying net income ⁽¹⁾	17	—	210	147	195	218	161	219	204	189	770	773
Group Health & Benefits ⁽²⁾												
Net Premiums ⁽¹⁾	18	—	2,742	2,822	2,836	2,954	2,788	2,727	2,609	2,675	11,354	10,799
Fee Income	19	—	134	137	128	131	133	121	115	114	530	483
Sales ⁽¹⁾	20	—	1,682	375	313	176	1,161	300	332	191	2,546	1,984

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Group Health & Benefits includes the Dental and Group Benefits businesses. Group Benefits includes the employee benefits and medical stop-loss businesses.

U.S. CONTINUED

(C\$ millions)

COMMON SHAREHOLDERS' DOE ⁽¹⁾

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Risk adjustment release	1	—	9	9	10	8	9	9	10	9	36	37
CSM recognized for services provided	2	—	15	16	17	16	16	18	21	23	64	78
Expected earnings on short-term (group) insurance business	3	—	271	265	268	276	266	258	254	258	1,080	1,036
Expected insurance earnings	4	—	295	290	295	300	291	285	285	290	1,180	1,151
Experience gains (losses)	5	—	(22)	(99)	(42)	4	(76)	7	(21)	(7)	(159)	(97)
Net insurance service result - Underlying	6	—	273	191	253	304	215	292	264	283	1,021	1,054
Expected investment earnings	7	—	55	55	53	47	46	49	39	42	210	176
Credit experience	8	—	—	(6)	(11)	(4)	1	(14)	—	(9)	(21)	(22)
Earnings on surplus	9	—	44	43	43	42	45	47	43	39	172	174
Other	10	—	1	3	1	9	—	11	1	2	14	14
Net investment results - Underlying	11	—	100	95	86	94	92	93	83	74	375	342
Other fee income	12	—	15	19	21	11	12	11	12	2	66	37
Expenses - other ⁽²⁾	13	—	(129)	(124)	(108)	(138)	(117)	(122)	(102)	(121)	(499)	(462)
Income before taxes - Underlying	14	—	259	181	252	271	202	274	257	238	963	971
Income tax (expense) or recovery	15	—	(49)	(34)	(57)	(53)	(41)	(55)	(53)	(49)	(193)	(198)
Underlying net income ⁽¹⁾	16	—	210	147	195	218	161	219	204	189	770	773
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
Market-related impacts	17	—	(19)	37	9	14	(60)	12	(26)	(42)	41	(116)
ACMA	18	—	(6)	(52)	—	—	(1)	140	—	1	(58)	140
Other adjustments:												
Acquisition, integration and restructuring ⁽³⁾	19	—	(30)	(13)	(19)	(23)	(11)	(11)	(28)	(29)	(85)	(79)
Intangible asset amortization ⁽⁴⁾	20	—	(22)	(21)	(82)	(23)	(23)	(21)	(23)	(22)	(148)	(89)
Other ⁽³⁾	21	—	—	—	—	—	(73)	—	—	—	—	(73)
Reported net income (loss) - Common shareholders	22	—	133	98	103	186	(7)	339	127	97	520	556

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽⁴⁾ Q2'25 amounts include an impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S group dental contract.

U.S. CONTINUED

CSM MOVEMENT ANALYSIS ⁽¹⁾

(C\$ millions)

	Q1 2026	Q4 2025	Q3 2025	At and For the Quarter Ended					At and For the Year Ended			
				Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
CSM at beginning of period	1	839	882	832	871	876	841	1,205	1,197	1,153	876	1,153
Expected movements from asset returns & locked-in rates	2	—	5	4	2	4	2	5	5	3	15	15
Insurance experience gains/losses	3	—	(17)	(9)	9	(4)	(1)	—	(2)	28	(21)	25
CSM recognized for services provided	4	—	(24)	(23)	(25)	(24)	(25)	(27)	(30)	(31)	(96)	(113)
Organic CSM movement	5	—	(36)	(28)	(14)	(24)	(24)	(22)	(27)	—	(102)	(73)
Impact of markets & other	6	—	—	(7)	22	20	(8)	(3)	22	21	35	32
Impact of change in assumptions	7	—	5	65	—	(1)	14	(328)	1	(3)	69	(316)
Currency impact	8	—	(12)	20	(47)	—	53	(11)	12	26	(39)	80
Disposition	9	—	—	—	—	—	—	—	—	—	—	—
Total CSM movement	10	—	(43)	50	(39)	(5)	35	(364)	8	44	(37)	(277)
CSM at end of period	11	—	839	882	832	871	876	841	1,205	1,197	839	876

⁽¹⁾ Certain measures in the CSM Movement Analysis are non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

U.S. (US\$ millions)	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
STATEMENTS OF OPERATIONS												
Insurance service result												
Insurance revenue	1	—	2,268	2,325	2,332	2,332	2,264	2,267	2,179	2,266	9,257	8,976
Insurance service expenses	2	—	(2,076)	(2,217)	(2,181)	(2,129)	(2,125)	(2,056)	(1,999)	(2,101)	(8,603)	(8,281)
Reinsurance contract held net income (expenses)	3	—	(11)	40	38	13	19	19	18	52	80	108
Net insurance service result	4	—	181	148	189	216	158	230	198	217	734	803
Investment result												
Net investment income (loss)	5	—	115	429	204	424	(543)	848	15	(76)	1,172	244
Insurance finance income (expenses) from insurance contracts issued	6	—	(75)	(384)	(161)	(380)	615	(818)	30	110	(1,000)	(63)
Insurance finance income (expenses) from reinsurance contracts held	7	—	10	13	18	34	(55)	171	(9)	(18)	75	89
Net investment result	8	—	50	58	61	78	17	201	36	16	247	270
Fee income	9	—	98	99	93	93	95	91	86	85	383	357
Other expenses												
Operating expenses and commissions	10	—	186	186	230	202	252	182	182	204	804	820
Interest expenses	11	—	24	24	22	22	22	21	21	21	92	85
Total other expenses	12	—	210	210	252	224	274	203	203	225	896	905
Income before income taxes	13	—	119	95	91	163	(4)	319	117	93	468	525
Less: Income tax expense (benefit)	14	—	22	20	12	29	(7)	64	20	18	83	95
Less: Net income (loss) allocated to the participating account	15	—	4	3	5	5	4	5	6	4	17	19
Reported net income (loss) - Common shareholders	16	—	93	72	74	129	(1)	250	91	71	368	411
Underlying net income ⁽¹⁾	17	—	150	107	143	151	115	161	149	141	551	566
ROE - underlying ⁽¹⁾	18	—%	12.3%	8.8%	11.7%	12.6%	9.5%	13.4%	12.9%	12.0%	11.3%	12.0%
ROE - reported ⁽¹⁾	19	—%	7.6%	5.9%	6.1%	10.7%	(0.1)%	20.8%	7.9%	6.2%	7.6%	8.7%
Group Health & Benefits ⁽²⁾												
Net Premiums ⁽¹⁾	20	—	1,967	2,049	2,049	2,059	1,993	1,999	1,907	1,985	8,124	7,884
Fee Income	21	—	96	99	93	91	95	90	84	84	379	353
Sales ⁽¹⁾	22	—	1,206	273	226	123	830	219	243	142	1,828	1,434

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Group Health & Benefits includes the Dental and Group Benefits businesses. Group Benefits includes the employee benefits and medical stop-loss businesses.

U.S. CONTINUED

(US\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
COMMON SHAREHOLDERS' DOE ⁽¹⁾												
Risk adjustment release	1	—	7	7	7	5	6	6	8	6	26	26
CSM recognized for services provided	2	—	12	12	12	11	11	14	15	17	47	57
Expected earnings on short-term (group) insurance business	3	—	195	192	194	193	191	188	184	192	774	755
Expected insurance earnings	4	—	214	211	213	209	208	208	207	215	847	838
Experience gains (losses)	5	—	(17)	(72)	(29)	1	(56)	8	(17)	(3)	(117)	(68)
Net insurance service result - Underlying	6	—	197	139	184	210	152	216	190	212	730	770
Expected investment earnings	7	—	39	40	38	33	33	32	28	30	150	123
Credit experience	8	—	—	(4)	(8)	(3)	1	(10)	1	(7)	(15)	(15)
Earnings on surplus	9	—	31	32	31	30	33	35	33	30	124	131
Other	10	—	—	4	1	8	1	8	1	1	13	11
Net investment results - Underlying	11	—	70	72	62	68	68	65	63	54	272	250
Other fee income	12	—	12	12	15	7	8	7	10	1	46	26
Expenses - other ⁽²⁾	13	—	(93)	(90)	(79)	(97)	(83)	(86)	(76)	(90)	(359)	(335)
Income before taxes - Underlying	14	—	186	133	182	188	145	202	187	177	689	711
Income tax (expense) or recovery	15	—	(36)	(26)	(39)	(37)	(30)	(41)	(38)	(36)	(138)	(145)
Underlying net income ⁽¹⁾	16	—	150	107	143	151	115	161	149	141	551	566
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
<i>Market-related impacts</i>	17	—	(17)	27	1	10	(39)	9	(22)	(32)	21	(84)
ACMA	18	—	(4)	(39)	—	—	—	104	—	1	(43)	105
<i>Other adjustments:</i>												
Acquisition, integration and restructuring ⁽³⁾	19	—	(22)	(9)	(13)	(16)	(9)	(8)	(21)	(22)	(60)	(60)
Intangible asset amortization ⁽⁴⁾	20	—	(14)	(14)	(57)	(16)	(16)	(16)	(15)	(17)	(101)	(64)
Other ⁽³⁾	21	—	—	—	—	—	(52)	—	—	—	—	(52)
Reported net income (loss) - Common shareholders	22	—	93	72	74	129	(1)	250	91	71	368	411

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, including Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽⁴⁾ Q2'25 amounts include an impairment charge of \$45 million on a customer relationship intangible asset from the early termination of a U.S group dental contract.

U.S. CONTINUED

CSM MOVEMENT ANALYSIS⁽¹⁾

(US\$ millions)

	At and For the Quarter Ended									At and For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
CSM at beginning of period	1	612	633	612	606	609	622	880	884	870	609	870
Expected movements from asset returns & locked-in rates	2	—	4	3	2	3	1	4	3	2	12	10
Insurance experience gains/losses	3	—	(13)	(6)	6	(3)	(1)	—	(2)	21	(16)	18
CSM recognized for services provided	4	—	(17)	(17)	(17)	(17)	(17)	(20)	(23)	(23)	(68)	(83)
Organic CSM movement	5	—	(26)	(20)	(9)	(17)	(17)	(16)	(22)	—	(72)	(55)
Impact of markets & other	6	—	1	(7)	15	14	(6)	1	17	16	23	28
Impact of change in assumptions	7	—	4	48	—	—	10	(243)	1	(2)	52	(234)
Disposition	8	—	—	—	—	—	—	—	—	—	—	—
Total CSM movement	9	—	(21)	21	6	(3)	(13)	(258)	(4)	14	3	(261)
CSM at end of period	10	—	612	633	612	606	609	622	880	884	612	609

⁽¹⁾ Certain measures in the CSM Movement Analysis are non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

U.S. CONTINUED

(US\$ millions)

BUSINESS UNIT FINANCIAL SUMMARY

		At and For the Quarter Ended								At and For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
Underlying net income ⁽¹⁾												
Group Health & Benefits ⁽²⁾	1	—	109	63	123	129	82	127	112	124	424	445
In-force Management	2	—	41	44	20	22	33	34	37	17	127	121
Total underlying net income	3	—	150	107	143	151	115	161	149	141	551	566
Reported net income - Common shareholders												
Group Health & Benefits ⁽²⁾	4	—	73	43	51	103	(9)	126	67	79	270	263
In-force Management	5	—	20	29	23	26	8	124	24	(8)	98	148
Total reported net income (loss)	6	—	93	72	74	129	(1)	250	91	71	368	411

NET PREMIUMS ⁽¹⁾

Group Health & Benefits ⁽²⁾												
Employee Benefits	7	—	614	614	620	611	600	589	600	597	2,459	2,386
Medical Stop-Loss	8	—	692	679	688	691	685	684	664	663	2,750	2,696
Dental - Medicaid/Medicare Advantage ⁽³⁾	9	—	528	625	612	628	584	603	521	603	2,393	2,311
Dental - Commercial/Other ⁽³⁾	10	—	133	131	129	129	124	123	122	122	522	491
Total Group Health & Benefits net premiums	11	—	1,967	2,049	2,049	2,059	1,993	1,999	1,907	1,985	8,124	7,884

FEE INCOME

Group Health & Benefits ⁽²⁾												
Employee Benefits	12	—	17	19	19	18	16	14	13	13	73	56
Medical Stop-Loss	13	—	8	7	6	7	8	9	8	7	28	32
Dental - Medicaid/Medicare Advantage ⁽³⁾	14	—	40	45	41	41	44	42	40	40	167	166
Dental - Commercial/Other ⁽³⁾	15	—	31	28	27	25	27	25	23	24	111	99
Total Group Health & Benefits fee income	16	—	96	99	93	91	95	90	84	84	379	353

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Group Health & Benefits includes the Dental and Group Benefits businesses. Group Benefits includes the employee benefits and medical stop-loss businesses.

⁽³⁾ Medicaid/Medicare Advantage includes Children's Health Insurance Program ("CHIP") and Commercial/Other includes Affordable Care Act ("ACA") exchange programs.

U.S. CONTINUED

(US\$ millions)

SALES ⁽¹⁾

		At and For the Quarter Ended							At and For the Year Ended			
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Group Health & Benefits ⁽²⁾												
Employee Benefits	1	—	220	127	54	63	203	99	50	71	464	423
Medical Stop-Loss	2	—	888	74	121	44	561	68	172	42	1,127	843
Dental - Medicaid/Medicare Advantage ⁽³⁾⁽⁴⁾	3	—	31	39	22	3	—	17	(2)	13	95	28
Dental - Commercial/Other ⁽³⁾	4	—	67	33	29	13	66	35	23	16	142	140
Total Group Health & Benefit sales ⁽²⁾	5	—	1,206	273	226	123	830	219	243	142	1,828	1,434

AUM ⁽¹⁾

Group Benefits - general funds	6	—	6,694	7,052	7,218	7,141	7,152	7,572	7,618	7,454	6,694	7,152
Dental - general funds	7	—	3,210	3,146	3,122	3,140	3,199	3,075	3,051	2,983	3,210	3,199
In-force Management												
General funds	8	—	16,200	16,219	15,696	15,514	15,385	15,973	14,866	15,331	16,200	15,385
Segregated funds	9	—	296	301	297	295	298	313	302	306	296	298
Third-party and other AUM	10	—	10	10	11	11	11	11	12	12	10	11
Total In-force Management AUM	11	—	16,506	16,530	16,004	15,820	15,694	16,297	15,180	15,649	16,506	15,694

AFTER-TAX PROFIT MARGIN ⁽¹⁾

Group Benefits	12	—%	7.5%	6.9%	7.9%	8.0%	8.3%	9.9%	9.6%	9.6%	7.5%	8.3%
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LOSS RATIO ⁽¹⁾

Dental - Medicaid	13	—%	88.8%	94.2%	92.6%	86.9%	88.1%	89.6%	94.0%	92.3%	90.7%	90.9%
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⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Group Health & Benefits includes the Dental and Group Benefits businesses. Group Benefits includes the employee benefits and medical stop-loss businesses.

⁽³⁾ Medicaid/Medicare Advantage includes Children's Health Insurance Program ("CHIP") and Commercial/Other includes Affordable Care Act ("ACA") exchange programs.

⁽⁴⁾ Q2'24 includes the cancellation of a prior recorded sale in the U.S. Dental segment.

ASIA (C\$ millions)	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
STATEMENTS OF OPERATIONS												
Insurance service result												
Insurance revenue	1	—	502	469	430	425	467	342	392	353	1,826	1,554
Insurance service expenses	2	—	(271)	(279)	(217)	(217)	(277)	(273)	(236)	(188)	(984)	(974)
Reinsurance contract held net income (expenses)	3	—	(16)	(7)	(12)	(11)	(7)	(32)	(10)	(7)	(46)	(56)
Net insurance service result	4	—	215	183	201	197	183	37	146	158	796	524
Investment result												
Net investment income (loss) ⁽²⁾	5	—	592	1,393	1,053	577	(677)	1,730	232	215	3,615	1,500
Insurance finance income (expenses) from insurance contracts issued	6	—	(566)	(1,082)	(1,073)	(508)	643	(1,640)	(106)	(130)	(3,229)	(1,233)
Insurance finance income (expenses) from reinsurance contracts held	7	—	(3)	(14)	1	(3)	4	3	(2)	6	(19)	11
Decrease (increase) in investment contract liabilities	8	—	1	(1)	(3)	—	2	(2)	(1)	(2)	(3)	(3)
Net investment result	9	—	24	296	(22)	66	(28)	91	123	89	364	275
Fee income	10	—	97	91	74	86	88	90	80	71	348	329
Other expenses												
Operating expense and commissions	11	—	174	154	131	132	340	139	120	120	591	719
Interest expenses	12	—	18	21	23	25	26	27	25	27	87	105
Total other expenses	13	—	192	175	154	157	366	166	145	147	678	824
Income before income taxes	14	—	144	395	99	192	(123)	52	204	171	830	304
Less: Income tax expense (benefit)	15	—	20	26	12	21	28	19	49	13	79	109
Less: Net income (loss) allocated to the participating account	16	—	9	10	7	17	(144)	17	20	24	43	(83)
Reported net income (loss) - Common shareholders	17	—	115	359	80	154	(7)	16	135	134	708	278
Underlying net income ⁽¹⁾	18	—	191	211	188	185	158	153	165	159	775	635
ROE - underlying ⁽¹⁾	19	—%	13.7%	15.8%	14.6%	14.2%	12.0%	11.3%	12.4%	12.1%	14.6%	11.9%
ROE - reported ⁽¹⁾	20	—%	8.3%	26.8%	6.2%	11.9%	(0.5)%	1.1%	10.2%	10.2%	13.3%	5.2%
SALES - Proportionate ownership ⁽¹⁾												
Total asset management gross flows & gross wealth sales	21	—	1,014	959	916	939	981	927	867	811	3,828	3,586
Total asset management net flows & net wealth sales	22	—	257	277	305	375	366	349	306	298	1,214	1,319
Individual insurance sales	23	—	894	857	727	735	601	618	586	627	3,213	2,432
Group insurance sales	24	—	26	25	21	29	21	21	19	26	101	87
Total weighted premium income ⁽¹⁾⁽²⁾	25	—	2,393	2,390	2,263	2,246	1,918	1,868	1,776	1,713	9,292	7,275
CSM - Impact of new insurance business ⁽¹⁾	26	—	300	322	299	273	201	267	220	230	1,194	918

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Prior period amounts were understated and have been updated.

ASIA CONTINUED

(C\$ millions)

		At and For the Quarter Ended							At and For the Year Ended			
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
AUMA ⁽¹⁾												
General funds	1	—	48,919	47,710	43,859	43,757	42,899	41,443	38,934	38,324	48,919	42,899
Segregated funds	2	—	7,140	7,232	7,233	7,394	7,457	7,557	6,985	7,316	7,140	7,457
Third-party and other AUM	3	—	63,528	64,225	59,878	62,014	57,825	56,480	54,503	58,881	63,528	57,825
Total AUM	4	—	119,587	119,167	110,970	113,165	108,181	105,480	100,422	104,521	119,587	108,181
AUA	5	—	3,831	4,567	4,476	4,639	4,801	5,477	5,365	5,125	3,831	4,801
Total AUMA	6	—	123,418	123,734	115,446	117,804	112,982	110,957	105,787	109,646	123,418	112,982
Wealth AUM ⁽¹⁾	7	—	32,187	32,535	29,486	29,570	28,605	27,551	25,643	24,610	32,187	28,605

SELECT CONSTANT CURRENCY MEASURES ⁽¹⁾

Underlying net income	8	—	185
Reported net income - Common shareholders	9	—	154
Asset management gross flows & gross wealth sales	10	—	939
Asset management net flows & net wealth sales	11	—	375
Individual insurance sales	12	—	735
Group insurance sales	13	—	29
Total weighted premium income	14	—	2,246

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

ASIA CONTINUED

(C\$ millions)

COMMON SHAREHOLDERS' DOE ⁽¹⁾

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Risk adjustment release	1	—	45	45	45	47	45	42	44	40	182	171
CSM recognized for services provided	2	—	144	141	140	132	124	124	113	109	557	470
Expected earnings on short-term (group) insurance business	3	—	—	—	—	(1)	(1)	—	—	1	(1)	—
Expected insurance earnings	4	—	189	186	185	178	168	166	157	150	738	641
Impact of new insurance business	5	—	(11)	(6)	(5)	(5)	(17)	(15)	(9)	(6)	(27)	(47)
Experience gains (losses)	6	—	13	9	(3)	(10)	1	(15)	(7)	2	9	(19)
Net insurance service result - Underlying	7	—	191	189	177	163	152	136	141	146	720	575
Expected investment earnings	8	—	27	20	22	24	17	14	13	16	93	60
Credit experience	9	—	(10)	(15)	(8)	(3)	—	(5)	—	1	(36)	(4)
Earnings on surplus	10	—	35	37	33	28	32	34	31	44	133	141
Joint ventures & other	11	—	31	63	49	48	55	50	52	30	191	187
Net investment results - Underlying	12	—	83	105	96	97	104	93	96	91	381	384
Other fee income	13	—	13	20	18	14	10	16	11	7	65	44
Expenses - other ⁽²⁾	14	—	(85)	(80)	(95)	(80)	(102)	(86)	(75)	(81)	(340)	(344)
Income before taxes - Underlying	15	—	202	234	196	194	164	159	173	163	826	659
Income tax (expense) or recovery	16	—	(11)	(23)	(8)	(9)	(6)	(6)	(8)	(4)	(51)	(24)
Underlying net income ⁽¹⁾	17	—	191	211	188	185	158	153	165	159	775	635
Add: Non-underlying net income adjustments ⁽¹⁾ (post-tax):												
Market-related impacts	18	—	(43)	(43)	(105)	(18)	15	(56)	(19)	(15)	(209)	(75)
ACMA	19	—	(19)	33	2	(3)	13	(74)	10	(3)	13	(54)
Other adjustments:												
Acquisition, integration and restructuring ⁽³⁾	20	—	(10)	162	(3)	(4)	(5)	(5)	(5)	(5)	145	(20)
Intangible asset amortization ⁽⁴⁾	21	—	(4)	(4)	(2)	(3)	(188)	(2)	(2)	(2)	(13)	(194)
Other ⁽³⁾	22	—	—	—	—	(3)	—	—	(14)	—	(3)	(14)
Reported net income (loss) - Common shareholders	23	—	115	359	80	154	(7)	16	135	134	708	278

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽³⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽⁴⁾ Q4'24 amounts include an impairment charge of \$186 million on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors.

ASIA CONTINUED ⁽¹⁾

CSM MOVEMENT ANALYSIS ⁽²⁾

(C\$ millions)

	At and For the Quarter Ended									At and For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
CSM at beginning of period	1	6,687	6,544	6,182	6,181	5,978	5,488	5,035	4,784	4,603	5,978	4,603
Impact of new insurance business	2	—	300	322	299	273	201	267	220	230	1,194	918
Expected movements from asset returns & locked-in rates	3	—	116	106	100	100	103	92	85	84	422	364
Insurance experience gains/losses	4	—	(20)	8	(17)	24	20	(29)	(1)	(19)	(5)	(29)
CSM recognized for services provided	5	—	(159)	(153)	(153)	(143)	(150)	(125)	(116)	(112)	(608)	(503)
Organic CSM movement	6	—	237	283	229	254	174	205	188	183	1,003	750
Impact of markets & other	7	—	35	40	129	(73)	(94)	76	66	(59)	131	(11)
Impact of change in assumptions	8	—	(20)	(86)	(13)	3	122	152	—	(20)	(116)	254
Currency impact	9	—	(109)	125	(344)	19	288	20	(3)	77	(309)	382
Total CSM movement	10	—	143	362	1	203	490	453	251	181	709	1,375
CSM at end of period	11	—	6,687	6,544	6,182	6,181	5,978	5,488	5,035	4,784	6,687	5,978

⁽¹⁾ In Asia, CSM relates to individual protection (excluding joint ventures).

⁽²⁾ Certain measures in the CSM Movement Analysis are non-IFRS financial measures. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

ASIA CONTINUED

(C\$ millions)

BUSINESS UNIT FINANCIAL SUMMARY

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying net income ⁽¹⁾												
ASEAN	1	—	40	45	42	46	30	40	37	43	173	150
Hong Kong	2	—	98	100	79	75	78	66	62	59	352	265
Joint Ventures	3	—	21	51	42	36	43	37	39	16	150	135
High Net Worth	4	—	54	45	54	41	41	33	47	54	194	175
Regional Office	5	—	(22)	(30)	(29)	(13)	(34)	(23)	(20)	(13)	(94)	(90)
Total underlying net income	6	—	191	211	188	185	158	153	165	159	775	635
Reported net income - Common shareholders												
ASEAN	7	—	30	19	51	30	(163)	(41)	26	54	130	(124)
Hong Kong	8	—	90	258	65	53	101	51	89	58	466	299
Joint Ventures	9	—	(5)	34	18	18	19	(11)	(7)	(31)	65	(30)
High Net Worth	10	—	28	90	(22)	74	84	52	65	68	170	269
Regional Office	11	—	(28)	(42)	(32)	(21)	(48)	(35)	(38)	(15)	(123)	(136)
Total reported net income	12	—	115	359	80	154	(7)	16	135	134	708	278
Individual Insurance Sales ⁽¹⁾												
Philippines	13	—	65	66	64	66	70	55	59	58	261	242
Indonesia	14	—	28	23	16	20	20	15	10	13	87	58
Vietnam	15	—	13	11	17	14	16	16	18	16	55	66
Total ASEAN	16	—	106	100	97	100	106	86	87	87	403	366
Hong Kong	17	—	616	585	492	431	294	383	365	383	2,124	1,425
China	18	—	3	18	12	21	3	12	12	9	54	36
India	19	—	94	85	65	126	89	78	60	92	370	319
Malaysia	20	—	25	20	15	14	18	20	19	17	74	74
Total Joint Ventures	21	—	122	123	92	161	110	110	91	118	498	429
High Net Worth	22	—	50	49	46	43	91	39	43	39	188	212
Total individual insurance sales	23	—	894	857	727	735	601	618	586	627	3,213	2,432
Constant Currency - Individual Insurance Sales ⁽¹⁾												
Philippines	24	—	—	—	—	—	—	—	—	—	66	—
Indonesia	25	—	—	—	—	—	—	—	—	—	20	—
Vietnam	26	—	—	—	—	—	—	—	—	—	14	—
Total ASEAN	27	—	—	—	—	—	—	—	—	—	100	—
Hong Kong	28	—	—	—	—	—	—	—	—	—	431	—
China	29	—	—	—	—	—	—	—	—	—	21	—
India	30	—	—	—	—	—	—	—	—	—	126	—
Malaysia	31	—	—	—	—	—	—	—	—	—	14	—
Total Joint Ventures	32	—	—	—	—	—	—	—	—	—	161	—
High Net Worth	33	—	—	—	—	—	—	—	—	—	43	—
Total individual insurance sales	34	—	—	—	—	—	—	—	—	—	735	—

⁽¹⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

CORPORATE ⁽¹⁾ (C\$ millions)	At and For the Quarter Ended								At and For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
STATEMENTS OF OPERATIONS ⁽¹⁾											
Insurance service result											
Insurance revenue	1	—	—	—	—	4	1	4	—	—	9
Insurance service expenses	2	—	—	—	—	(1)	—	(2)	—	—	(3)
Reinsurance contract held net income (expenses)	3	—	—	—	—	—	—	—	—	—	—
Net insurance service result	4	—	—	—	—	3	1	2	—	—	6
Investment result											
Net investment income (loss)	5	—	33	2	42	(1)	25	75	(6)	37	76
Insurance finance income (expenses) from insurance contracts issued	6	—	—	—	—	—	—	—	—	—	—
Insurance finance income (expenses) from reinsurance contracts held	7	—	—	—	—	—	—	—	—	—	—
Decrease (increase) in investment contract liabilities	8	—	—	—	—	—	—	—	—	—	—
Net investment result	9	—	33	2	42	(1)	25	75	(6)	37	76
Fee income	10	—	(113)	(109)	(91)	(105)	(108)	(109)	(93)	(96)	(418)
Other expenses											
Other income ⁽¹⁾	11	—	—	—	—	—	—	—	—	—	—
Operating expenses and commissions	12	—	29	16	50	24	69	45	159	53	119
Interest expenses	13	—	12	(2)	(5)	(5)	4	2	2	1	—
Total other expenses	14	—	41	14	45	19	73	47	161	54	119
Income (loss) before income taxes	15	—	(121)	(121)	(94)	(125)	(153)	(80)	(258)	(113)	(461)
Less: Income tax expense (benefit)	16	—	23	(49)	(47)	(47)	168	(56)	(85)	(50)	(120)
Less: Preferred shareholders' dividends and distributions on other equity instruments	17	—	20	20	19	20	20	20	20	20	79
Reported net income (loss) - Common shareholders	18	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(420)
Underlying net income (loss) ⁽²⁾	19	—	(107)	(95)	(62)	(94)	(92)	(87)	(87)	(78)	(358)
AUM ⁽²⁾											
General funds	20	—	12,326	11,017	9,242	9,444	9,718	8,206	9,435	8,399	12,326
Segregated funds	21	—	—	—	—	—	—	—	—	—	—
Consolidation Adjustments ⁽³⁾	22	—	(45,504)	(45,769)	(43,094)	(39,608)	(38,827)	(36,505)	(35,234)	(34,944)	(45,504)
Total ⁽³⁾	23	—	(33,178)	(34,752)	(33,852)	(30,164)	(29,109)	(28,299)	(25,799)	(26,545)	(33,178)

⁽¹⁾ Corporate Support operations consist of certain expenses, debt financing, earnings on surplus and other items not allocated to Sun Life's other business segments. Corporate's Statements of Operations include consolidation adjustments for net investment income, fee income, operating expenses and commissions, and interest expenses relating to activities that cross business groups.

⁽²⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽³⁾ Prior period amounts have been updated.

CORPORATE ⁽¹⁾ CONTINUED

(C\$ millions)

COMMON SHAREHOLDERS' DOE ⁽²⁾

	At and For the Quarter Ended								At and For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Risk adjustment release	1	—	—	—	—	—	—	—	—	—	—
CSM recognized for services provided	2	—	—	—	—	—	—	—	—	—	—
Expected insurance earnings	3	—	—	—	—	—	—	—	—	—	—
Experience gains (losses)	4	—	—	—	—	3	(3)	2	—	—	2
Net insurance service result - Underlying	5	—	—	—	—	3	(3)	2	—	—	2
Expected investment earnings	6	—	—	—	—	(1)	—	—	—	—	(1)
Credit experience	7	—	—	—	—	1	—	—	1	—	2
Earnings on surplus	8	—	27	18	19	12	19	23	23	76	88
Other	9	—	5	—	(2)	3	(4)	5	(5)	2	(2)
Net investment result - Underlying	10	—	32	18	17	15	15	28	18	26	87
Other fee income	11	—	—	—	—	—	—	(1)	—	—	(1)
Expenses - other ⁽³⁾	12	—	(135)	(141)	(107)	(136)	(157)	(132)	(137)	(135)	(561)
Income (loss) before taxes - Underlying	13	—	(103)	(123)	(90)	(121)	(139)	(107)	(118)	(109)	(473)
Income tax (expense) or recovery	14	—	16	48	47	47	67	40	51	51	209
Dividends, distributions, NCI	15	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(80)
Underlying net income (loss) ⁽²⁾	16	—	(107)	(95)	(62)	(94)	(92)	(87)	(78)	(358)	(344)
Add: Non-underlying net income adjustments ⁽²⁾ (post-tax):											
Market-related impacts	17	—	(9)	3	(4)	(4)	(15)	33	3	(5)	16
ACMA	18	—	—	—	—	—	4	—	—	—	4
Acquisition, integration and restructuring ⁽⁴⁾	19	—	(4)	—	—	—	6	(108)	—	(4)	(102)
Other ⁽⁴⁾	20	—	(44)	—	—	—	(234)	—	(1)	—	(235)
Reported net income (loss) - Common shareholders	21	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(661)

⁽¹⁾ Corporate Support operations consist of certain expenses, debt financing, earnings on surplus and other items not allocated to Sun Life's other business segments. Corporate's Statements of Operations include consolidation adjustments for net investment income, fee income, operating expenses and commissions, and interest expenses relating to activities that cross business groups.

⁽²⁾ Represents a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽³⁾ Expenses - other and Net investment results removes non-underlying Other adjustments, Acquisition, integration and restructuring, and Intangible asset amortization. Certain Other adjustments - other may also be removed from Other expenses and Net investment results.

⁽⁴⁾ Refer to the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

INVESTMENTS
DEBT & EQUITY SECURITIES

(C\$ millions)

	As at March 31, 2026				As at December 31, 2025			
	Fair Value through Profit or Loss ("FVTPL")	Fair Value through Other Comprehensive Income ("FVOCI")	Total	Investment Grade	FVTPL	FVOCI	Total	Investment Grade
DEBT SECURITIES								
Debt Securities by Issuer and Industry Sector								
Debt securities issued or guaranteed by:								
Canadian federal government	1	—	—	—%	7,413	480	7,893	100%
Canadian provincial and municipal government	2	—	—	—%	15,843	237	16,080	100%
U.S. government and agency	3	—	—	—%	1,124	395	1,519	99%
Other foreign government	4	—	—	—%	3,285	356	3,641	94%
Total government issued or guaranteed debt securities	5	—	—	—%	27,665	1,468	29,133	99%
Corporate debt securities by industry sector:								
Financials	6	—	—	—%	9,759	2,604	12,363	99%
Utilities	7	—	—	—%	6,994	679	7,673	99%
Industrials	8	—	—	—%	4,345	792	5,137	98%
Energy	9	—	—	—%	3,424	493	3,917	99%
Communication services	10	—	—	—%	2,575	267	2,842	99%
Real estate	11	—	—	—%	2,007	407	2,414	97%
Health care	12	—	—	—%	1,820	377	2,197	99%
Consumer staples	13	—	—	—%	1,541	252	1,793	99%
Consumer discretionary	14	—	—	—%	1,109	651	1,760	94%
Information technology	15	—	—	—%	964	110	1,074	93%
Materials	16	—	—	—%	893	225	1,118	99%
Total corporate debt securities	17	—	—	—%	35,431	6,857	42,288	99%
Asset backed securities								
Government and agency	18	—	—	—%	3,175	706	3,881	100%
Other	19	—	—	—%	6,328	3,988	10,316	99%
Total asset backed securities	20	—	—	—%	9,503	4,694	14,197	99%
Total debt securities	21	—	—	—%	72,599	13,019	85,618	99%

INVESTMENTS

DEBT & EQUITY SECURITIES

(C\$ millions)

DEBT SECURITIES

Debt Securities by Investment Rating

	As at March 31, 2026			As at December 31, 2025		
	Fair Value through Profit or Loss ("FVTPL")	Fair Value through Other Comprehensive Income ("FVOCI")	Total	FVTPL	FVOCI	Total
AAA	1	—	—	11,143	2,928	14,071
AA	2	—	—	15,784	2,822	18,606
A	3	—	—	28,564	4,309	32,873
BBB	4	—	—	16,596	2,590	19,186
BB and lower	5	—	—	512	370	882
Total debt securities	6	—	—	72,599	13,019	85,618

EQUITY SECURITIES

Stocks

Canada	7	—	—	4,649	—	4,649
United States	8	—	—	2,601	71	2,672
Europe	9	—	—	812	—	812
Asia	10	—	—	4,091	—	4,091
Other	11	—	—	26	—	26
Total equity securities	12	—	—	12,179	71	12,250

PROPERTIES, MORTGAGES & LOANS AND DERIVATIVES

(C\$ millions)

PROPERTIES

	As at March 31, 2026			As at December 31, 2025		
	Investment Property	Owner Occupied Property	Total	Investment Property	Owner Occupied Property	Total
Canada	1	—	—	8,028	63	8,091
United States	2	—	—	1,404	24	1,428
Asia	3	—	—	—	19	19
Total properties	4	—	—	9,432	106	9,538

MORTGAGES & LOANS

	As at March 31, 2026				As at December 31, 2025			
	FVTPL	FVOCI	Amortized Cost	Total	FVTPL	FVOCI	Amortized Cost	Total
Retail	5	—	—	—	2,261	75	—	2,336
Office	6	—	—	—	2,326	38	—	2,364
Multi-family residential	7	—	—	—	2,864	155	1,184	4,203
Industrial	8	—	—	—	3,562	231	—	3,793
Other	9	—	—	—	888	—	21	909
Total Mortgages	10	—	—	—	11,901	499	1,205	13,605
Corporate loans	11			—				45,828
Total mortgages & loans	12			—				59,433

Mortgages by Investment Rating

Insured	13	—	—	—	2,091	65	1,205	3,361
AAA	14	—	—	—	—	—	—	—
AA	15	—	—	—	2,111	143	—	2,254
A	16	—	—	—	4,663	266	—	4,929
BBB	17	—	—	—	2,450	25	—	2,475
BB and lower	18	—	—	—	573	—	—	573
Impaired	19	—	—	—	13	—	—	13
Total mortgages	20	—	—	—	11,901	499	1,205	13,605

Loans by Investment Rating

AAA	21	—	—	—	180	—	—	180
AA	22	—	—	—	6,488	507	56	7,051
A	23	—	—	—	16,563	1,190	215	17,968
BBB	24	—	—	—	18,152	483	46	18,681
BB and lower	25	—	—	—	1,373	49	3	1,425
Impaired	26	—	—	—	500	5	18	523
Total corporate loans	27	—	—	—	43,256	2,234	338	45,828

PROPERTIES, MORTGAGES & LOANS AND DERIVATIVES

(C\$ millions)

		As at March 31, 2026	Total	As at December 31, 2025	Total
Expected Credit Loss ("ECL")	1		—		93

		As at March 31, 2026		As at December 31, 2025	
		Total	Net	Total	Net
		Notional Amount	Fair Value Amount	Notional Amount	Fair Value Amount
DERIVATIVES					
Interest rate contracts	2	—	—	33,291	(883)
Foreign exchange contracts	3	—	—	42,009	161
Equity and other contracts	4	—	—	8,271	191
Total derivatives	5	—	—	83,571	(531)
Over the counter	6	—	—	69,803	(607)
Exchange traded	7	—	—	13,768	76
Total	8	—	—	83,571	(531)

EXPENSES

(C\$ millions)

		For the Quarter Ended								For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
EXPENSES included in Insurance Service and Other Expenses												
Operating expenses	1	—	2,080	1,918	1,973	1,986	2,312	1,541	1,955	1,944	7,957	7,752
Commission expense	2	—	282	266	256	266	264	257	250	243	1,070	1,014
Interest expense	3	—	133	131	129	133	182	185	138	159	526	664
Total operating expenses, commissions and interest expense included in Other expenses	4	—	2,495	2,315	2,358	2,385	2,758	1,983	2,343	2,346	9,553	9,430
Operating expenses incurred in period included in Insurance service expenses ⁽¹⁾	5	—	545	496	512	505	533	516	521	509	2,058	2,079
Commissions incurred in period included in Insurance service expenses ⁽¹⁾	6	—	304	295	301	303	294	292	287	281	1,203	1,154
Total expenses incurred in period included in Insurance service and Other expenses	7	—	3,344	3,106	3,171	3,193	3,585	2,791	3,151	3,136	12,814	12,663

OPERATING EXPENSES INCLUDED IN INSURANCE SERVICE AND OTHER EXPENSES BY BUSINESS GROUP

Business Group

Sun Life Asset Management	8	—	1,134	1,048	1,028	1,084	1,047	1,006	1,009	1,016	4,294	4,078
Canada	9	—	571	537	547	555	541	533	520	528	2,210	2,122
U.S.	10	—	548	516	493	541	512	502	477	500	2,098	1,991
Asia ⁽²⁾	11	—	215	184	169	171	234	203	187	180	739	804
Corporate ⁽²⁾⁽³⁾	12	—	25	17	50	25	70	45	23	53	117	191
Sub-total before non-underlying adjustments ⁽⁴⁾	13	—	2,493	2,302	2,287	2,376	2,404	2,289	2,216	2,277	9,458	9,186
MFS shares owned by management	14	—	11	15	14	6	14	26	14	24	46	78
Acquisition, integration and restructuring costs	15	—	58	36	48	54	41	(320)	193	52	196	(34)
Intangible asset amortization ⁽⁵⁾⁽⁶⁾	16	—	56	52	136	55	241	54	53	53	299	401
Other ⁽⁷⁾⁽⁸⁾⁽⁹⁾	17	—	7	9	—	—	145	8	—	47	16	200
Total operating expenses incurred in period included in Insurance service and Other expenses	18	—	2,625	2,414	2,485	2,491	2,845	2,057	2,476	2,453	10,015	9,831

COMMISSION EXPENSE INCLUDED IN INSURANCE SERVICE AND OTHER EXPENSES BY BUSINESS GROUP

Business Group

Sun Life Asset Management	19	—	151	148	140	150	157	152	149	147	589	605
Canada	20	—	231	220	214	214	207	199	197	187	879	790
U.S.	21	—	180	172	177	184	170	163	162	161	713	656
Asia	22	—	25	22	26	22	25	35	31	29	95	120
Corporate ⁽³⁾	23	—	(1)	(1)	—	(1)	(1)	—	(2)	—	(3)	(3)
Total commission expense incurred in period included in Insurance service and Other expenses	24	—	586	561	557	569	558	549	537	524	2,273	2,168

INTEREST EXPENSE

Subordinated debt	25	—	71	58	57	56	56	60	56	52	242	224
Interest on senior unsecured debentures/financing and innovative capital instruments	26	—	3	4	3	4	5	5	4	4	14	18
Other ⁽¹⁰⁾	27	—	59	69	69	73	121	120	78	103	270	422
Total interest expense included in Other Expenses	28	—	133	131	129	133	182	185	138	159	526	664

⁽¹⁾ Under IFRS 17, certain Operating expenses and Commission expense incurred in the period are included in Insurance service expenses, which are a component of Net insurance service results.

⁽²⁾ Prior period amounts have been updated.

⁽³⁾ Corporate includes consolidation adjustments for Operating expenses and Commission expense relating to activities that cross business groups.

⁽⁴⁾ These amounts represent only non-underlying adjustments that pertain to operating expenses incurred in the period, and excludes non-underlying adjustments recognized outside of operating expenses, such as in investment results, the balance sheet, and NCI. For more information about non-underlying adjustments, refer to the Non-IFRS Financial Measures page 1 of this document and section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽⁵⁾ Q4'24 amounts include an impairment charge of \$186 million (post-tax) on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors.

⁽⁶⁾ Q2'25 amounts include an impairment charge of \$61 million (post-tax) on a customer relationship intangible asset from the early termination of a U.S. group dental contract.

⁽⁷⁾ Other primarily represents SLC Management carried interest that Sun Life does not participate in economically, which is presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. To align the two views, on this page, carried interest to which we have no economic interest is shown as "Other". Refer to the Basis of Presentation section on page ii of this document for more information.

⁽⁸⁾ Q1'24 amount relates to the write down of intangible assets resulting from the early termination of a distribution agreement in Asset Management. The corresponding gain related to the termination of the agreement has been recorded on the same line of the financials to isolate from other activities.

⁽⁹⁾ Q4'24 amount includes a non-recurring provision in U.S. Dental.

⁽¹⁰⁾ Other primarily represents interest on borrowed funds and credit facilities, interest on put option liabilities associated with SLC Management's affiliates and interest on liabilities connected to consolidated special purpose entities, interest on leases, interest on real estate encumbrances and interest on income taxes.

FINANCIAL STRENGTH AND CAPITAL ADEQUACY

SUN LIFE ASSURANCE COMPANY OF CANADA

FINANCIAL STRENGTH RATINGS

SECURITY RATINGS

Subordinated Debt

Sun Life Exchangeable Capital Securities

Series B

	A.M. Best	Moody's	Standard & Poor's	DBRS
	A+	Aa3	AA	AA
	a+	A2	AA-	AA (low)
	a	A3(hyb)	P-1/A+	A (high)

SUN LIFE FINANCIAL INC.

SECURITY RATINGS

Subordinated Debt

(Series 2007-1, 2020-1, 2020-2, 2021-1, 2021-2, 2021-3, 2022-1, 2023-1, 2024-1, 2025-1 and 2025-2)

Class A Preferred Shares

(Series 3-5, 8R, 9QR, 10R and 11QR)

Limited Recourse Capital Notes

(Series 2021-1)

	A.M. Best	Moody's	Standard & Poor's	DBRS
	a-	not rated	A	A
	bbb+	not rated	P-1 (low)/A-	Pfd-2 (high)
	not rated	not rated	A-	A (low)

General Information

Sun Life Asset Management	Canada	U.S.	Asia	Corporate
<p>Sun Life Asset Management is a global asset management platform that delivers a comprehensive suite of investment solutions for retail and institutional investors worldwide. Our asset management businesses leverage deep expertise across public and private asset classes, including equities, fixed income, real estate, infrastructure, and private credit to advance our Purpose and drive long-term outcomes for Clients.</p> <p>Sun Life Asset Management has three business units: MFS, our global active asset manager delivering superior value in the public markets; SLC Management, our diversified asset management firm across fixed income and alternative asset classes designed to help our Clients meet their long-term financial obligations; and Solutions & Other, which includes our Canadian pension risk transfer business and our asset management capabilities in India and Hong Kong.</p> <p>MFS Mutual Funds U.S. retail mutual funds MFS Meridian funds Exchange traded funds ("ETFs") Investment management services Institutional accounts Pension business Insurance products</p> <p>SLC Management Private class funds Customized fixed income portfolios Liability-driven investing strategies Investment advisory and property management services Real estate and infrastructure solutions Alternative credit solutions Retail distribution services</p> <p>Solutions & Other Pension risk transfer Asia asset management India asset management Mutual funds Managed funds Portfolio management services</p>	<p>Our Canada business segment is a leading provider of health, asset management and wealth, and protection solutions, providing products and services that deliver value to approximately 1 in 3 Canadians. We are focused on helping Canadians achieve lifetime financial security and live healthier lives through our continuum of distribution channels including workplace, employment transition and retirement services, retail advisors, and digital platforms. Our advisors form the largest dedicated life, health and investment services network in Canada. We have nearly 2,650 Sun Life career salesforce across the country.</p> <p>Canada has four business units - Individual Insurance, Individual Wealth, Sun Life Health, and Group Wealth ⁽¹⁾.</p> <p>Individual Insurance Individual life and health insurance</p> <p>Individual Wealth Individual savings products Mutual funds</p> <p>Sun Life Health Group life and health insurance Voluntary benefits products Digital Health Solutions</p> <p>Group Wealth ⁽¹⁾ Defined contribution plans Voluntary savings plans</p>	<p>Our U.S. business segment is one of the largest providers of employee and government benefits in the U.S., serving approximately 48 million Americans. We offer dental and vision, medical stop-loss, supplemental health, disability, and life insurance benefits through employers, industry partners and government programs such as Medicaid, Medicare Advantage, and the Children's Health Insurance Program ("CHIP"). Services include absence management, dental care, and healthcare navigation. In addition, our U.S. business manages an in-force block of approximately 200,000 individual life insurance and annuity policies as well as a closed block of reinsurance.</p> <p>U.S. has three business units - Group Benefits, Dental and In-force Management.</p> <p>Group Benefits Group life Disability insurance Absence management Medical stop-loss insurance Health care navigation and advisory services Supplemental health products FullscopeRMS products and services</p> <p>Dental Medicaid and Medicare Advantage products and services Commercial group products and services Care Delivery services</p> <p>In-force Management Individual life insurance Individual annuity Run-off reinsurance</p>	<p>Our pan Asia businesses provides us with a strong footprint to take advantage of the high growth prospects in the region. We operate in eight Asian markets, delivering value to over 30 million Clients. ASEAN businesses provide asset management and wealth, protection and health solutions through a multi-channel distribution approach in the Philippines, Indonesia, and Vietnam. The Hong Kong business offers individual protection and wealth products through agency, broker and bancassurance distribution channels. Our Joint Ventures in China, India and Malaysia, provide asset management and wealth, protection and health solutions. The High Net Worth business provides individual protection solutions to HNW families and individuals, with operations in Singapore, Bermuda and Dubai. Regional Office represents Asia's headquarters based in Hong Kong.</p> <p>Asia has five business units - ASEAN, Hong Kong, Joint Ventures, High Net Worth and Regional Office.</p> <p>ASEAN Markets Philippines Vietnam Indonesia</p> <p>Hong Kong</p> <p>Joint Ventures China India Malaysia</p> <p>High Net Worth</p> <p>Regional Office</p>	<p>Corporate includes the results of our Corporate Support operations. Corporate Support operations consist of certain expenses, debt financing, earnings on surplus, and other items. Corporate operations pertain to core enterprise oversight activities such as Finance, Risk and Compliance as well as enterprise enablement capabilities such as Strategy, Marketing and Philanthropy.</p> <p>Corporate Support</p>

⁽¹⁾ Effective Q1'26, the Group Retirement Services business unit was renamed to Group Wealth.

Underlying net income by Business Types

Sun Life has a diversified mix of businesses and our earnings by business type supports the analysis of our results:

- **Asset management & wealth:** Sun Life's asset management & wealth businesses generate fee income and/or spread on investment products.
- **Group - Health & Protection:** Group businesses provide health and protection benefits to employer and government plan members. The products generally have shorter-term coverage periods, and more frequent repricing. The revenues are driven by premiums for coverage provided as well as fee-based earnings (i.e., Administrative Services Only plans, and dental fees).
- **Individual - Protection:** Generally, individual protection businesses have a longer-term profitability profile and are more sensitive to experience trends. The premiums include a margin for providing protection and are invested to earn a return over the expected amounts required to fulfill insurance liabilities.

The following provides an overview of the business types in Sun Life's business groups:

	Business Groups				
Business Types	Sun Life Asset Management	Canada	US	Asia	Corporate
Asset management & wealth	MFS Investment Management SLC Management Solutions & Other ¹⁾	Individual Wealth Group Wealth ¹⁾		Asset management & Individual wealth ^{1), 2)}	
Group – Health & Protection		Sun Life Health	Group Benefits ³⁾ Dental		
Individual – Protection		Individual Insurance	In-force Management	Individual protection ⁴⁾ Regional Office	
Corporate expenses & other					Corporate Support

¹⁾ Solutions & Other includes our pension risk transfer business and asset management in Asia. Effective Q1'26, the pension risk transfer business in Canada Group Wealth, Sun Life's stake in Aditya Birla Sun Life Asset Management, and Asia Asset Management were moved to the Sun Life Asset Management business group.

²⁾ Includes wealth & asset management businesses in the Philippines, Hong Kong and China.

³⁾ Includes Employee Benefits, as well as Health and Risk Solutions (medical stop-loss).

⁴⁾ Includes individual protection businesses in ASEAN, Hong Kong, Joint Ventures and High-Net-Worth. Group businesses in Asia have been included with Individual – Protection.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX ⁽¹⁾

(C\$ millions)

	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
Total Company Pre-Tax Adjustments												
Underlying net income (post-tax)	1	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	2	—	(210)	(26)	(187)	(28)	(221)	(12)	(169)	(26)	(451)	(428)
<i>ACMA (pre-tax)</i>	3	—	(35)	(18)	4	(5)	13	63	18	(8)	(54)	86
<i>MFS shares owned by management (pre-tax)</i>	4	—	5	1	2	9	4	(5)	5	(8)	17	(4)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	5	—	(103)	117	(53)	(68)	(55)	299	(210)	22	(107)	56
<i>Intangible asset amortization (pre-tax) ⁽²⁾⁽³⁾</i>	6	—	(51)	(51)	(130)	(51)	(235)	(48)	(50)	(48)	(283)	(381)
<i>Other (pre-tax) ⁽¹⁾</i>	7	—	—	—	—	(3)	(92)	—	1	75	(3)	(16)
<i>Total non-underlying net income adjustments (pre-tax)</i>	8	—	(394)	23	(364)	(146)	(586)	297	(405)	7	(881)	(687)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	9	—	22	36	65	29	(142)	35	51	(64)	152	(120)
Reported net income - Common shareholders (post-tax)	10	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049
Total Company Post-Tax Adjustments												
Underlying net income (post-tax)	11	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	12	—	(179)	(14)	(166)	(22)	(179)	29	(153)	(70)	(381)	(373)
<i>ACMA (post-tax)</i>	13	—	(31)	(13)	3	(4)	11	36	16	(7)	(45)	56
<i>MFS shares owned by management (post-tax)</i>	14	—	1	(3)	(1)	5	—	(10)	—	(12)	2	(22)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	15	—	(63)	128	(38)	(54)	(30)	312	(164)	22	(27)	140
<i>Intangible asset amortization (post-tax) ⁽²⁾⁽³⁾</i>	16	—	(40)	(39)	(97)	(39)	(223)	(35)	(38)	(36)	(215)	(332)
<i>Other (post-tax) ⁽¹⁾</i>	17	—	(60)	—	—	(3)	(307)	—	(15)	46	(63)	(276)
<i>Total non-underlying net income adjustments (post-tax)</i>	18	—	(372)	59	(299)	(117)	(728)	332	(354)	(57)	(729)	(807)
Reported net income - Common shareholders (post-tax)	19	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049
Sun Life Asset Management Pre-Tax Adjustments												
Underlying net income (post-tax)	20	—	424	387	347	390	403	381	347	328	1,548	1,459
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	21	—	(55)	(11)	(27)	4	(29)	(106)	(35)	2	(89)	(168)
<i>ACMA (pre-tax)</i>	22	—	—	15	—	(10)	(49)	9	4	—	5	(36)
<i>MFS shares owned by management (pre-tax)</i>	23	—	5	1	2	9	4	(5)	5	(8)	17	(4)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	24	—	(45)	(26)	(23)	(19)	(29)	318	(27)	66	(113)	328
<i>Intangible asset amortization (pre-tax)</i>	25	—	(9)	(11)	(10)	(10)	(9)	(9)	(9)	(9)	(40)	(36)
<i>Other (pre-tax) ⁽¹⁾</i>	26	—	—	—	—	—	—	—	1	75	—	76
<i>Total non-underlying net income adjustments (pre-tax)</i>	27	—	(104)	(32)	(58)	(26)	(112)	207	(61)	126	(220)	160
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	28	—	21	8	8	5	35	54	3	(68)	42	24
Reported net income - Common shareholders (post-tax)	29	—	341	363	297	369	326	642	289	386	1,370	1,643

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Q4'24 amounts include an impairment charge of \$186 million (post-tax) on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors.

⁽³⁾ Q2'25 amounts include an impairment charge of \$61 million (post-tax) on a customer relationship intangible asset from the early termination of a U.S group dental contract.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Sun Life Asset Management Post-Tax Adjustments												
Underlying net income (post-tax)	1	—	424	387	347	390	403	381	347	328	1,548	1,459
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	2	—	(47)	(2)	(26)	4	(21)	(52)	(32)	(26)	(71)	(131)
<i>ACMA (post-tax)</i>	3	—	—	10	—	(7)	(36)	7	3	—	3	(26)
<i>MFS shares owned by management (post-tax)</i>	4	—	1	(3)	(1)	5	—	(10)	—	(12)	2	(22)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	5	—	(19)	(21)	(16)	(16)	(14)	322	(23)	56	(72)	341
<i>Intangible asset amortization (post-tax)</i>	6	—	(7)	(8)	(7)	(7)	(6)	(6)	(6)	(6)	(29)	(24)
<i>Other (post-tax) ⁽¹⁾</i>	7	—	(11)	—	—	—	—	—	—	46	(11)	46
<i>Total non-underlying net income adjustments (post-tax)</i>	8	—	(83)	(24)	(50)	(21)	(77)	261	(58)	58	(178)	184
Reported net income - Common shareholders (post-tax)	9	—	341	363	297	369	326	642	289	386	1,370	1,643
MFS Pre-Tax Adjustments												
Underlying net income (post-tax)	10	—	312	296	255	266	301	297	265	254	1,129	1,117
Add: <i>MFS shares owned by management (pre-tax)</i>	11	—	5	1	2	9	4	(5)	5	(8)	17	(4)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	12	—	(15)	(4)	(3)	(4)	(4)	(5)	(5)	(4)	(26)	(18)
Reported net income - Common shareholders (post-tax)	13	—	302	293	254	271	301	287	265	242	1,120	1,095
MFS Post-Tax Adjustments												
Underlying net income (post-tax)	14	—	312	296	255	266	301	297	265	254	1,129	1,117
Add: <i>MFS shares owned by management (post-tax)</i>	15	—	1	(3)	(1)	5	—	(10)	—	(12)	2	(22)
<i>Other (post-tax) ⁽¹⁾</i>	16	—	(11)	—	—	—	—	—	—	—	(11)	—
Reported net income - Common shareholders (post-tax)	17	—	302	293	254	271	301	287	265	242	1,120	1,095
SLC Management Pre-Tax Adjustments												
Underlying net income (post-tax)	18	—	58	54	45	85	59	47	42	28	242	176
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	19	—	(22)	(3)	(29)	(11)	(18)	(7)	(2)	2	(65)	(25)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	20	—	(45)	(26)	(23)	(19)	(29)	318	(30)	(32)	(113)	227
<i>Intangible asset amortization (pre-tax)</i>	21	—	(9)	(11)	(10)	(10)	(9)	(9)	(9)	(9)	(40)	(36)
<i>Other (pre-tax) ⁽¹⁾</i>	22	—	—	—	—	—	—	—	1	75	—	76
<i>Total non-underlying net income adjustments (pre-tax)</i>	23	—	(76)	(40)	(62)	(40)	(56)	302	(40)	36	(218)	242
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	24	—	34	9	17	10	22	8	7	(22)	70	15
Reported net income (loss) - Common shareholders (post-tax)	25	—	16	23	—	55	25	357	9	42	94	433
SLC Management Post-Tax Adjustments												
Underlying net income (post-tax)	26	—	58	54	45	85	59	47	42	28	242	176
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	27	—	(16)	(2)	(22)	(7)	(14)	(6)	(1)	1	(47)	(20)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	28	—	(19)	(21)	(16)	(16)	(14)	322	(26)	(27)	(72)	255
<i>Intangible asset amortization (post-tax)</i>	29	—	(7)	(8)	(7)	(7)	(6)	(6)	(6)	(6)	(29)	(24)
<i>Other (post-tax) ⁽¹⁾</i>	30	—	—	—	—	—	—	—	—	46	—	46
<i>Total non-underlying net income adjustments (post-tax)</i>	31	—	(42)	(31)	(45)	(30)	(34)	310	(33)	14	(148)	257
Reported net income (loss) - Common shareholders (post-tax)	32	—	16	23	—	55	25	357	9	42	94	433

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Canada Pre-Tax Adjustments												
Underlying net income (post-tax)	1	—	376	397	347	346	335	350	371	277	1,466	1,333
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	2	—	(75)	(8)	(43)	(24)	(130)	111	(94)	45	(150)	(68)
<i>ACMA (pre-tax)</i>	3	—	(8)	(7)	2	8	48	(56)	4	(7)	(5)	(11)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	4	—	—	—	—	(15)	—	—	—	—	(15)	—
<i>Intangible asset amortization (pre-tax)</i>	5	—	(9)	(8)	(8)	(8)	(8)	(8)	(9)	(8)	(33)	(33)
<i>Other (pre-tax) ⁽¹⁾</i>	6	—	—	—	—	—	—	—	—	—	—	—
<i>Total non-underlying net income adjustments (pre-tax)</i>	7	—	(92)	(23)	(49)	(39)	(90)	47	(99)	30	(203)	(112)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	8	—	13	4	4	10	21	(2)	16	(23)	31	12
Reported net income - Common shareholders (post-tax)	9	—	297	378	302	317	266	395	288	284	1,294	1,233
Canada Post-Tax Adjustments												
Underlying net income (post-tax)	10	—	376	397	347	346	335	350	371	277	1,466	1,333
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	11	—	(61)	(9)	(40)	(18)	(98)	92	(79)	18	(128)	(67)
<i>ACMA (post-tax)</i>	12	—	(6)	(4)	1	6	35	(41)	3	(5)	(3)	(8)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	13	—	—	—	—	(11)	—	—	—	—	(11)	—
<i>Intangible asset amortization (post-tax)</i>	14	—	(7)	(6)	(6)	(6)	(6)	(6)	(7)	(6)	(25)	(25)
<i>Other (post-tax) ⁽¹⁾</i>	15	—	(5)	—	—	—	—	—	—	—	(5)	—
<i>Total non-underlying net income adjustments (post-tax)</i>	16	—	(79)	(19)	(45)	(29)	(69)	45	(83)	7	(172)	(100)
Reported net income - Common shareholders (post-tax)	17	—	297	378	302	317	266	395	288	284	1,294	1,233
U.S. Pre-Tax Adjustments												
Underlying net income (post-tax)	18	—	210	147	195	218	161	219	204	189	770	773
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	19	—	(21)	47	3	15	(74)	14	(35)	(53)	44	(148)
<i>ACMA (pre-tax)</i>	20	—	(6)	(61)	—	—	(1)	180	—	2	(67)	181
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	21	—	(41)	(17)	(27)	(30)	(21)	(14)	(40)	(38)	(115)	(113)
<i>Intangible asset amortization (pre-tax) ⁽²⁾</i>	22	—	(28)	(28)	(110)	(30)	(30)	(29)	(30)	(29)	(196)	(118)
<i>Other (pre-tax) ⁽¹⁾</i>	23	—	—	—	—	—	(92)	—	—	—	—	(92)
<i>Total non-underlying net income adjustments (pre-tax)</i>	24	—	(96)	(59)	(134)	(45)	(218)	151	(105)	(118)	(334)	(290)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	25	—	19	10	42	13	50	(31)	28	26	84	73
Reported net income (loss) - Common shareholders (post-tax)	26	—	133	98	103	186	(7)	339	127	97	520	556
U.S. Post-Tax Adjustments												
Underlying net income (post-tax)	27	—	210	147	195	218	161	219	204	189	770	773
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	28	—	(19)	37	9	14	(60)	12	(26)	(42)	41	(116)
<i>Assumption changes that flow directly through income (post-tax)</i>	29	—	(6)	(52)	—	—	(1)	140	—	1	(58)	140
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	30	—	(30)	(13)	(19)	(23)	(11)	(11)	(28)	(29)	(85)	(79)
<i>Intangible asset amortization (post-tax) ⁽²⁾</i>	31	—	(22)	(21)	(82)	(23)	(23)	(21)	(23)	(22)	(148)	(89)
<i>Other (post-tax) ⁽¹⁾</i>	32	—	—	—	—	—	(73)	—	—	—	—	(73)
<i>Total non-underlying net income adjustments (post-tax)</i>	33	—	(77)	(49)	(92)	(32)	(168)	120	(77)	(92)	(250)	(217)
Reported net income (loss) - Common shareholders (post-tax)	34	—	133	98	103	186	(7)	339	127	97	520	556

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Q2'25 amounts include an impairment charge of \$61 million (post-tax) on a customer relationship intangible asset from the early termination of a U.S. group dental contract.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(C\$ millions)

		At and For the Quarter Ended						At and For the Year Ended				
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Asia Pre-Tax Adjustments												
Underlying net income (post-tax)	1	—	191	211	188	185	158	153	165	159	775	635
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	2	—	(46)	(56)	(116)	(19)	26	(54)	(3)	(16)	(237)	(47)
<i>ACMA (pre-tax)</i>	3	—	(21)	35	2	(3)	15	(74)	10	(3)	13	(52)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	4	—	(12)	160	(3)	(4)	(5)	(5)	(5)	(6)	141	(21)
<i>Intangible asset amortization (pre-tax) ⁽²⁾</i>	5	—	(5)	(4)	(2)	(3)	(188)	(2)	(2)	(2)	(14)	(194)
<i>Other (pre-tax) ⁽¹⁾</i>	6	—	—	—	—	(3)	—	—	—	—	(3)	—
<i>Total non-underlying net income adjustments (pre-tax)</i>	7	—	(84)	135	(119)	(32)	(152)	(135)	—	(27)	(100)	(314)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	8	—	8	13	11	1	(13)	(2)	(30)	2	33	(43)
Reported net income - Common shareholders (post-tax)	9	—	115	359	80	154	(7)	16	135	134	708	278
Asia Post-Tax Adjustments												
Underlying net income (post-tax)	10	—	191	211	188	185	158	153	165	159	775	635
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	11	—	(43)	(43)	(105)	(18)	15	(56)	(19)	(15)	(209)	(75)
<i>ACMA (post-tax)</i>	12	—	(19)	33	2	(3)	13	(74)	10	(3)	13	(54)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	13	—	(10)	162	(3)	(4)	(5)	(5)	(5)	(5)	145	(20)
<i>Intangible asset amortization (post-tax) ⁽²⁾</i>	14	—	(4)	(4)	(2)	(3)	(188)	(2)	(2)	(2)	(13)	(194)
<i>Other (post-tax) ⁽¹⁾</i>	15	—	—	—	—	(3)	—	—	(14)	—	(3)	(14)
<i>Total non-underlying net income adjustments (post-tax)</i>	16	—	(76)	148	(108)	(31)	(165)	(137)	(30)	(25)	(67)	(357)
Reported net income - Common shareholders (post-tax)	17	—	115	359	80	154	(7)	16	135	134	708	278
Corporate Pre-Tax Adjustments												
Underlying net income (loss) (post-tax)	18	—	(107)	(95)	(62)	(94)	(92)	(87)	(87)	(78)	(358)	(344)
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	19	—	(13)	2	(4)	(4)	(14)	23	(2)	(4)	(19)	3
<i>ACMA (pre-tax)</i>	20	—	—	—	—	—	—	4	—	—	—	4
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	21	—	(5)	—	—	—	—	—	(138)	—	(5)	(138)
<i>Intangible asset amortization (pre-tax)</i>	22	—	—	—	—	—	—	—	—	—	—	—
<i>Other (pre-tax) ⁽¹⁾</i>	23	—	—	—	—	—	—	—	—	—	—	—
<i>Total non-underlying net income (loss) adjustments (pre-tax)</i>	24	—	(18)	2	(4)	(4)	(14)	27	(140)	(4)	(24)	(131)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	25	—	(39)	1	—	—	(235)	16	34	(1)	(38)	(186)
Reported net income (loss) - Common shareholders (post-tax)	26	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(420)	(661)

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Q4'24 amounts include an impairment charge of \$186 million (post-tax) on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(C\$ millions)

		At and For the Quarter Ended						At and For the Year Ended				
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Corporate Post-Tax Adjustments												
Underlying net income (loss) (post-tax)	1	—	(107)	(95)	(62)	(94)	(92)	(87)	(87)	(78)	(358)	(344)
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	2	—	(9)	3	(4)	(4)	(15)	33	3	(5)	(14)	16
<i>ACMA (post-tax)</i>	3	—	—	—	—	—	—	4	—	—	—	4
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	4	—	(4)	—	—	—	—	6	(108)	—	(4)	(102)
<i>Intangible asset amortization (post-tax)</i>	5	—	—	—	—	—	—	—	—	—	—	—
<i>Other (post-tax) ⁽¹⁾</i>	6	—	(44)	—	—	—	(234)	—	(1)	—	(44)	(235)
<i>Total non-underlying net income (loss) adjustments (post-tax)</i>	7	—	(57)	3	(4)	(4)	(249)	43	(106)	(5)	(62)	(317)
Reported net income (loss) - Common shareholders (post-tax)	8	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(420)	(661)

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(US\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Sun Life Asset Management Pre-Tax Adjustments												
Underlying net income (post-tax)	1	—	304	281	251	273	289	280	254	244	1,109	1,067
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	2	—	(40)	(8)	(19)	2	(21)	(78)	(25)	1	(65)	(123)
<i>ACMA (pre-tax)</i>	3	—	—	11	—	(7)	(35)	7	3	—	4	(25)
<i>MFS shares owned by management (pre-tax)</i>	4	—	3	1	2	6	3	(4)	3	(6)	12	(4)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	5	—	(32)	(19)	(17)	(13)	(21)	233	(20)	49	(81)	241
<i>Intangible asset amortization (pre-tax)</i>	6	—	(7)	(8)	(7)	(7)	(6)	(7)	(7)	(7)	(29)	(27)
<i>Other (pre-tax) ⁽¹⁾</i>	7	—	—	—	—	—	—	—	1	56	—	57
<i>Total non-underlying net income adjustments (pre-tax)</i>	8	—	(76)	(23)	(41)	(19)	(80)	151	(45)	93	(159)	119
<i>Tax (expense) benefit related to underlying net income adjustments</i>	9	—	15	6	4	4	25	39	3	(50)	29	17
Reported net income - Common shareholders (post-tax)	10	—	243	264	214	258	234	470	212	287	979	1,203
Sun Life Asset Management Post-Tax Adjustments												
Underlying net income (post-tax)	11	—	304	281	251	273	289	280	254	244	1,109	1,067
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	12	—	(34)	(1)	(19)	2	(15)	(39)	(22)	(19)	(52)	(95)
<i>ACMA (post-tax)</i>	13	—	—	7	—	(5)	(26)	6	2	—	2	(18)
<i>MFS shares owned by management (post-tax)</i>	14	—	—	(2)	(1)	4	—	(8)	—	(9)	1	(17)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	15	—	(13)	(15)	(12)	(11)	(10)	236	(17)	42	(51)	251
<i>Intangible asset amortization (post-tax)</i>	16	—	(6)	(6)	(5)	(5)	(4)	(5)	(5)	(5)	(22)	(19)
<i>Other (post-tax) ⁽¹⁾</i>	17	—	(8)	—	—	—	—	—	—	34	(8)	34
<i>Total non-underlying net income adjustments (post-tax)</i>	18	—	(61)	(17)	(37)	(15)	(55)	190	(42)	43	(130)	136
Reported net income - Common shareholders (post-tax)	19	—	243	264	214	258	234	470	212	287	979	1,203
MFS Pre-Tax Adjustments												
Underlying net income (post-tax)	20	—	224	215	184	186	216	218	194	189	809	817
Add: <i>MFS shares owned by management (pre-tax)</i>	21	—	3	1	2	6	3	(4)	3	(6)	12	(4)
<i>Tax (expense) benefit related to underlying net income adjustments</i>	22	—	(11)	(3)	(3)	(2)	(3)	(4)	(3)	(3)	(19)	(13)
Reported net income - Common shareholders (post-tax)	23	—	216	213	183	190	216	210	194	180	802	800
MFS Post-Tax Adjustments												
Underlying net income (post-tax)	24	—	224	215	184	186	216	218	194	189	809	817
Add: <i>Management's ownership of MFS shares (post-tax)</i>	25	—	—	(2)	(1)	4	—	(8)	—	(9)	1	(17)
<i>Other (post-tax) ⁽¹⁾</i>	26	—	(8)	—	—	—	—	—	—	—	(8)	—
Reported net income - Common shareholders (post-tax)	27	—	216	213	183	190	216	210	194	180	802	800

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(US\$ millions)

	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
SLC Management Pre-Tax Adjustments												
Underlying net income (post-tax)	1	—	42	39	33	59	42	35	31	21	173	129
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	2	—	(16)	(2)	(21)	(8)	(13)	(5)	(1)	1	(47)	(18)
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	3	—	(32)	(19)	(17)	(13)	(21)	233	(22)	(24)	(81)	166
<i>Intangible asset amortization (pre-tax)</i>	4	—	(7)	(8)	(7)	(7)	(6)	(7)	(7)	(7)	(29)	(27)
<i>Other (pre-tax) ⁽¹⁾</i>	5	—	—	—	—	—	—	—	1	56	—	57
<i>Total non-underlying net income adjustments (pre-tax)</i>	6	—	(55)	(29)	(45)	(28)	(40)	221	(29)	26	(157)	178
<i>Tax (expense) benefit related to underlying net income adjustments</i>	7	—	24	7	12	7	16	6	5	(16)	50	11
Reported net income - Common shareholders (post-tax)	8	—	11	17	—	38	18	262	7	31	66	318
SLC Management Post-Tax Adjustments												
Underlying net income (post-tax)	9	—	42	39	33	59	42	35	31	21	173	129
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	10	—	(12)	(1)	(16)	(5)	(10)	(4)	—	1	(34)	(13)
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	11	—	(13)	(15)	(12)	(11)	(10)	236	(19)	(20)	(51)	187
<i>Intangible asset amortization (post-tax)</i>	12	—	(6)	(6)	(5)	(5)	(4)	(5)	(5)	(5)	(22)	(19)
<i>Other (post-tax) ⁽¹⁾</i>	13	—	—	—	—	—	—	—	—	34	—	34
<i>Total non-underlying net income adjustments (post-tax)</i>	14	—	(31)	(22)	(33)	(21)	(24)	227	(24)	10	(107)	189
Reported net income - Common shareholders (post-tax)	15	—	11	17	—	38	18	262	7	31	66	318
U.S. Pre-Tax Adjustments												
Underlying net income (post-tax)	16	—	150	107	143	151	115	161	149	141	551	566
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	17	—	(19)	34	—	11	(52)	9	(28)	(41)	26	(112)
<i>ACMA (pre-tax)</i>	18	—	(4)	(45)	—	—	—	134	—	2	(49)	136
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	19	—	(30)	(12)	(19)	(21)	(16)	(10)	(29)	(29)	(82)	(84)
<i>Intangible asset amortization (pre-tax) ⁽²⁾</i>	20	—	(19)	(19)	(78)	(21)	(21)	(21)	(21)	(22)	(137)	(85)
<i>Other (pre-tax) ⁽¹⁾</i>	21	—	—	—	—	—	(66)	—	—	—	—	(66)
<i>Total non-underlying net income adjustments (pre-tax)</i>	22	—	(72)	(42)	(97)	(31)	(155)	112	(78)	(90)	(242)	(211)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	23	—	15	7	28	9	39	(23)	20	20	59	56
Reported net income (loss) - Common shareholders (post-tax)	24	—	93	72	74	129	(1)	250	91	71	368	411
U.S. Post-Tax Adjustments												
Underlying net income (post-tax)	25	—	150	107	143	151	115	161	149	141	551	566
Add: Non-underlying net income adjustments (post-tax):												
<i>Market-related impacts (post-tax)</i>	26	—	(17)	27	1	10	(39)	9	(22)	(32)	21	(84)
<i>ACMA (post-tax)</i>	27	—	(4)	(39)	—	—	—	104	—	1	(43)	105
<i>Acquisition, integration and restructuring (post-tax) ⁽¹⁾</i>	28	—	(22)	(9)	(13)	(16)	(9)	(8)	(21)	(22)	(60)	(60)
<i>Intangible asset amortization (post-tax) ⁽²⁾</i>	29	—	(14)	(14)	(57)	(16)	(16)	(16)	(15)	(17)	(101)	(64)
<i>Other (post-tax) ⁽¹⁾</i>	30	—	—	—	—	—	(52)	—	—	—	—	(52)
<i>Total non-underlying net income adjustments (post-tax)</i>	31	—	(57)	(35)	(69)	(22)	(116)	89	(58)	(70)	(183)	(155)
Reported net income (loss) - Common shareholders (post-tax)	32	—	93	72	74	129	(1)	250	91	71	368	411

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Q2'25 amounts include an impairment charge of \$45 million (post-tax) on a customer relationship intangible asset from the early termination of a U.S group dental contract.

NET INCOME RECONCILIATIONS - PRE-TAX and POST-TAX CONTINUED ⁽¹⁾

(US\$ millions)

	At and For the Quarter Ended								At and For the Year Ended			
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
U.S. Group Benefits Underlying Net Income to Reported Net Income												
Underlying net income (post-tax)	1	—	92	71	121	105	62	118	124	118	389	422
Add: Non-underlying net income adjustments (pre-tax):												
<i>Market-related impacts (pre-tax)</i>	2	—	—	5	(1)	8	(18)	17	(11)	(8)	12	(20)
<i>ACMA (pre-tax)</i>	3	—	—	1	—	—	—	8	—	—	1	8
<i>Acquisition, integration and restructuring (pre-tax) ⁽¹⁾</i>	4	—	—	—	—	—	—	(1)	(2)	(2)	—	(5)
<i>Intangible asset amortization (pre-tax) ⁽²⁾</i>	5	—	(4)	(4)	(4)	(4)	(5)	(4)	(4)	(5)	(16)	(18)
<i>Total non-underlying net income adjustments (pre-tax)</i>	6	—	(4)	2	(5)	4	(23)	20	(17)	(15)	(3)	(35)
<i>Tax (expense) benefit related to non-underlying net income adjustments</i>	7	—	1	—	1	(1)	5	(4)	3	3	1	7
Reported net income - Common shareholders (post-tax)	8	—	89	73	117	108	44	134	110	106	387	394

⁽¹⁾ Underlying net income is a non-IFRS financial measure. Refer to the Non-IFRS Financial Measures section on page 1 of this document and the Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽²⁾ Q2'25 amounts include an impairment charge of \$45 million (post-tax) on a customer relationship intangible asset from the early termination of a U.S group dental contract.

MFS RECONCILIATIONS

(US\$ millions, unless otherwise noted)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
MFS Pre-Tax Net Operating Margin Reconciliation												
Revenue												
IFRS fee income	1	—	877	870	820	818	855	854	835	826	3,385	3,370
Less: Adjustments												
Commissions	2	—	99	99	93	95	100	101	99	99	386	399
Other ⁽¹⁾	3	—	(14)	(14)	(14)	(15)	(14)	(16)	(14)	(13)	(57)	(57)
Total adjustments	4	—	85	85	79	80	86	85	85	86	329	342
Adjusted revenue	5	—	792	785	741	738	769	769	750	740	3,056	3,028
Expenses												
IFRS expenses	6	—	592	603	594	581	583	600	595	613	2,370	2,391
Less: Adjustments												
MFS shares owned by management (before NCI) ⁽²⁾	7	—	8	11	10	4	10	19	10	18	33	57
Compensation-related equity plan adjustments	8	—	10	11	3	6	10	12	2	12	30	36
Commissions	9	—	99	99	93	95	100	101	99	99	386	399
Other ⁽¹⁾	10	—	(17)	(12)	(12)	(17)	(13)	(15)	(12)	(11)	(58)	(51)
Total adjustments	11	—	100	109	94	88	107	117	99	118	391	441
IFRS net investment (income) loss	12	—	(17)	(17)	(19)	(16)	(19)	(26)	(20)	(30)	(69)	(95)
Adjusted expenses	13	—	475	477	481	477	457	457	476	465	1,910	1,855
Pre-tax Net Operating Margin	14	—%	40.0%	39.2%	35.1%	35.4%	40.5%	40.5%	36.5%	37.2%	37.5%	38.7%
MFS Pre-Tax Gross Operating Margin Reconciliation												
IFRS fee income	15	—	877	870	820	818	855	854	835	826	3,385	3,370
Expenses												
IFRS expenses	16	—	592	603	594	581	583	600	595	613	2,370	2,391
Less: Adjustments												
MFS shares owned by management (before NCI) ⁽²⁾	17	—	8	11	10	4	10	19	10	18	33	57
Compensation-related equity plan adjustments	18	—	10	11	3	6	10	12	2	12	30	36
Other	19	—	(3)	2	2	(2)	1	1	1	2	(1)	5
Total adjustments	20	—	15	24	15	8	21	32	13	32	62	98
Subtotal of above	21	—	577	579	579	573	562	568	582	581	2,308	2,293
IFRS net investment (income) loss	22	—	(17)	(17)	(19)	(16)	(19)	(26)	(20)	(30)	(69)	(95)
Adjusted expenses	23	—	560	562	560	557	543	542	562	551	2,239	2,198
Pre-tax Gross Operating Margin	24	—%	36.2%	35.4%	31.7%	32.0%	36.5%	36.5%	32.7%	33.3%	33.9%	34.8%

⁽¹⁾ Other includes accounting basis differences, such as advisory expenses and product allowances.⁽²⁾ Before the attribution to NCI. For more information on this adjustment made to arrive at a non-IFRS financial measure, refer to the Non-IFRS Financial Measures page 1 of this document and section N - Non-IFRS Financial Measures, 2. Underlying Net Income and Underlying EPS of the Company's Q1'26 MD&A.

SLC MANAGEMENT REPORTED NET INCOME RECONCILIATION TO THE SUPPLEMENTARY INCOME STATEMENT

(US\$ millions)

Business Unit Financial Summary - Underlying Basis

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Revenue												
Net investment result ⁽¹⁾⁽²⁾⁽³⁾	1	—	91	25	12	36	42	17	18	4	164	81
Fee income ⁽²⁾⁽³⁾	2	—	239	232	225	253	235	224	218	224	949	901
Total revenue	3	—	330	257	237	289	277	241	236	228	1,113	982
Expenses ⁽²⁾⁽³⁾												
Income before income taxes	4	—	251	192	180	199	203	190	187	194	822	774
Less: Income tax expense (benefit)	5	—	79	65	57	90	74	51	49	34	291	208
Less: NCI ⁽²⁾ and SLC MEP expenses	6	—	(21)	(17)	(15)	(20)	(16)	(6)	(10)	(3)	(73)	(35)
Underlying net income ⁽⁴⁾	7	—	(16)	(9)	(9)	(11)	(16)	(10)	(8)	(10)	(45)	(44)
Underlying net income ⁽⁴⁾	8	—	42	39	33	59	42	35	31	21	173	129
Add: Non-underlying net income adjustments (post-tax):												
Market-related impacts ⁽¹⁾	9	—	(12)	(1)	(16)	(5)	(10)	(4)	—	1	(34)	(13)
Other adjustments:												
Acquisition, integration and restructuring ⁽⁴⁾	10	—	(13)	(15)	(12)	(11)	(10)	236	(19)	(20)	(51)	187
Intangible asset amortization	11	—	(6)	(6)	(5)	(5)	(4)	(5)	(5)	(5)	(22)	(19)
Other ⁽⁴⁾	12	—	—	—	—	—	—	—	—	34	—	34
Reported net income - Common shareholders	13	—	11	17	—	38	18	262	7	31	66	318

⁽¹⁾ Includes Investment income (loss) and performance fees related to our seed investments and Market-related impacts. Market-related impacts are reported under Net investment income (loss) under IFRS, and are excluded on an underlying basis. Gains or losses of certain non-seed hedges are reported under Investment income or loss under IFRS, whereas we present these under Acquisition, integration and restructuring in SLC Management's Supplementary Income Statement. For more information about this adjustment made to arrive at a non-IFRS financial measure, refer to the Non-IFRS Financial Measures page 1 of this document and section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ Crescent carried interest that Sun Life does not participate in economically is presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. On a net basis, the NCI portion of the carried interest is netted against both Fee income of consolidated funds and Expenses of consolidated funds. Refer to the Basis of Presentation section on page ii of this document for more information.

⁽³⁾ We have reclassified certain income and expense balances to provide more accurate metrics on our fee-related business.

⁽⁴⁾ Underlying net income is a non-IFRS financial measure. Refer to the non-IFRS Financial Measures section on page 1 of this document and Notes page ii, Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

SLC MANAGEMENT REPORTED NET INCOME RECONCILIATION TO THE SUPPLEMENTARY INCOME STATEMENT CONTINUED

(US\$ millions)

STATEMENTS OF OPERATIONS - REPORTED BASIS

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Revenue												
Net investment income (loss) ⁽¹⁾⁽²⁾	1	—	14	31	7	41	26	23	34	16	93	99
Fee Income												
Management fees	2	—	201	200	195	225	201	198	192	192	821	783
Distribution fees ⁽²⁾	3	—	9	7	8	9	8	7	8	17	33	40
Property management, transaction, advisory and other fees	4	—	29	25	22	19	26	19	18	15	95	78
Interest and other - fee income	5	—	45	45	44	43	45	45	40	44	177	174
Fee income of consolidated funds ⁽³⁾	6	—	10	15	—	—	83	—	—	—	25	83
Other - fee income ⁽²⁾	7	—	106	33	31	34	46	33	30	148	204	257
Total fee income	8	—	400	325	300	330	409	302	288	416	1,355	1,415
Total revenue	9	—	414	356	307	371	435	325	322	432	1,448	1,514
Expenses												
Compensation - fee-related ⁽²⁾	10	—	120	130	116	142	130	127	126	128	508	511
Other operating expenses	11	—	48	46	46	42	50	45	45	45	182	185
Interest and other	12	—	126	59	60	56	69	63	56	65	301	253
Acquisition, integration and restructuring ⁽¹⁾⁽⁴⁾	13	—	33	18	20	14	21	(235)	23	25	85	(166)
Expenses of consolidated funds ⁽³⁾	14	—	5	6	—	—	40	—	—	—	11	40
Placement fees - other	15	—	2	2	2	2	(1)	—	—	—	8	(1)
Other - expenses ⁽¹⁾⁽²⁾⁽⁴⁾	16	—	58	55	59	60	54	58	56	86	232	254
Total expenses	17	—	392	316	303	316	363	58	306	349	1,327	1,076
Income (loss) before income taxes	18	—	22	40	4	55	72	267	16	83	121	438
Less: Income tax expense (benefit)	19	—	(4)	10	3	13	—	—	6	20	22	26
NCI	20	—	10	4	1	4	10	5	3	32	19	50
NCI of consolidated funds ⁽³⁾	21	—	5	9	—	—	44	—	—	—	14	44
Less: Total NCI interest	22	—	15	13	1	4	54	5	3	32	33	94
Reported net income (loss) - Common shareholders	23	—	11	17	—	38	18	262	7	31	66	318

⁽¹⁾ Includes Investment income (loss) and performance fees related to our seed investments and Market-related impacts. Market-related impacts are reported under Net investment income (loss) under IFRS, and are excluded on an underlying basis. Gains or losses of certain non-seed hedges are reported under Investment income or loss under IFRS, whereas we present these under Acquisition, integration and restructuring in SLC Management's Supplementary Income Statement. For more information about this adjustment made to arrive at a non-IFRS financial measure, refer to the Non-IFRS Financial Measures page 1 of this document and section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A.

⁽²⁾ We have reclassified certain income and expense balances to provide more accurate metrics on our fee-related business.

⁽³⁾ Crescent carried interest that Sun Life does not participate in economically is presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. On a net basis, the NCI portion of the carried interest is netted against both Fee income of consolidated funds and Expenses of consolidated funds. Refer to the Basis of Presentation section on page ii of this document for more information.

⁽⁴⁾ Non-underlying net income adjustments are shown pre-tax and before NCI in this reconciliation, compared to post-tax and post-NCI in SLC Management's Supplementary Income Statement. Other - expenses includes Intangible asset amortization and Other non-underlying adjustments.

DILUTED EPS RECONCILIATION
(C\$ millions, unless otherwise noted)

	At and For the Quarter Ended									At and For the Year Ended		
	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024	
Weighted Average Shares												
Weighted average shares - basic	1	—	556	561	565	572	575	578	581	584	563	579
Diluted impact of stock options	2	—	1	1	1	1	1	—	—	—	1	—
Weighted average shares - diluted underlying	3	—	557	562	566	573	576	578	581	584	564	579
Diluted impact of convertible securities (SLEECs) ⁽¹⁾	4	—	3	2	3	2	3	3	3	3	2	3
Weighted average shares - diluted	5	—	560	564	569	575	579	581	584	587	566	582
Diluted EPS ⁽²⁾												
Underlying net income (loss)	6	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856
<i>Add Adjustments:</i>												
<i>Market-related impacts</i>	7	—	(179)	(14)	(166)	(22)	(179)	29	(153)	(70)	(381)	(373)
ACMA	8	—	(31)	(13)	3	(4)	11	36	16	(7)	(45)	56
<i>Other adjustments:</i>												
<i>Impact of MFS shares owned by management</i>	9	—	1	(3)	(1)	5	—	(10)	—	(12)	2	(22)
<i>Impact of acquisition, integration and restructuring</i> ⁽³⁾	10	—	(63)	128	(38)	(54)	(30)	312	(164)	22	(27)	140
<i>Impact of intangible asset amortization</i> ⁽⁴⁾⁽⁵⁾	11	—	(40)	(39)	(97)	(39)	(223)	(35)	(38)	(36)	(215)	(332)
<i>Impact of other</i> ⁽³⁾	12	—	(60)	—	—	(3)	(307)	—	(15)	46	(63)	(276)
Reported net income (loss) - Common shareholders	13	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049
Add: Increase in income due to convertible securities ⁽⁶⁾	14	—	2	3	2	3	2	3	2	3	10	10
Reported net income (loss) - Common shareholders on a diluted basis	15	—	724	1,109	718	931	239	1,351	648	821	3,482	3,059
Underlying EPS - diluted	16	—	1.96	1.86	1.79	1.82	1.68	1.76	1.72	1.50	7.45	6.66
<i>Add Adjustments:</i>												
<i>Market-related impacts</i>	17	—	(0.32)	(0.03)	(0.30)	(0.04)	(0.31)	0.05	(0.26)	(0.13)	(0.68)	(0.65)
ACMA	18	—	(0.06)	(0.02)	0.01	(0.01)	0.02	0.06	0.03	(0.01)	(0.08)	0.10
<i>Other adjustments:</i>												
<i>Impact of MFS shares owned by management</i>	19	—	—	(0.01)	—	0.01	—	(0.02)	—	(0.02)	—	(0.04)
<i>Impact of acquisition, integration and restructuring</i>	20	—	(0.11)	0.23	(0.07)	(0.09)	(0.05)	0.54	(0.28)	0.04	(0.05)	0.24
<i>Impact of intangible asset amortization</i>	21	—	(0.07)	(0.07)	(0.17)	(0.07)	(0.39)	(0.06)	(0.07)	(0.06)	(0.38)	(0.57)
<i>Impact of other</i>	22	—	(0.11)	—	—	(0.01)	(0.54)	—	(0.03)	0.08	(0.12)	(0.48)
<i>Impact of convertible securities on diluted EPS</i>	23	—	—	0.01	—	0.01	—	—	—	—	0.01	—
Reported EPS - diluted	24	—	1.29	1.97	1.26	1.62	0.41	2.33	1.11	1.40	6.15	5.26

⁽¹⁾ Represents the number of common shares treated as outstanding in the calculation of diluted EPS, based on the assumed conversion of the convertible securities. No adjustment is reflected for periods in which the convertible securities conversion would have caused an anti-dilutive result.

⁽²⁾ The convertible securities contain features which enable the holders to convert these securities into preferred shares of Sun Life Assurance Company of Canada. Following this conversion, the Company has the option to settle the preferred shares with cash prior to the conversion to common shares of Sun Life. Under IFRS, diluted EPS are calculated by adjusting income and the weighted average number of shares for the effects of all dilutive potential common shares under the assumption that convertible instruments are converted and that outstanding options are exercised.

⁽³⁾ Refer to the Notes page ii, Other Adjustments - Acquisition, Integration and Restructuring and Adjustments - other for additional details.

⁽⁴⁾ Q4'24 amounts include an impairment charge of \$186 million on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors.

⁽⁵⁾ Q2'25 amounts include an impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S group dental contract.

⁽⁶⁾ Represents after-tax interest expense on convertible securities converted into common shares that is added to net income as the convertible securities are assumed to be converted at the beginning of each reporting period in the calculation of diluted EPS.

DOE RECONCILIATION - TOTAL COMPANY

This page details the reconciling items (rows 12 to 22) between the Underlying DOE (rows 1 to 11) to the Adjusted Common Shareholders' View (also referred to as the Reported DOE, rows 1 to 12 on the following page). Refer to the following page for further details on the reconciling items and adjustments between the Reported DOE (rows 1 to 12 on the following page) and the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements (rows 24 to 33 on the following page).

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying View ⁽¹⁾												
Net insurance service result	1	—	859	797	760	837	735	802	747	712	3,253	2,996
Net investment result	2	—	429	418	446	422	402	407	449	419	1,715	1,677
Asset Management	3	—	527	480	416	483	505	457	417	383	1,906	1,762
Other fee income	4	—	114	126	102	80	91	98	84	48	422	321
Expenses - other	5	—	(485)	(483)	(440)	(494)	(513)	(482)	(451)	(479)	(1,902)	(1,925)
Income before taxes - Underlying	6	—	1,444	1,338	1,284	1,328	1,220	1,282	1,246	1,083	5,394	4,831
Income tax (expense) benefit	7	—	(307)	(259)	(237)	(248)	(212)	(232)	(215)	(175)	(1,051)	(834)
Total net income	8	—	1,137	1,079	1,047	1,080	1,008	1,050	1,031	908	4,343	3,997
Net income (loss) allocated to NCI	9	—	(23)	(12)	(13)	(15)	(23)	(14)	(11)	(13)	(63)	(61)
Dividends on preferred shares and distributions on other equity instruments	10	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Underlying net income	11	—	1,094	1,047	1,015	1,045	965	1,016	1,000	875	4,201	3,856
Non-Underlying Adjustments ⁽¹⁾												
Net insurance service result	12	—	(28)	—	—	—	—	—	—	—	(28)	—
Net investment result	13	—	(189)	150	(163)	(22)	(205)	(7)	(167)	69	(224)	(310)
ACMA	14	—	(35)	(18)	4	(5)	13	63	18	(8)	(54)	86
Asset Management	15	—	(78)	(45)	(71)	(38)	(59)	290	(41)	60	(232)	250
Other fee income	16	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	17	—	(71)	(70)	(145)	(88)	(342)	(56)	(221)	(82)	(374)	(701)
Income before taxes	18	—	(401)	17	(375)	(153)	(593)	290	(411)	39	(912)	(675)
Income tax (expense) benefit	19	—	22	36	65	29	(142)	35	51	(64)	152	(120)
Total net income	20	—	(379)	53	(310)	(124)	(735)	325	(360)	(25)	(760)	(795)
Net income (loss) allocated to NCI	21	—	7	6	11	7	7	7	6	(32)	31	(12)
Net non-underlying adjustments	22	—	(372)	59	(299)	(117)	(728)	332	(354)	(57)	(729)	(807)

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - TOTAL COMPANY CONTINUED

This page details the reconciling items and adjustments (rows 13 to 23) between the Reported DOE (rows 1 to 12), as well as the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements, rows 24 to 33).

(C\$ millions)

		At and For the Quarter Ended						At and For the Year Ended				
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Adjusted Common Shareholders' View ⁽¹⁾												
Net insurance service result	1	—	831	797	760	837	735	802	747	712	3,225	2,996
Net investment result	2	—	240	568	283	400	197	400	282	488	1,491	1,367
ACMA	3	—	(35)	(18)	4	(5)	13	63	18	(8)	(54)	86
Asset Management	4	—	449	435	345	445	446	747	376	443	1,674	2,012
Other fee income	5	—	114	126	102	80	91	98	84	48	422	321
Expenses - other	6	—	(556)	(553)	(585)	(582)	(855)	(538)	(672)	(561)	(2,276)	(2,626)
Income before taxes	7	—	1,043	1,355	909	1,175	627	1,572	835	1,122	4,482	4,156
Income tax (expense) benefit	8	—	(285)	(223)	(172)	(219)	(354)	(197)	(164)	(239)	(899)	(954)
Total net income	9	—	758	1,132	737	956	273	1,375	671	883	3,583	3,202
Net income (loss) allocated to NCI	10	—	(16)	(6)	(2)	(8)	(16)	(7)	(5)	(45)	(32)	(73)
Dividends on preferred shares and distributions on other equity instruments	11	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Adjusted reported net income - Common shareholders	12	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049
Par and Net Adjustments ⁽¹⁾												
Net insurance service result	13	—	73	38	65	73	89	(102)	59	49	249	95
Net investment result	14	—	52	100	91	84	(26)	384	88	121	327	567
ACMA	15	—	35	18	(4)	5	(13)	(63)	(18)	8	54	(86)
Fee income:												
Asset Management	16	—	(449)	(435)	(345)	(445)	(446)	(747)	(376)	(443)	(1,674)	(2,012)
Other fee income	17	—	2,311	2,133	2,033	2,160	2,259	2,044	1,993	1,964	8,637	8,260
Expenses - other	18	—	(1,939)	(1,762)	(1,773)	(1,803)	(1,901)	(1,445)	(1,671)	(1,624)	(7,277)	(6,641)
Income before taxes	19	—	83	92	67	74	(38)	71	75	75	316	183
Income tax (expense) benefit	20	—	(31)	(37)	(26)	(23)	(18)	(18)	(28)	(22)	(117)	(86)
Total net income	21	—	52	55	41	51	(56)	53	47	53	199	97
Net income (loss) allocated to the participating account and NCI	22	—	(52)	(55)	(41)	(51)	56	(53)	(47)	(53)	(199)	(97)
Adjusted common shareholders' reported net income - Par and Net Adjustments	23	—	—	—	—	—	—	—	—	—	—	—
Reported View - Income Statement												
Net insurance service result	24	—	904	835	825	910	824	700	806	761	3,474	3,091
Net investment result	25	—	292	668	374	484	171	784	370	609	1,818	1,934
Fee income	26	—	2,425	2,259	2,135	2,240	2,350	2,142	2,077	2,012	9,059	8,581
Other expenses	27	—	(2,495)	(2,315)	(2,358)	(2,385)	(2,756)	(1,983)	(2,343)	(2,185)	(9,553)	(9,267)
Income before taxes	28	—	1,126	1,447	976	1,249	589	1,643	910	1,197	4,798	4,339
Income tax (expense) benefit	29	—	(316)	(260)	(198)	(242)	(372)	(215)	(192)	(261)	(1,016)	(1,040)
Total net income	30	—	810	1,187	778	1,007	217	1,428	718	936	3,782	3,299
Net income (loss) allocated to the participating account and NCI	31	—	(68)	(61)	(43)	(59)	40	(60)	(52)	(98)	(231)	(170)
Dividends on preferred shares and distributions on other equity instruments	32	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Reported net income - Common shareholders	33	—	722	1,106	716	928	237	1,348	646	818	3,472	3,049

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - SUN LIFE ASSET MANAGEMENT

This page details the reconciling items (rows 12 to 22) between the Underlying DOE (rows 1 to 11) to the Adjusted Common Shareholders' View (also referred to as the Reported DOE, rows 23 to 34). Refer to the following page for further details on the reconciling items and adjustments (rows 1 to 11 on the following page) between the Reported DOE (rows 23 to 34) and the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements (rows 12 to 20 on the following page).

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying View ⁽¹⁾												
Net insurance service result	1	—	34	27	29	30	26	23	26	22	120	97
Net investment result	2	—	28	17	29	22	29	27	18	30	96	104
Asset Management	3	—	527	480	416	483	505	457	417	383	1,906	1,762
Other fee income	4	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	5	—	1	(4)	(6)	(8)	(5)	(8)	(5)	(4)	(17)	(22)
Income before taxes - Underlying	6	—	590	520	468	527	555	499	456	431	2,105	1,941
Income tax (expense) benefit	7	—	(143)	(121)	(108)	(122)	(129)	(104)	(98)	(90)	(494)	(421)
Total net income	8	—	447	399	360	405	426	395	358	341	1,611	1,520
Net income (loss) allocated to NCI	9	—	(23)	(12)	(13)	(15)	(23)	(14)	(11)	(13)	(63)	(61)
Dividends on preferred shares and distributions on other equity instruments	10	—	—	—	—	—	—	—	—	—	—	—
Underlying net income	11	—	424	387	347	390	403	381	347	328	1,548	1,459
Non-Underlying Adjustments ⁽¹⁾												
Net insurance service result	12	—	—	—	—	—	—	—	—	—	—	—
Net investment result	13	—	(33)	(8)	2	15	(11)	(99)	(30)	99	(24)	(41)
ACMA	14	—	—	15	—	(10)	(49)	9	4	—	5	(36)
Asset Management	15	—	(78)	(45)	(71)	(38)	(59)	290	(41)	60	(232)	250
Other fee income	16	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	17	—	—	—	—	—	—	—	—	(1)	—	(1)
Income before taxes	18	—	(111)	(38)	(69)	(33)	(119)	200	(67)	158	(251)	172
Income tax (expense) benefit	19	—	21	8	8	5	35	54	3	(68)	42	24
Total net income	20	—	(90)	(30)	(61)	(28)	(84)	254	(64)	90	(209)	196
Net income (loss) allocated to NCI	21	—	7	6	11	7	7	7	6	(32)	31	(12)
Net non-underlying adjustments	22	—	(83)	(24)	(50)	(21)	(77)	261	(58)	58	(178)	184
Adjusted Common Shareholders' View ⁽¹⁾												
Net insurance service result	23	—	34	27	29	30	26	23	26	22	120	97
Net investment result	24	—	(5)	9	31	37	18	(72)	(12)	129	72	63
ACMA	25	—	—	15	—	(10)	(49)	9	4	—	5	(36)
Asset Management	26	—	449	435	345	445	446	747	376	443	1,674	2,012
Other fee income	27	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	28	—	1	(4)	(6)	(8)	(5)	(8)	(5)	(5)	(17)	(23)
Income before taxes	29	—	479	482	399	494	436	699	389	589	1,854	2,113
Income tax (expense) benefit	30	—	(122)	(113)	(100)	(117)	(94)	(50)	(95)	(158)	(452)	(397)
Total net income	31	—	357	369	299	377	342	649	294	431	1,402	1,716
Net income (loss) allocated to NCI	32	—	(16)	(6)	(2)	(8)	(16)	(7)	(5)	(45)	(32)	(73)
Dividends on preferred shares and distributions on other equity instruments	33	—	—	—	—	—	—	—	—	—	—	—
Adjusted reported net income - Common shareholders	34	—	341	363	297	369	326	642	289	386	1,370	1,643

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - SUN LIFE ASSET MANAGEMENT CONTINUED

This page details the reconciling items and adjustments (rows 1 to 11) between the Reported DOE (rows 23 to 34 on the previous page), as well as the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements, rows 12 to 20).

(C\$ millions)

	Q1 2026	Q4 2025	Q3 2025	At and For the Quarter Ended						At and For the Year Ended	
				Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Par and Net Adjustments ⁽¹⁾											
Net insurance service result	1	—	13	(1)	—	2	7	5	1	12	15
Net investment result	2	—	76	39	75	17	72	76	67	234	232
ACMA	3	—	(15)	—	10	49	(9)	(4)	—	(5)	36
Fee income:											
Asset Management	4	—	(449)	(435)	(345)	(445)	(446)	(747)	(376)	(443)	(1,674)
Other fee income	5	—	1,789	1,648	1,554	1,650	1,768	1,578	1,538	1,514	6,398
Expenses - other	6	—	(1,378)	(1,276)	(1,249)	(1,292)	(1,331)	(902)	(1,240)	(1,141)	(5,195)
Income before taxes	7	—	6	11	(2)	(2)	59	(1)	(1)	(2)	13
Income tax (expense) benefit	8	—	—	—	—	—	—	—	—	—	—
Total net income	9	—	6	11	(2)	(2)	59	(1)	(1)	(2)	13
Net income (loss) allocated to the participating account and NCI	10	—	(6)	(11)	2	2	(59)	1	1	2	(13)
Adjusted common shareholders' reported net income - Par and Net Adjustments	11	—	—	—	—	—	—	—	—	—	—
Reported View - Income Statement											
Net insurance service result	12	—	34	40	28	30	28	30	31	23	132
Net investment result	13	—	39	85	70	112	35	—	64	196	306
Fee income	14	—	1,789	1,648	1,554	1,650	1,768	1,578	1,538	1,514	6,398
Other expenses	15	—	(1,377)	(1,280)	(1,255)	(1,300)	(1,336)	(910)	(1,245)	(1,146)	(5,212)
Income before taxes	16	—	485	493	397	492	495	698	388	587	1,867
Income tax (expense) benefit	17	—	(122)	(113)	(100)	(117)	(94)	(50)	(95)	(158)	(452)
Total net income	18	—	363	380	297	375	401	648	293	429	1,415
Net income (loss) allocated to the participating account and NCI	19	—	(22)	(17)	—	(6)	(75)	(6)	(4)	(43)	(45)
Reported net income - Common shareholders	20	—	341	363	297	369	326	642	289	386	1,370

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - CANADA

This page details the reconciling items (rows 10 to 17) between the Underlying DOE (rows 1 to 9) to the Adjusted Common Shareholders' View (also referred to as the Reported DOE, rows 18 to 27). Refer to the following page for further details on the reconciling items and adjustments (rows 1 to 10 on the following page) between the Reported DOE (rows 18 to 27) and the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements (rows 11 to 19 on the following page).

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying View ⁽¹⁾												
Net insurance service result	1	—	361	390	301	340	339	354	314	261	1,392	1,268
Net investment result	2	—	186	183	218	194	162	166	234	198	781	760
Other fee income	3	—	86	87	63	55	69	71	62	39	291	241
Expenses - other	4	—	(137)	(134)	(124)	(132)	(132)	(134)	(132)	(138)	(527)	(536)
Income before taxes	5	—	496	526	458	457	438	457	478	360	1,937	1,733
Income tax (expense) benefit	6	—	(120)	(129)	(111)	(111)	(103)	(107)	(107)	(83)	(471)	(400)
Total net income	7	—	376	397	347	346	335	350	371	277	1,466	1,333
Net income (loss) allocated to NCI	8	—	—	—	—	—	—	—	—	—	—	—
Underlying net income	9	—	376	397	347	346	335	350	371	277	1,466	1,333
Non-Underlying Adjustments ⁽¹⁾												
Net insurance service result	10	—	—	—	—	—	—	—	—	—	—	—
Net investment result	11	—	(75)	(8)	(43)	(24)	(130)	111	(94)	45	(150)	(68)
ACMA	12	—	(8)	(7)	2	8	48	(56)	4	(7)	(5)	(11)
Other fee income	13	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	14	—	(9)	(8)	(8)	(23)	(8)	(8)	(9)	(8)	(48)	(33)
Income before taxes	15	—	(92)	(23)	(49)	(39)	(90)	47	(99)	30	(203)	(112)
Income tax (expense) benefit	16	—	13	4	4	10	21	(2)	16	(23)	31	12
Net non-underlying adjustments	17	—	(79)	(19)	(45)	(29)	(69)	45	(83)	7	(172)	(100)
Adjusted Common Shareholders' View ⁽¹⁾												
Net insurance service result	18	—	361	390	301	340	339	354	314	261	1,392	1,268
Net investment result	19	—	111	175	175	170	32	277	140	243	631	692
ACMA	20	—	(8)	(7)	2	8	48	(56)	4	(7)	(5)	(11)
Other fee income	21	—	86	87	63	55	69	71	62	39	291	241
Expenses - other	22	—	(146)	(142)	(132)	(155)	(140)	(142)	(141)	(146)	(575)	(569)
Income before taxes	23	—	404	503	409	418	348	504	379	390	1,734	1,621
Income tax (expense) benefit	24	—	(107)	(125)	(107)	(101)	(82)	(109)	(91)	(106)	(440)	(388)
Total net income	25	—	297	378	302	317	266	395	288	284	1,294	1,233
Net income (loss) allocated to NCI	26	—	—	—	—	—	—	—	—	—	—	—
Adjusted reported net income - Common shareholders	27	—	297	378	302	317	266	395	288	284	1,294	1,233

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - CANADA CONTINUED

This page details the reconciling items and adjustments (rows 1 to 10) between the Reported DOE (rows 18 to 27 on the previous page), as well as the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements, rows 11 to 19).

(C\$ millions)

		At and For the Quarter Ended							At and For the Year Ended			
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Par and Net Adjustments ⁽¹⁾												
Net insurance service result	1	—	39	20	34	30	51	(34)	39	29	123	85
Net investment result	2	—	10	32	23	28	85	61	—	21	93	167
ACMA	3	—	8	7	(2)	(8)	(48)	56	(4)	7	5	11
Other fee income	4	—	431	403	409	420	400	389	373	368	1,663	1,530
Expenses - other	5	—	(446)	(413)	(425)	(433)	(457)	(439)	(373)	(390)	(1,717)	(1,659)
Income before taxes	6	—	42	49	39	37	31	33	35	35	167	134
Income tax (expense) benefit	7	—	(12)	(19)	(10)	(8)	(7)	(5)	(15)	(9)	(49)	(36)
Total net income	8	—	30	30	29	29	24	28	20	26	118	98
Net income (loss) allocated to the participating account	9	—	(30)	(30)	(29)	(29)	(24)	(28)	(20)	(26)	(118)	(98)
Adjusted common shareholders' reported net income - Par and Net Adjustments	10	—	—	—	—	—	—	—	—	—	—	—
Reported View - Income Statement												
Net insurance service result	11	—	400	410	335	370	390	320	353	290	1,515	1,353
Net investment result	12	—	121	207	198	198	117	338	140	264	724	859
Fee income	13	—	517	490	472	475	469	460	435	407	1,954	1,771
Other expenses	14	—	(592)	(555)	(557)	(588)	(597)	(581)	(514)	(536)	(2,292)	(2,228)
Income before taxes	15	—	446	552	448	455	379	537	414	425	1,901	1,755
Income tax (expense) benefit	16	—	(119)	(144)	(117)	(109)	(89)	(114)	(106)	(115)	(489)	(424)
Total net income	17	—	327	408	331	346	290	423	308	310	1,412	1,331
Net income (loss) allocated to the participating account	18	—	(30)	(30)	(29)	(29)	(24)	(28)	(20)	(26)	(118)	(98)
Reported net income - Common shareholders	19	—	297	378	302	317	266	395	288	284	1,294	1,233

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - U.S.

This page details the reconciling items (rows 10 to 16) between the Underlying DOE (rows 1 to 9) to the Adjusted Common Shareholders' View (also referred to as the Reported DOE, rows 17 to 26). Refer to the following page for further details on the reconciling items and adjustments (rows 1 to 10 on the following page) between the Reported DOE (rows 17 to 26) and the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements (rows 11 to 19 on the following page).

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying View ⁽¹⁾												
Net insurance service result	1	—	273	191	253	304	215	292	264	283	1,021	1,054
Net investment result	2	—	100	95	86	94	92	93	83	74	375	342
Other fee income	3	—	15	19	21	11	12	11	12	2	66	37
Expenses - other	4	—	(129)	(124)	(108)	(138)	(117)	(122)	(102)	(121)	(499)	(462)
Income before taxes	5	—	259	181	252	271	202	274	257	238	963	971
Income tax (expense) benefit	6	—	(49)	(34)	(57)	(53)	(41)	(55)	(53)	(49)	(193)	(198)
Total net income	7	—	210	147	195	218	161	219	204	189	770	773
Net income (loss) allocated to NCI	8	—	—	—	—	—	—	—	—	—	—	—
Underlying net income	9	—	210	147	195	218	161	219	204	189	770	773
Non-Underlying Adjustments ⁽¹⁾												
Net insurance service result	10	—	(27)	—	—	—	—	—	—	—	(27)	—
Net investment result	11	—	(21)	46	—	15	(74)	14	(35)	(53)	40	(148)
ACMA	12	—	(6)	(61)	—	—	(1)	180	—	2	(67)	181
Expenses - other	13	—	(42)	(44)	(134)	(60)	(143)	(43)	(70)	(67)	(280)	(323)
Income before taxes	14	—	(96)	(59)	(134)	(45)	(218)	151	(105)	(118)	(334)	(290)
Income tax (expense) benefit	15	—	19	10	42	13	50	(31)	28	26	84	73
Net non-underlying adjustments	16	—	(77)	(49)	(92)	(32)	(168)	120	(77)	(92)	(250)	(217)
Adjusted Common Shareholders' View ⁽¹⁾												
Net insurance service result	17	—	246	191	253	304	215	292	264	283	994	1,054
Net investment result	18	—	79	141	86	109	18	107	48	21	415	194
ACMA	19	—	(6)	(61)	—	—	(1)	180	—	2	(67)	181
Other fee income	20	—	15	19	21	11	12	11	12	2	66	37
Expenses - other	21	—	(171)	(168)	(242)	(198)	(260)	(165)	(172)	(188)	(779)	(785)
Income before taxes	22	—	163	122	118	226	(16)	425	152	120	629	681
Income tax (expense) benefit	23	—	(30)	(24)	(15)	(40)	9	(86)	(25)	(23)	(109)	(125)
Total net income	24	—	133	98	103	186	(7)	339	127	97	520	556
Net income (loss) allocated to NCI	25	—	—	—	—	—	—	—	—	—	—	—
Adjusted reported net income (loss) - Common shareholders	26	—	133	98	103	186	(7)	339	127	97	520	556

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - U.S. CONTINUED

This page details the reconciling items and adjustments (rows 1 to 10) between the Reported DOE (rows 17 to 26 on the previous page), as well as the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements, rows 11 to 19).

(C\$ millions)

		At and For the Quarter Ended							At and For the Year Ended			
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Par and Net Adjustments ⁽¹⁾												
Net insurance service result	1	—	9	11	8	9	5	20	10	7	37	42
Net investment result	2	—	(4)	(63)	—	—	4	173	1	2	(67)	180
ACMA	3	—	6	61	—	—	1	(180)	—	(2)	67	(181)
Other fee income	4	—	120	120	105	123	121	112	105	114	468	452
Expenses - other	5	—	(122)	(123)	(105)	(123)	(124)	(114)	(106)	(114)	(473)	(458)
Income before taxes	6	—	9	6	8	9	7	11	10	7	32	35
Income tax (expense) benefit	7	—	(2)	(2)	(1)	(2)	(2)	(2)	(2)	(2)	(7)	(8)
Total net income	8	—	7	4	7	7	5	9	8	5	25	27
Net income (loss) allocated to the participating account	9	—	(7)	(4)	(7)	(7)	(5)	(9)	(8)	(5)	(25)	(27)
Adjusted common shareholders' reported net income - Par and Net Adjustments	10	—	—	—	—	—	—	—	—	—	—	—
Reported View - Income Statement												
Net insurance service result	11	—	255	202	261	313	220	312	274	290	1,031	1,096
Net investment result	12	—	75	78	86	109	22	280	49	23	348	374
Fee income	13	—	135	139	126	134	133	123	117	116	534	489
Other expenses	14	—	(293)	(291)	(347)	(321)	(384)	(279)	(278)	(302)	(1,252)	(1,243)
Income before taxes	15	—	172	128	126	235	(9)	436	162	127	661	716
Income tax (expense) benefit	16	—	(32)	(26)	(16)	(42)	7	(88)	(27)	(25)	(116)	(133)
Total net income	17	—	140	102	110	193	(2)	348	135	102	545	583
Net income (loss) allocated to the participating account	18	—	(7)	(4)	(7)	(7)	(5)	(9)	(8)	(5)	(25)	(27)
Reported net income (loss) - Common shareholders	19	—	133	98	103	186	(7)	339	127	97	520	556

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - ASIA

This page details the reconciling items (rows 10 to 17) between the Underlying DOE (rows 1 to 9) to the Adjusted Common Shareholders' View (also referred to as the Reported DOE, rows 18 to 27). Refer to the following page for further details on the reconciling items and adjustments (rows 1 to 10 on the following page) between the Reported DOE (rows 1 to 20 on the following page) and the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements (rows 11 to 19 on the following page).

(C\$ millions)

		At and For the Quarter Ended								At and For the Year Ended		
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying View ⁽¹⁾												
Net insurance service result	1	—	191	189	177	163	152	136	141	146	720	575
Net investment result	2	—	83	105	96	97	104	93	96	91	381	384
Other fee income	3	—	13	20	18	14	10	16	11	7	65	44
Expenses - other	4	—	(85)	(80)	(95)	(80)	(102)	(86)	(75)	(81)	(340)	(344)
Income before taxes	5	—	202	234	196	194	164	159	173	163	826	659
Income tax (expense) benefit	6	—	(11)	(23)	(8)	(9)	(6)	(6)	(8)	(4)	(51)	(24)
Total net income	7	—	191	211	188	185	158	153	165	159	775	635
Net income (loss) allocated to NCI	8	—	—	—	—	—	—	—	—	—	—	—
Underlying net income	9	—	191	211	188	185	158	153	165	159	775	635
Non-Underlying Adjustments ⁽¹⁾												
Net insurance service result	10	—	(1)	—	—	—	—	—	—	—	(1)	—
Net investment result	11	—	(47)	118	(118)	(24)	24	(56)	(6)	(18)	(71)	(56)
ACMA	12	—	(21)	35	2	(3)	15	(74)	10	(3)	13	(52)
Other fee income	13	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	14	—	(15)	(18)	(3)	(5)	(191)	(5)	(4)	(6)	(41)	(206)
Income before taxes	15	—	(84)	135	(119)	(32)	(152)	(135)	—	(27)	(100)	(314)
Income tax (expense) benefit	16	—	8	13	11	1	(13)	(2)	(30)	2	33	(43)
Net non-underlying adjustments	17	—	(76)	148	(108)	(31)	(165)	(137)	(30)	(25)	(67)	(357)
Adjusted Common Shareholders' View ⁽¹⁾												
Net insurance service result	18	—	190	189	177	163	152	136	141	146	719	575
Net investment result	19	—	36	223	(22)	73	128	37	90	73	310	328
ACMA	20	—	(21)	35	2	(3)	15	(74)	10	(3)	13	(52)
Other fee income	21	—	13	20	18	14	10	16	11	7	65	44
Expenses - other	22	—	(100)	(98)	(98)	(85)	(293)	(91)	(79)	(87)	(381)	(550)
Income before taxes	23	—	118	369	77	162	12	24	173	136	726	345
Income tax (expense) benefit	24	—	(3)	(10)	3	(8)	(19)	(8)	(38)	(2)	(18)	(67)
Total net income	25	—	115	359	80	154	(7)	16	135	134	708	278
Net income (loss) allocated to NCI	26	—	—	—	—	—	—	—	—	—	—	—
Adjusted reported net income - Common shareholders	27	—	115	359	80	154	(7)	16	135	134	708	278

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - ASIA CONTINUED

This page details the reconciling items and adjustments (rows 1 to 10) between the Reported DOE (rows 18 to 27 on the previous page), as well as the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements, rows 11 to 19).

(C\$ millions)

		At and For the Quarter Ended							At and For the Year Ended			
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Par and Net Adjustments ⁽¹⁾												
Net insurance service result	1	—	25	(6)	24	34	31	(99)	5	12	77	(51)
Net investment result	2	—	(12)	73	—	(7)	(156)	54	33	16	54	(53)
ACMA	3	—	21	(35)	(2)	3	(15)	74	(10)	3	(13)	52
Other fee income	4	—	84	71	56	72	78	74	69	64	283	285
Expenses - other	5	—	(92)	(77)	(56)	(72)	(73)	(75)	(66)	(60)	(297)	(274)
Income before taxes	6	—	26	26	22	30	(135)	28	31	35	104	(41)
Income tax (expense) benefit	7	—	(17)	(16)	(15)	(13)	(9)	(11)	(11)	(11)	(61)	(42)
Total net income	8	—	9	10	7	17	(144)	17	20	24	43	(83)
Net income (loss) allocated to the participating account and NCI	9	—	(9)	(10)	(7)	(17)	144	(17)	(20)	(24)	(43)	83
Adjusted common shareholders' reported net income - Par and Net Adjustments	10	—	—	—	—	—	—	—	—	—	—	—
Reported View - Income Statement												
Net insurance service result	11	—	215	183	201	197	183	37	146	158	796	524
Net investment result	12	—	24	296	(22)	66	(28)	91	123	89	364	275
Fee income	13	—	97	91	74	86	88	90	80	71	348	329
Other expenses	14	—	(192)	(175)	(154)	(157)	(366)	(166)	(145)	(147)	(678)	(824)
Income before taxes	15	—	144	395	99	192	(123)	52	204	171	830	304
Income tax (expense) benefit	16	—	(20)	(26)	(12)	(21)	(28)	(19)	(49)	(13)	(79)	(109)
Total net income	17	—	124	369	87	171	(151)	33	155	158	751	195
Net income (loss) allocated to the participating account and NCI	18	—	(9)	(10)	(7)	(17)	144	(17)	(20)	(24)	(43)	83
Reported net income - Common shareholders	19	—	115	359	80	154	(7)	16	135	134	708	278

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - CORPORATE

This page details the reconciling items (rows 10 to 17) between the Underlying DOE (rows 1 to 9) to the Adjusted Common Shareholders' View (also referred to as the Reported DOE, rows 18 to 27). Refer to the following page for further details on the reconciling items and adjustments (rows 1 to 10 on the following page) between the Reported DOE (rows 18 to 27) and the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements (rows 11 to 19 on the following page).

(C\$ millions)

		At and For the Quarter Ended							At and For the Year Ended			
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Underlying View ⁽¹⁾												
Net insurance service result	1	—	—	—	—	—	3	(3)	2	—	—	2
Net investment result	2	—	32	18	17	15	15	28	18	26	82	87
Other fee income	3	—	—	—	—	—	—	—	(1)	—	—	(1)
Expenses - other	4	—	(135)	(141)	(107)	(136)	(157)	(132)	(137)	(135)	(519)	(561)
Income (loss) before taxes	5	—	(103)	(123)	(90)	(121)	(139)	(107)	(118)	(109)	(437)	(473)
Income tax (expense) benefit	6	—	16	48	47	47	67	40	51	51	158	209
Total net income (loss)	7	—	(87)	(75)	(43)	(74)	(72)	(67)	(67)	(58)	(279)	(264)
Dividends on preferred shares and distributions on other equity instruments	8	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Underlying net income (loss)	9	—	(107)	(95)	(62)	(94)	(92)	(87)	(87)	(78)	(358)	(344)
Non-Underlying Adjustments ⁽¹⁾												
Net insurance service result	10	—	—	—	—	—	—	—	—	—	—	—
Net investment result	11	—	(13)	2	(4)	(4)	(14)	23	(2)	(4)	(19)	3
ACMA	12	—	—	—	—	—	—	4	—	—	—	4
Other fee income	13	—	—	—	—	—	—	—	—	—	—	—
Expenses - other	14	—	(5)	—	—	—	—	—	(138)	—	(5)	(138)
Income (loss) before taxes	15	—	(18)	2	(4)	(4)	(14)	27	(140)	(4)	(24)	(131)
Income tax (expense) benefit	16	—	(39)	1	—	—	(235)	16	34	(1)	(38)	(186)
Net non-underlying adjustments	17	—	(57)	3	(4)	(4)	(249)	43	(106)	(5)	(62)	(317)
Adjusted Common Shareholders' View ⁽¹⁾												
Net insurance service result	18	—	—	—	—	—	3	(3)	2	—	—	2
Net investment result	19	—	19	20	13	11	1	51	16	22	63	90
ACMA	20	—	—	—	—	—	—	4	—	—	—	4
Other fee income	21	—	—	—	—	—	—	—	(1)	—	—	(1)
Expenses - other	22	—	(140)	(141)	(107)	(136)	(157)	(132)	(275)	(135)	(524)	(699)
Income (loss) before taxes	23	—	(121)	(121)	(94)	(125)	(153)	(80)	(258)	(113)	(461)	(604)
Income tax (expense) benefit	24	—	(23)	49	47	47	(168)	56	85	50	120	23
Total net income	25	—	(144)	(72)	(47)	(78)	(321)	(24)	(173)	(63)	(341)	(581)
Dividends on preferred shares and distributions on other equity instruments	26	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Adjusted reported net income (loss) - Common shareholders	27	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(420)	(661)

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

DOE RECONCILIATION - CORPORATE CONTINUED

This page details the reconciling items and adjustments (rows 1 to 10) between the Reported DOE (rows 18 to 27 on the previous page), as well as the Reported View - Income Statement (also referred to as the Statements of Operations in our Consolidated Financial Statements, rows 11 to 19).

(C\$ millions)

		At and For the Quarter Ended						At and For the Year Ended				
		Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	2025	2024
Par and Net Adjustments ⁽¹⁾												
Net insurance service result	1	—	—	—	—	—	—	4	—	—	—	4
Net investment result	2	—	14	(18)	29	(12)	24	24	(22)	15	13	41
ACMA	3	—	—	—	—	—	—	(4)	—	—	—	(4)
Other fee income	4	—	(113)	(109)	(91)	(105)	(108)	(109)	(92)	(96)	(418)	(405)
Expenses - other	5	—	99	127	62	117	84	85	114	81	405	364
Income (loss) before taxes	6	—	—	—	—	—	—	—	—	—	—	—
Income tax (expense) benefit	7	—	—	—	—	—	—	—	—	—	—	—
Total net income (loss)	8	—	—	—	—	—	—	—	—	—	—	—
Dividends on preferred shares and distributions on other equity instruments	9	—	—	—	—	—	—	—	—	—	—	—
Adjusted common shareholders' reported net income - Par and Net Adjustments	10	—	—	—	—	—	—	—	—	—	—	—
Reported View - Income Statement												
Net insurance service result	11	—	—	—	—	—	3	1	2	—	—	6
Net investment result	12	—	33	2	42	(1)	25	75	(6)	37	76	131
Fee income	13	—	(113)	(109)	(91)	(105)	(108)	(109)	(93)	(96)	(418)	(406)
Other expenses	14	—	(41)	(14)	(45)	(19)	(73)	(47)	(161)	(54)	(119)	(335)
Income (loss) before taxes	15	—	(121)	(121)	(94)	(125)	(153)	(80)	(258)	(113)	(461)	(604)
Income tax (expense) benefit	16	—	(23)	49	47	47	(168)	56	85	50	120	23
Total net income (loss)	17	—	(144)	(72)	(47)	(78)	(321)	(24)	(173)	(63)	(341)	(581)
Dividends on preferred shares and distributions on other equity instruments	18	—	(20)	(20)	(19)	(20)	(20)	(20)	(20)	(20)	(79)	(80)
Reported net income (loss) - Common shareholders	19	—	(164)	(92)	(66)	(98)	(341)	(44)	(193)	(83)	(420)	(661)

⁽¹⁾ The DOE analysis contains non-IFRS financial measures. Refer to the Basis of Presentation section on page ii of this document for more information about certain amounts that are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Refer to the Non-IFRS Financial Measures section on page 1 and the Additional Non-IFRS Financial Measures Glossary in the appendix of this document, or section N - Non-IFRS Financial Measures of the Company's Q1'26 MD&A for more information.

Additional Non-IFRS Financial Measures Glossary

In addition to the non-IFRS financial measures described on page 1 of this document (Underlying net income, Underlying Diluted EPS, the DOE analysis, and the CSM Movement Analysis), Sun Life also uses the following non-IFRS financial measures:

- (1) After-tax profit margin for U.S. Group Benefits. This ratio expresses U.S. Group Benefits underlying net income as a percentage of net premiums. It assists in explaining our results from period to period and measures profitability. This ratio is calculated by dividing underlying net income by net premiums for the trailing four quarters. There is no directly comparable IFRS measure. Refer to U.S. Group Benefits Reported Net Income to Underlying Net Income section in the appendix of this document.
- (2) Assets under administration ("AUA"). AUA represents Client assets for which Sun Life provides administrative services. In Canada, AUA includes mutual fund dealers' assets in Individual Wealth and administrative services assets in Group Wealth. In Asia, AUA includes administrative services assets in China and Hong Kong. In SLC Management, AUA includes assets distributed mostly by SLC Management's affiliate, Advisors Asset Management Inc. There is no standardized financial measure under IFRS.
- (3) Assets under management ("AUM"). AUM is a non-IFRS financial measure that indicates the size of the Company's assets across asset management, wealth and insurance. There is no standardized financial measure under IFRS. In addition to the most directly comparable IFRS measures, which are the balance of General funds and Segregated funds on our Statements of Financial Position, AUM also includes Third-party and other AUM and Consolidation adjustments.
- (4) Assets under management and administration ("AUMA") consists of both AUA and AUM, as defined above, and there is no standardized financial measure under IFRS.
- (5) AUM not yet earning fees. This measure represents the committed uninvested capital portion of total AUM not currently earning management fees. The amount depends on the specific terms and conditions of each fund. There is no directly comparable IFRS measure.
- (6) Capital raising. This measure consists of increases in SLC Management's commitments from fund raising activities for all real estate, infrastructure and alternative credit Clients excluding leverage. Investment-grade fixed income capital raising consists of sales made to new Clients. There is no directly comparable IFRS measure.
- (7) Constant currency. We remove the impacts of foreign exchange translation from certain IFRS and non-IFRS financial measures to assist in comparing our results from period to period. The impacts of foreign exchange translation are approximated by using the foreign exchange rates in effect during the comparative period, using the average or period end foreign exchange rates, as appropriate. Constant currency reconciliation for Reported net income and Reported earnings per share - diluted are as follows:
- | | | | | | |
|--|----|-----------|--|----|---|
| Q1'26 Reported net income at Q1'25 constant dollar | \$ | — million | Q1'26 Reported EPS at Q1'25 constant dollar | \$ | — |
| Currency impact relative to Q1'25 exchange rates | \$ | — million | Currency impact per share relative to Q1'25 exchange rates | \$ | — |
| Q4'25 Reported net income - actual | \$ | — million | Q4'25 Reported EPS - actual | \$ | — |
- (8) Deployment. This measure represents the amount of capital that has been invested in the period, including leverage where applicable. Deployment also includes capital committed in infrastructure deals to be invested in specific assets. There is no directly comparable IFRS measure.
- (9) Dividend yield. This measure is calculated as the annualized dividend per share in the quarter over the daily average share price in the quarter. The annual dividend calculation represents the dividend paid in the year over the daily average share price for the year.
- (10) Fee earning AUM ("FE AUM"). FE AUM consists of assets managed by SLC Management, which are beneficially owned by Clients, on which we earn management fees for providing investment management, property management or advisory-related services. There is no directly comparable IFRS measure.
- (11) Financial Leverage ratio. This ratio is an indicator of the Company's balance sheet strength measured by its proportion of capital qualifying debt in accordance with OSFI guidelines. This is calculated as the ratio of total debt plus preferred shares and other equity instruments to total capital including the contractual service margin net of taxes, where debt consists of all capital-qualifying debt securities. Capital-qualifying debt securities consist of subordinated debt and innovative capital instruments. The CSM is included net of taxes because debts are repaid and serviced from available after-tax funds.

Additional Non-IFRS Financial Measures Glossary Continued

(12) Impacts of foreign exchange translation. To assist in comparing our results from period-to-period, the favourable or unfavourable impacts of foreign exchange translation are approximated using the foreign exchange rates, in effect during the comparative period, for several IFRS and Non-IFRS financial measures using the average or period end foreign exchange rates, as appropriate. Items impacting a reporting period, such as Total revenue, Expenses, and Reported net income (loss) in our Consolidated Statements of Operations, as well as Underlying net income (loss), and Sales, are translated into Canadian dollars using average exchange rates for the appropriate daily, monthly, or quarterly period. For Assets and Liabilities in our Consolidated Statements of Financial Position, as well as the AUM, and certain components of the DOE disclosure, period-end rates are used for currency translation purposes.

(13) Loss Ratio for Dental - Medicaid. This ratio expresses Dental Medicaid claims (a component of "insurance service expenses") as a percentage of net premiums. It assists in explaining our results from period to period and measures profitability. This ratio is calculated by dividing Dental Medicaid claims by net premiums for the period. There is no directly comparable IFRS measure.

(14) Net Premiums. This measure provides a better understanding of the growth in the group businesses in Canada and the U.S. Net premiums include gross insurance and annuity premiums adjusted for unearned premiums, experience-rated refund premiums, premium taxes and associated ceded amounts.

(15) Pre-tax fee-related earnings margin. This ratio is a measure of SLC Management's profitability in relation to funds that earn recurring fee revenues, while excluding investment income and performance fees. The ratio is calculated by dividing fee-related earnings by fee-related revenues and is based on the last twelve months. There is no directly comparable IFRS measure.

(16) Pre-tax net operating margin. This ratio is a measure of profitability and there is no directly comparable IFRS measure. For MFS, this ratio is calculated by excluding MFS shares owned by management, compensation-related equity plan adjustments and certain commission expenses that are offsetting. These commission expenses are excluded in order to neutralize the impact these items have on the pre-tax net operating margin and have no impact on the profitability of MFS. For SLC Management, the ratio is calculated by dividing the total operating income by fee-related revenue plus investment income (loss) and performance fees, and is based on the last twelve months.

(17) Pre-tax gross operating margin for MFS. This ratio is a measure of profitability, which excludes MFS shares owned by management and compensation-related equity plan adjustments. There is no directly comparable IFRS measure.

(18) Reported Dividend payout ratio. This is the ratio of dividends paid per share to diluted reported EPS for the period.

(19) Return on Equity ("ROE"). IFRS does not prescribe the calculation of ROE and therefore a comparable measure under IFRS is not available. To determine reported ROE and underlying ROE, respectively, reported net income (loss) and underlying net income (loss) is divided by the total weighted average common shareholders' equity for the period. The ROE provides an indication of the overall profitability of the Company. The quarterly ROE is annualized.

(20) Sales and flows. Sun Life Asset Management gross flows includes funds from retail and institutional Clients; SLC Management gross flows include capital raising, such as uncalled capital commitments and fund leverage; Solutions & Other gross flows include defined benefit solutions sales, Asia asset management managed fund flows as well as Aditya Birla Sun Life Asset Management Company Limited mutual fund flows based on our proportionate equity interest. In Canada, asset management gross flows & wealth sales consist of sales in Group Wealth (excluding retained sales) and Individual Wealth; insurance sales consist of group insurance sales from workplace benefits sold by Sun Life Health and sales from Individual Insurance. In the U.S., group insurance sales consist of sales by Group Benefits and Dental. In Asia, asset management gross flows & wealth sales consist of Hong Kong asset management gross flows & wealth sales, Philippines mutual and managed fund sales, wealth sales by our China joint venture, including sales as reported by our bank distribution partners; individual insurance sales consist of sales by our subsidiaries and joint ventures and associates, based on our proportionate equity interest, in the Philippines, Indonesia, India, China, Malaysia, Vietnam, Hong Kong and High Net Worth. Asia also has group insurance sales in the Philippines, Hong Kong and our joint ventures. Sun Life Asset Management net flows consist of gross flows less gross outflows; SLC Management's net flows do not include Client distributions from the sale of underlying assets in closed-end funds; Solutions & Other outflows consist of redemptions and annuity payments. In Canada, net asset management net flows & wealth sales refers to gross flows less redemptions, maturities and withdrawals in Individual Wealth and Group Wealth business AUM. In Asia, asset management net flows & net wealth sales include Hong Kong net wealth sales, the Philippines mutual and managed fund net flows, and China individual wealth net sales, based on our proportionate equity interest. There is no directly comparable IFRS measure.

Additional Non-IFRS Financial Measures Glossary Continued

(21) Sun Life Asset Management managed assets. This measure consists of (i) Sun Life Asset Management ("SLAM") AUM, which is retail and institutional Client assets where SLAM is the asset manager, as well as general fund assets of SLAM's business units; and (ii) Internally managed assets that are general fund invested assets of other Sun Life business groups managed by SLAM. Third party and segregated fund assets reported by Canada and Asia for which SLAM is the asset manager are reported as "SLAM AUM" rather than "Internally managed assets" to distinguish where a Client is the asset owner rather than Sun Life.

(22) Sun Life wealth and other AUM. This measure includes third party AUM and segregated funds assets held in Canada, U.S., and Asia, net of assets where Sun Life Asset Management is the asset manager. Joint venture and other general fund assets that are not managed by Sun Life Asset Management are also included. In Canada, these assets are primarily reported in Group Wealth and Individual Wealth, including SLGI Asset Management. In the U.S., these assets are primarily reported in In-force Management. In Asia, these assets are primarily reported by the wealth and asset management businesses in Hong Kong, the Philippines, China, and International. Segregated funds assets in ASEAN, Hong Kong, and High Net Worth are also included.

(23) Tangible book value per share. This measure is used to assess the value of our businesses, which is calculated as tangible common shareholders' equity divided by the number of common shares outstanding at the end of the period. Tangible common shareholders' equity excludes goodwill and acquired intangible assets, net of non-controlling interest portion and other adjustments, net of related deferred taxes for the period. Other adjustments for Q4'25 include imputed goodwill & intangible assets of \$0.3 billion from Asia joint ventures and \$(1.1) billion related to the future purchase of the remaining ownership interest in SLC Management affiliates.

(24) Third-party and other AUM. Third-party and other AUM is composed of retail, institutional and other third-party assets, which includes general fund and segregated fund assets managed by our joint ventures. There is no directly comparable IFRS measure. In Sun Life Asset Management, third-party and other AUM includes Client assets for retail and institutional Clients, as well as capital raising, such as uncalled commitments and fund leverage in SLC Management; the AUM for Aditya Birla Sun Life Asset Management Company Limited is based on our proportionate equity interest. In Canada, third-party and other AUM includes Client assets in retail mutual fund products of SLGI Asset Management Inc. In the U.S., third-party and other AUM includes third-party investors in a pool of mortgage loans. In Asia, third-party and other AUM includes Client assets in Hong Kong managed fund products, International wealth products, the Philippines mutual and managed fund products, Sun Life Everbright Asset Management products and our joint ventures' general fund and segregated fund assets based on our proportionate equity interest.

(25) Total weighted premium income ("TWPI"). This measure consists of 100% renewal premiums, 100% of first year premiums, and 10% of single premiums. In contrast to sales, which only includes premiums from new business, TWPI includes renewal premiums, reflecting the strength of the in-force block and providing a better understanding of both new and existing business. There is no directly comparable IFRS measure.

(26) Underlying dividend payout ratio. This is the ratio of the dividends paid per share to diluted underlying EPS for the period. This ratio is utilized during the medium-term capital budgeting process to inform our planned capital initiatives. We target an underlying dividend payout ratio of between 40% to 50% based on underlying EPS. For more information, see section J - Capital and Liquidity Management of the Company's 2025 Annual MD&A.

The SLC Management Supplemental Income Statement enhances the comparability of SLC Management's results with publicly traded alternative asset managers. Additional metrics provided are considered non-IFRS financial measures. **Fee-related revenue** represents all fee income, with the exception of performance fees, generated from third-party investors. **Management fees** represent fund management fees from the third-party investors. **Distribution fees** represent third-party income earned from Advisors Asset Management Inc.'s distribution business, based on assets under administration. **Property management, transaction, advisory and other fees** represent other fee revenues which exclude management fees and performance fees, generated from third-party investors. **Fee-related expenses** represent all expenses directly related to generating fee revenue from third-party investors. **Compensation - fee-related** represents compensation expense directly related to generating fee revenue from third-party investors, which excludes equity-based compensation. **Other operating expenses** represent operating expenses other than compensation that is directly related to generating fee revenue from third-party investors. **Fee-related earnings** represent profitability of our fee-related portfolios, and is calculated as Fee-related revenue less Fee-related expenses. **Investment income (loss) and performance fees** represent total income or loss from our seed investments, net of the related expenses, Advisors Asset Management's capital markets business, which is based on actively traded assets, and performance fees. **Interest and other** represents performance fee compensation, our net interest income or expense and income from managing the General Account assets. **Operating income** represents profit realized from our business operations, and is calculated as the sum of Fee-related earnings, Investment income (loss) and performance fees, and Interest and other. **Placement fees - other** represent costs incurred for capital raising activities that are not related to the current period.

Reporting Refinements

Beginning in Q1'26

Prior period amounts have been restated to reflect the implementation of the Sun Life Asset Management structure, effective January 1, 2026, and other refinements to enhance the understanding of our financial results. For additional information about reporting refinements relating to our financial supplement for the first quarter of 2026, refer to the document "Key Changes to Financial Supplement for the First Quarter 2026" available in the Investor Relations section of our website at: <https://www.sunlife.com/en/investors/investor-briefcase/investor-education/>.

For additional information about reporting refinements relating to 2025, refer to the 2025 Annual Supplementary Financial Information package.

For additional information about changes in accounting policy, refer to Note 2 in our Interim Consolidated Financial Statements for the period ended March 31, 2026 and section L - Changes in Accounting Policy of the Company's Q1'26 MD&A.