

CONSOLIDATED STATEMENTS OF OPERATIONS

For the years ended December 31, (in millions of Canadian dollars, except for per share amounts)	2025	2024
Insurance service result		
Insurance revenue (Note 10)	\$ 23,982	\$ 22,637
Insurance service expenses (Note 10)	(20,414)	(19,631)
Reinsurance contract held net income (expenses) (Note 10)	(94)	85
Net insurance service result	3,474	3,091
Investment result		
Investment result excluding result for account of segregated fund holders:		
Net investment income (loss) (Note 5)	8,859	7,415
Insurance finance income (expenses) from insurance contracts issued (Note 5)	(6,787)	(5,139)
Insurance finance income (expenses) from reinsurance contracts held (Note 5)	69	51
Decrease (increase) in investment contract liabilities	(323)	(393)
Net investment result excluding result for account of segregated fund holders	1,818	1,934
Investment result for insurance contracts for account of segregated fund holders:		
Investment income (loss) on investments for account of segregated fund holders	1,901	2,316
Insurance finance income (expenses) (Note 21)	(1,901)	(2,316)
Net investment result for insurance contracts for account of segregated fund holders	—	—
Net investment result	1,818	1,934
Fee income (Note 16)	9,059	8,581
Other expenses (income)		
Other income	—	(163)
Operating expenses and commissions (Note 17)	9,027	8,766
Interest expenses	526	664
Total other expenses (income)	9,553	9,267
Income (loss) before income taxes	4,798	4,339
Less: Income tax expense (benefit) (Note 19)	1,016	1,040
Total net income (loss)	3,782	3,299
Less: Net income (loss) allocated to the participating account (Note 20)	194	42
Net income (loss) attributable to non-controlling interests	37	128
Shareholders' net income (loss)	3,551	3,129
Less: Dividends on preferred shares and distributions on other equity instruments	79	80
Common shareholders' net income (loss)	\$ 3,472	\$ 3,049
Average exchange rates during the reporting periods:	U.S. dollars	1.40
		1.37
Earnings (loss) per share (Note 25)		
Basic	\$ 6.17	\$ 5.27
Diluted	\$ 6.15	\$ 5.26
Dividends per common share	\$ 3.520	\$ 3.240

The attached notes form part of these Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

For the years ended December 31, (in millions of Canadian dollars)	2025	2024
Total net income (loss)	\$ 3,782	\$ 3,299
Other comprehensive income (loss), net of taxes:		
Items that may be reclassified subsequently to income:		
Change in unrealized foreign currency translation gains (losses):		
Unrealized gains (losses)	(899)	1,346
Change in unrealized gains (losses) on investments at fair value through other comprehensive income		
Unrealized gains (losses)	230	166
Reclassifications to net income (loss) and provision for credit losses recognized into income	25	(62)
Change in unrealized gains (losses) on cash flow hedges:		
Unrealized gains (losses)	(11)	111
Reclassifications to net income (loss)	8	(106)
Share of other comprehensive income (loss) in joint ventures and associates:		
Unrealized gains (losses)	(203)	196
Reclassifications to net income (loss)	—	5
Total items that may be reclassified subsequently to income	(850)	1,656
Items that will not be reclassified subsequently to income:		
Remeasurement of defined benefit plans	19	19
Share of other comprehensive income (loss) in joint ventures and associates	8	(7)
Revaluation of property, plant and equipment	—	1
Total items that will not be reclassified subsequently to income	27	13
Total other comprehensive income (loss), net of taxes	(823)	1,669
Total comprehensive income (loss)	2,959	4,968
Less: Comprehensive income (loss) allocated to the participating account (Note 20)	200	39
Non-controlling interests' comprehensive income (loss) (Note 20)	37	138
Shareholders' comprehensive income (loss)	\$ 2,722	\$ 4,791

INCOME TAXES INCLUDED IN OTHER COMPREHENSIVE INCOME (LOSS)

For the years ended December 31, (in millions of Canadian dollars)	2025	2024
Income tax benefit (expense):		
Items that may be reclassified subsequently to income:		
Unrealized foreign currency translation gains (losses)	\$ —	\$ (2)
Unrealized gains (losses) on investments at fair value through other comprehensive income	(47)	(44)
Reclassifications to net income (loss) and provision for credit losses recognized into income on investments at fair value through other comprehensive income	(3)	14
Unrealized gains (losses) on cash flow hedges	(4)	(15)
Reclassifications to net income (loss) for cash flow hedges	5	11
Total items that may be reclassified subsequently to income	(49)	(36)
Items that will not be reclassified subsequently to income:		
Remeasurement of defined benefit plans	(4)	(7)
Total items that will not be reclassified subsequently to income	(4)	(7)
Total income tax benefit (expense) included in other comprehensive income (loss)	\$ (53)	\$ (43)

The attached notes form part of these Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

As at December 31, (in millions of Canadian dollars) 2025 2024

Assets

Cash, cash equivalents and short-term securities (Note 5)	\$ 14,841	\$ 13,873
Debt securities (Notes 5 and 6)	85,618	81,955
Equity securities (Notes 5 and 6)	12,250	9,974
Mortgages and loans (Notes 5 and 6)	59,433	57,619
Derivative assets (Notes 5 and 6)	1,534	1,971
Other financial invested assets (Note 5)	14,374	13,306
Financial invested assets	188,050	178,698
Investment properties (Note 5)	9,432	9,290
Other non-financial invested assets (Note 5)	1,693	1,829
Invested assets	199,175	189,817
Other assets (Note 8)	7,753	7,021
Reinsurance contract held assets (Note 10)	6,138	6,318
Insurance contract assets (Note 10)	335	355
Deferred tax assets (Note 19)	3,803	3,910
Intangible assets (Note 9)	5,155	5,058
Goodwill (Note 9)	9,530	9,456
Total general fund assets	231,889	221,935
Investments for account of segregated fund holders (Note 21)	166,566	148,786
Total assets	\$ 398,455	\$ 370,721

Liabilities and equity

Liabilities

Insurance contract liabilities excluding those for account of segregated fund holders (Note 10)	\$ 155,910	\$ 147,269
Reinsurance contract held liabilities (Note 10)	2,049	1,825
Investment contract liabilities (Note 5)	11,796	11,678
Derivative liabilities (Notes 5 and 6)	2,065	2,077
Deferred tax liabilities (Note 19)	301	286
Other liabilities (Note 11)	25,905	26,292
Senior debentures (Note 12)	200	200
Subordinated debt (Note 13)	8,171	6,179
Total general fund liabilities	206,397	195,806
Insurance contract liabilities for account of segregated fund holders (Note 21)	20,108	20,097
Investment contract liabilities for account of segregated fund holders (Note 21)	146,458	128,689
Total liabilities	\$ 372,963	\$ 344,592

Equity

Issued share capital and contributed surplus	\$ 10,220	\$ 10,526
Shareholders' retained earnings and accumulated other comprehensive income	14,312	15,031
Total shareholders' equity	24,532	25,557
Equity in the participating account	696	496
Non-controlling interests' equity	264	76
Total equity	\$ 25,492	\$ 26,129
Total liabilities and equity	\$ 398,455	\$ 370,721

Exchange rates at the end of the reporting periods: U.S. dollars 1.37 1.44

The attached notes form part of these Consolidated Financial Statements.

Approved on behalf of the Board of Directors on February 11, 2026.



Kevin Strain
Chief Executive Officer



Helen Malloy Hicks
Director

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

For the years ended December 31, (in millions of Canadian dollars)

2025 2024

Shareholders:

	2025	2024
Preferred shares and other equity instruments (Note 14)		
Balance, beginning and end of year	\$ 2,239	\$ 2,239
Common shares (Note 14)		
Balance, beginning of year	8,192	8,327
Stock options exercised	42	47
Common shares purchased for cancellation	(334)	(182)
Balance, end of year	7,900	8,192
Contributed surplus		
Balance, beginning of year	95	94
Share-based payments	(9)	5
Stock options exercised	(5)	(4)
Balance, end of year	81	95
Retained earnings		
Balance, beginning of year ⁽¹⁾	12,817	12,370
Net income (loss)	3,551	3,129
Dividends on common shares	(1,975)	(1,875)
Dividends on preferred shares and distributions on other equity instruments	(79)	(80)
Common shares purchased for cancellation (Note 14) and other	(1,373)	(727)
Changes attributable to acquisition (Note 3)	(14)	—
Balance, end of year	12,927	12,817
Accumulated other comprehensive income (loss), net of taxes (Note 26)		
Balance, beginning of year ⁽¹⁾	2,214	552
Total other comprehensive income (loss) for the year	(829)	1,662
Balance, end of year	1,385	2,214
Total shareholders' equity, end of year	\$ 24,532	\$ 25,557
Equity in the participating account:		
Balance, beginning of year	\$ 496	\$ 457
Net income (loss)	194	42
Total other comprehensive income (loss) for the year (Note 26)	6	(3)
Total equity in the participating account, end of year	\$ 696	\$ 496
Non-controlling interests:		
Balance, beginning of year	\$ 76	\$ 161
Net income (loss)	37	128
Changes attributable to acquisition (Note 3)	221	—
Total other comprehensive income (loss) for the year (Note 26)	—	10
Distribution to non-controlling interests	(70)	(223)
Total non-controlling interests' equity, end of year	\$ 264	\$ 76
Total equity	\$ 25,492	\$ 26,129

⁽¹⁾ Balances have been restated. Refer to Note 2.

The attached notes form part of these Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended December 31, (in millions of Canadian dollars)	2025	2024
Cash flows provided by (used in) operating activities		
Income (loss) before income taxes	\$ 4,798	\$ 4,339
Adjustments:		
Interest expense related to financing activities	363	398
(Decrease) increase in investment contract liabilities	323	393
Changes in insurance contract liabilities and assets	3,219	2,133
Changes in reinsurance contract held assets and liabilities	25	(136)
Realized and unrealized (gains) losses and foreign currency changes on invested assets	(765)	129
Sales, maturities and repayments of invested assets	59,959	52,512
Purchases of invested assets	(71,218)	(61,251)
Income taxes received (paid)	(978)	(1,138)
Mortgage securitization (Note 5)	(423)	(265)
Other operating activities	7,496	5,418
Net cash provided by (used in) operating activities	2,799	2,532
Cash flows provided by (used in) investing activities		
Net (purchase) sale of property and equipment	(145)	(143)
Investment in and transactions with joint ventures and associates (Note 15)	(44)	(17)
Dividends and other proceeds related to joint ventures and associates (Note 15)	55	160
Acquisitions, net of cash and cash equivalents acquired (Note 3) ⁽¹⁾	25	—
Other investing activities	(211)	(337)
Net cash provided by (used in) investing activities	(320)	(337)
Cash flows provided by (used in) financing activities		
Increase in (repayment of) borrowed funds (Note 11)	28	23
Issuance of subordinated debt, net of issuance costs (Note 13)	1,991	746
Increase in (repayment of) borrowings from credit facility	(308)	(340)
Redemption of senior debentures and subordinated debt (Notes 12 and 13)	—	(750)
Issuance of common shares on exercise of stock options	37	43
Transactions with non-controlling interests	(78)	(223)
Common shares purchased for cancellation (Note 14)	(1,707)	(855)
Dividends paid on common and preferred shares	(2,064)	(1,962)
Payment of lease liabilities	(180)	(175)
Interest expense paid	(355)	(389)
Net cash provided by (used in) financing activities	(2,636)	(3,882)
Changes due to fluctuations in exchange rates	(198)	471
Increase (decrease) in cash and cash equivalents	(355)	(1,216)
Net cash and cash equivalents, beginning of year	9,954	11,170
Net cash and cash equivalents, end of year	9,599	9,954
Short-term securities, end of year	5,156	3,744
Net cash, cash equivalents and short-term securities, end of year (Note 5)	\$ 14,755	\$ 13,698

⁽¹⁾ Consists of total cash and cash equivalents acquired of \$80, less total cash consideration paid of \$55, for the year ended December 31, 2025.

The attached notes form part of these Consolidated Financial Statements.